

Operating Budget & Capital Improvement Program

Anaheim, California





**Fiscal Year (FY) 2016/17
Adopted Budget**

**FY 2016/17 - FY 2020/21
Adopted Capital Improvement Program**

Tom Tait, Mayor

Lucille Kring, Mayor Pro Tem

Kris Murray, Council Member

Jordan Brandman, Council Member

James Vanderbilt, Council Member

Paul S. Emery, City Manager

Kristine A. Ridge, Assistant City Manager

Gregory A. Garcia, Deputy City Manager

Prepared by the Finance Department

City of Anaheim, California



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Anaheim
California**

For the Fiscal Year Beginning

July 1, 2015

A handwritten signature in black ink, reading "Jeffrey R. Emmer".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Anaheim, California for its annual budget for the fiscal period beginning July 1, 2015.

In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA for award consideration.

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Reader's Guide

The purpose of the Reader's Guide is to assist readers in understanding what information is contained in the various sections of the budget document. The City's budget document serves as a financial plan, communications device, and resource for information pertaining to the City of Anaheim. The Reader's Guide will briefly describe the sections contained within the budget document and the types of information included in those sections.

The Budget Document is divided into five primary sections:

- ◆ Executive Summary
- ◆ Key Performance Indicators and Department Data
- ◆ Citywide Budget Overview
- ◆ General Fund Budget Information
- ◆ Capital Improvement Program

Executive Summary

The Executive Summary includes the City Manager's transmittal letter to the Mayor and City Council. The transmittal letter highlights pertinent budget information and describes some of the major projects and initiatives to be undertaken by the City. This section also includes the following:

- ◆ Citywide organizational chart
- ◆ Directory of the City's officials
- ◆ Information on services and amenities provided by the City
- ◆ Economic outlook at the national, state and local levels
- ◆ High level overview of the City's budget
- ◆ Profile of the City, including vital statistics and demographics
- ◆ Financial management policies
- ◆ Budget calendar

Key Performance Indicators and Department Data

This section presents the departments' budgets grouped functionally into five sub-sections to allow the reader to focus on the areas that are of most interest.

Keeping Us Safe	Ensuring Quality of Life	Administering Efficient Government	Supporting Activities
Police	Planning & Building	City Council	Finance
Fire & Rescue	Community & Economic Development	City Administration	Human Resources
Providing the Necessities	Community Services	City Attorney	
Public Utilities	Convention, Sports & Entertainment	City Clerk	
Public Works			

In addition to budgetary information, this section includes a listing of the services provided by each of the City's departments. It further emphasizes those services by focusing on key performance indicators for each of the functions that are the highest priority to the City. This provides an objective means to measure how well the City is providing its core services.

Also included in each department's budget are the number of full-time staff and a breakdown of the budget into restricted and unrestricted resources. Unrestricted resources are those that can be used for any legal purpose and include local taxes, such as property tax, sales tax, and transient occupancy tax. Restricted resources indicate there is an agreement, law, regulation or statute at the federal, state or local level (i.e. City Charter) that restricts the uses of that funding source. Examples of restricted resources include utility charges, grants, gas tax, etc.

Financial information is displayed in this section for each of the departments for FY 2014/15 Prior Year Actuals, FY 2015/16 Adopted, FY 2015/16 Amended (as of May 1, 2016), and FY 2016/17 Adopted. There are also multiple charts for each of the departments.

Citywide Budget Overview

This section provides multiple views of the revenue and expenditure information for all City funds and departments, as well as full-time position information. It includes:

- ◆ Breakdown of the City's financial sources and uses
- ◆ Expenditures by functional grouping of departments
- ◆ Expenditures by category
- ◆ Graphic depiction of the City's funds, as well as detailed descriptions
- ◆ Projected resources available by fund
- ◆ Revenues and expenditures by fund
- ◆ Expenditures by fund and functional grouping of departments
- ◆ Expenditures by fund and category
- ◆ Full-time position comparisons and adjustments

Also included in this section is a listing of the Citywide Long Term Obligations. The first table details the Citywide bond issuances including the funding source, issue date, maturity date, and range of interest rates at the time of issuance. This is followed by the debt service schedules for the bonds by fiscal year. The next table lists the Citywide Notes and Loans Payable, followed by the associated debt service schedules. The section ends with a discussion on the City's Other Long Term Obligations, including pensions and other post-employment benefits. There are multiple charts for each of the sections to provide an overview of these obligations.

General Fund Budget Information

This section focuses on the General Fund, which is the chief operating fund of the City and represents primarily unrestricted resources. It includes:

- ◆ Breakdown of General Fund sources and uses
- ◆ Overview of General Fund revenues and assumptions, including details on the City's three largest funding sources – transient occupancy taxes, sales and use taxes, and property taxes

- ◆ General Fund revenues by category
- ◆ General Fund revenue transfers to and from other funds
- ◆ Overview of the General Fund expenditures, including assumptions and service enhancements
- ◆ City's Five-Year General Fund Plan
- ◆ General Fund expenditures by functional grouping of departments
- ◆ General Fund expenditures by category
- ◆ General Fund expenditures by function and category
- ◆ Ten-year history of General Fund expenditures by function

This section also includes a report on the impacts of the Anaheim Resort, including the inflows and outflows of resources. The section ends with a report outlining the costs for core services by Neighborhood Council Districts.

Capital Improvement Program

The last section provides a summary of the City's five-year capital improvement program. It provides information on the funding sources and organizes the capital projects by functional groups.

Transportation Improvements	Wastewater
Electric Systems	Recreation/Parks/Libraries
Water Systems	Downtown Projects/Municipal Facilities
Utilities Technology & Investment	Commercial Entertainment Venues

Each of the projects includes a description, total project cost, estimated operating impacts, construction period, funding source, and five-year total.

Appendix

The appendix includes a definition of terms and acronyms used throughout the document along with an Index.



June 21, 2016

To the Honorable Mayor and City Council:

I am proud to present the City of Anaheim's FY 2016/17 budget. The budget is balanced and reflects our commitment to enhancing the quality of life for all community members in the City. The budget provides strategic core services and service enhancements that strengthen neighborhoods while prioritizing public safety and encouraging business growth to ensure Anaheim remains a vibrant community for years to come.

The budget totals \$1.7 billion in City funds and \$303.8 million in General Fund expenditures. It includes \$7.3 million in surplus General Fund revenues that were approved by City Council for one-time service enhancements. The adopted budget includes ongoing service enhancements of \$2.9 million that were previously identified as priorities. As the economy has strengthened, the City has been dedicated to strategic service improvements. Since FY 2013/14, more than \$15.3 million in ongoing enhancements has been funded through the budget process. This includes the addition of ten new police officers a year for four years, enhancements in safety and emergency response services, as well as increased staffing to support expanded neighborhood programs. We remain dedicated to employing new solutions to continually improve the core services delivered to our residents and businesses. The addition of \$7.3 million in one-time projects adopted for FY 2016/17 brings our four year funding total to \$19.6 million for one-time service enhancements that directly benefit our neighborhoods.

Additionally, the FY 2016/17 Capital Improvement Plan (CIP) will invest nearly \$300 million in our community, with new or enhanced parks and community centers, continuing street and transportation improvements, and utility systems upgrades. The five-year CIP includes the improvement of Ponderosa Park to include a new community center and gymnasium; and the seventh expansion of the Anaheim Convention Center to attract larger conventions and make it possible to host concurrent groups. Numerous transportation system upgrades are also planned, which include installation of new traffic signals, improved road surfaces, and enhanced traffic monitoring systems. These improvements will ensure that Anaheim's vital transportation network is well-maintained, safe, and efficient.

The local economy continues on a stable path with the City's "Big Three" revenue sources of transient occupancy tax, property tax, and sales and use tax showing healthy growth with tourism a leading factor. The growth reflects an improved and expanding economy that is supported by the City Council's priority to encourage growing businesses. Revenue over performance in FY 2015/16 allows for an additional \$7.3 million included in the budget for one-time projects that focus on building up our neighborhoods and improving our City infrastructure. These supplementary services allow us to invest further in our City while preserving City reserves and adhering to a five-year plan that is both responsible and sustainable.

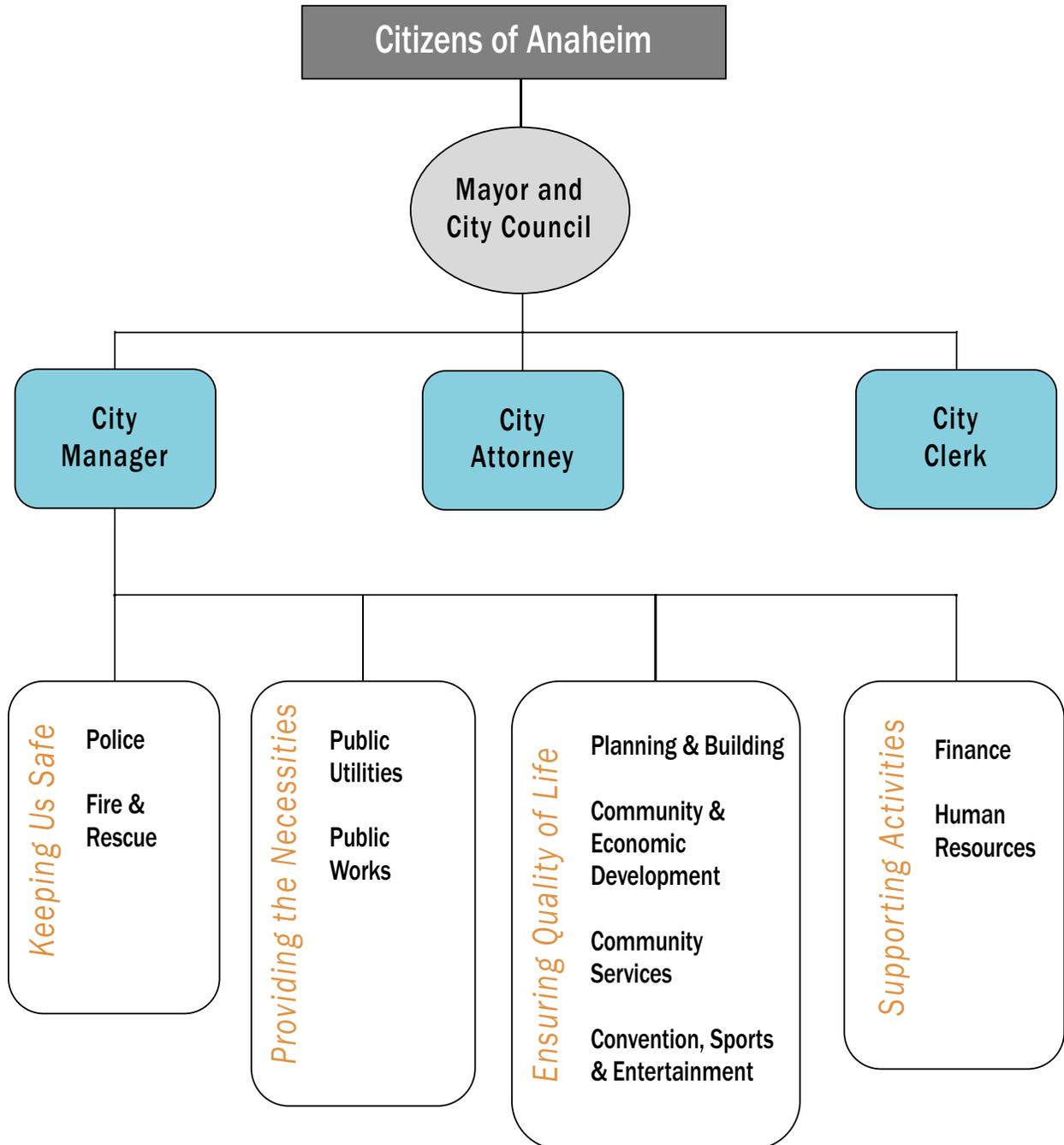
Under your leadership and guidance, the City continues to focus on core priorities of public safety, improving neighborhoods and fostering economic growth. This budget builds on our past successes and achievements while continually exploring opportunities to provide enhanced services to our community.

Respectfully submitted,

A handwritten signature in blue ink, appearing to be "A. Ly".



City of Anaheim Organizational Chart



Directory of Officials

City Council



Tom Tait, Mayor



Lucille Kring, Mayor Pro Tem



**Kris Murray
Council Member**



**Jordan Brandman
Council Member**



**James Vanderbilt
Council Member**

Appointed Officials

Paul S. Emery, City Manager

Kristin A. Pelletier, Acting City Attorney

Linda N. Andal, City Clerk

Executive Management

Kristine A. Ridge, Assistant City Manager

Gregory A. Garcia, Deputy City Manager

John E. Woodhead IV, Executive Director of Community & Economic Development

Terry D. Lowe, Community Services Director

Tom Morton, Executive Director Convention, Sports & Entertainment

Deborah A. Moreno, Finance Director / City Treasurer

Randy R. Bruegman, Fire & Rescue Chief

Jason R. Motsick, Acting Human Resources Director

David Belmer, Planning & Building Director

Raul Quezada, Chief of Police

Dukku Lee, Public Utilities General Manager

Rudy Emami, Acting Public Works Director

Budget Team

Jean Ibalio, Deputy Finance Director

D'Anne Lee, Senior Budget Analyst

Julia Davis, Budget Analyst II

Tania White, Budget Analyst II

La Shon Hunter, Business Information Systems Administrator

Lylyana Bogdanovich, Senior Administrative Analyst

Luke Smude, Staff Analyst

Linda Sok, Management Aide



Executive Summary

INTRODUCTION

We proudly present the Fiscal Year 2016/17 adopted budget, showcasing the ongoing investment in key initiatives and commitment to improving quality of life for residents in the City of Anaheim. The City's budget shows continued strength and commitment to strategic service enhancements that directly benefit the Anaheim community. By providing excellent service and responsible fiscal management, the City will continue to innovate and provide creative responses to the opportunities and challenges in our community.

With guidance and leadership from the Anaheim City Council, a positive local economic outlook, and a structurally sound and sustainable budget, Anaheim will enter the new fiscal year showing steady growth while maintaining strong existing service levels. This budget focuses on key initiatives that prioritize: strengthening public safety, investing in our neighborhoods, supporting our community, maintaining a beautiful Anaheim, and encouraging business growth. These priorities demonstrate Anaheim's commitment to cultivating new and better ways to ensure that Anaheim remains a vibrant community for years to come.

STRENGTHENING PUBLIC SAFETY



Investing in public safety continues to be a priority for the Anaheim City Council, with our Police and Fire & Rescue Departments working diligently with the community to keep Anaheim safe. To further support strengthening the Anaheim Police Department's capabilities, the Anaheim City Council authorized the hiring of 40 additional officers over 4 years. The FY 2016/17 budget marks the third year of this four-year commitment demonstrating the Council's and the City's priority of providing the highest level of public safety services. These additional officers will directly impact the Anaheim Police Department's core service, the Patrol

Division, which will assist with the 11% increase in the number of calls for police services. Additionally, the Department will continue its focus on programs and initiatives including the Traffic Safety Program, Public Safety Pipeline Program, Cops 4 Kids, and Community Policing Teams among others. Since FY 2013/14, the City has invested in public safety through supplemental service enhancements, with 33 additional police officers added over the past three years. With the addition of 10 new officers in the adopted FY 2016/17 budget, the Department has invested in a total of 43 additional officers. Through these programs and the additional officers, our public safety entities are actively facilitating community outreach and educational opportunities, further strengthening community relations.

The Anaheim Police Department is committed to assessing opportunities to make operational enhancements. The Patrol Augmentation Program which began in early 2016 and will continue in FY 2016/17 deploys detectives and investigators who rotate through week-long duty in patrol. The

program fosters a healthy environment wherein seasoned detectives and investigators are able to mentor newer patrol officers. Additionally, the Police Department will leverage technology by setting up a Real Time Crime Center to provide timely research of databases to assist officers in the field who are responding to and handling crimes in progress and highly dynamic incidents. The Overt Camera Project at four Anaheim parks is another mechanism the Department will employ to enhance public safety through crime prevention and public awareness. Employing innovative operational enhancements and community engagement remains a priority for the Anaheim Police Department and these programs in the coming fiscal year illustrate our pledge to enhance public safety while strengthening relationships between officers and the community they serve.

Additionally for public safety this budget year, Anaheim Fire & Rescue will continue its focus on providing excellent service and care to the community. To support this effort, Anaheim Fire & Rescue will conduct another Fire Training Academy to fill 15 firefighter positions. This increase in staff will add support to the various programs available to our City, including the Community Care Response Unit (CCRU) program that was successfully launched as a pilot last year, the Community Emergency Response Team (CERT) that provides ongoing training and



participation of our volunteer force to better prepare for and respond to disasters, the Home Safety Visit Program that provides fire safety education directly to Anaheim homeowners most vulnerable to fire and fire injuries, the Paramedic Membership Program, and others. In addition to these program activities, we plan on constructing a new station, Fire Station 12 that will assist in improving emergency response times throughout the City. We are currently looking at a location on East La Palma Avenue for Station 12 to determine if it is feasible to retrofit the existing building or if the station should be housed in a new facility. Anaheim Fire & Rescue also looks forward to the relocation of station #5; as property has been purchased at 2540 East La Palma Avenue, a conceptual drawing is above and we look forward to beginning the process of identifying qualified builders and architects. These additions and the ongoing installation of traffic signal preemption devices in major traffic corridors will help to improve response times and safety at arterial intersections for our City.

INVESTING IN OUR NEIGHBORHOODS

The FY 2016/17 budget highlights substantial investments that enrich the lives of the residents in our city. A critical component of a vibrant city is providing an array of recreational and educational opportunities to help improve the health, safety, and well-being of families in Anaheim. The City of Anaheim has a long history of collaboration and partnership with school districts operating within the boundaries of the City. As part of these partnerships, the City invests significant financial resources to provide supplemental support to Anaheim schools. Over \$12.7 million dollars is included in the FY 2016/17 adopted budget to support local schools by providing after school programs, campus support and programming, pedestrian and infrastructure investments. Additionally, over the past six years the City has invested more than \$19 million in capital improvements near schools.

Featuring new developments and improved services and infrastructure, Anaheim's parks, community centers, and neighborhoods will continue to offer residents opportunities to partake in safe and healthy living activities. A great addition to our parks will be a 9,000 square foot skate park and expansion of the Ponderosa Park and Family Resource Center at the northwest corner of Ponderosa Park. This much needed community facility will be 18,000 square feet and include the addition of a new gymnasium, skate park, playground, water spray park, community garden and increase in space

for community activities and programs. Broken up into three phases, the skate park will open August 2016, the new Family Resource Center in summer 2017, and the remaining park improvements in early 2018.

In our ongoing efforts to offer open space for recreational and personal enrichment activities, the City is investing in a number of park upgrades to meet the needs of the community. Stoddard Park received a playground extension and a completely renovated restroom in early 2016 as part of ongoing efforts to replace aging facilities. Circle Park spent many years as a vacant city lot and at the request and input of area residents, it was designed and opened in April 2016 as a new pocket park that includes a small playground, four square court, barbecue area with new sidewalks, streetlights, and parking spaces.



Lincoln Park has spent many years without a playground and in May 2016 it received a new playground as part of a collaboration with non-profit KaBOOM! that is dedicated to creating active play spaces for kids to thrive. The new playground is a welcome addition with a swing set and state of the art playground equipment for children to enjoy for years to come.

Little People's Park was renovated with significant public input from residents and will include replacement of the gazebo shade structure, turf replacement, and conversion of the half size basketball court to a full size court. Historic Anaheim light poles will be integrated into the park with new energy efficient LED fixtures to create better park illumination and a safer environment for this space. The renovated park will open at the beginning of the fiscal year in July 2016. Manzanita Park upgrades and expansions will provide additional programming space, enhanced visibility and a welcoming entrance. The building will be completely upgraded with a new roof as well as energy efficient lighting, air conditioning and plumbing fixtures. These additions, coming in summer 2016, will provide much needed programming space to better serve our youth.

Our libraries are also getting some much needed attention. The rehabilitation projects at Euclid Library in west Anaheim and the Sunkist Library in central Anaheim are anticipated to be completed and reopen in summer 2016. The projects will reconfigure the interior and exterior spaces to allow for more flexible use to meet a variety of community needs.

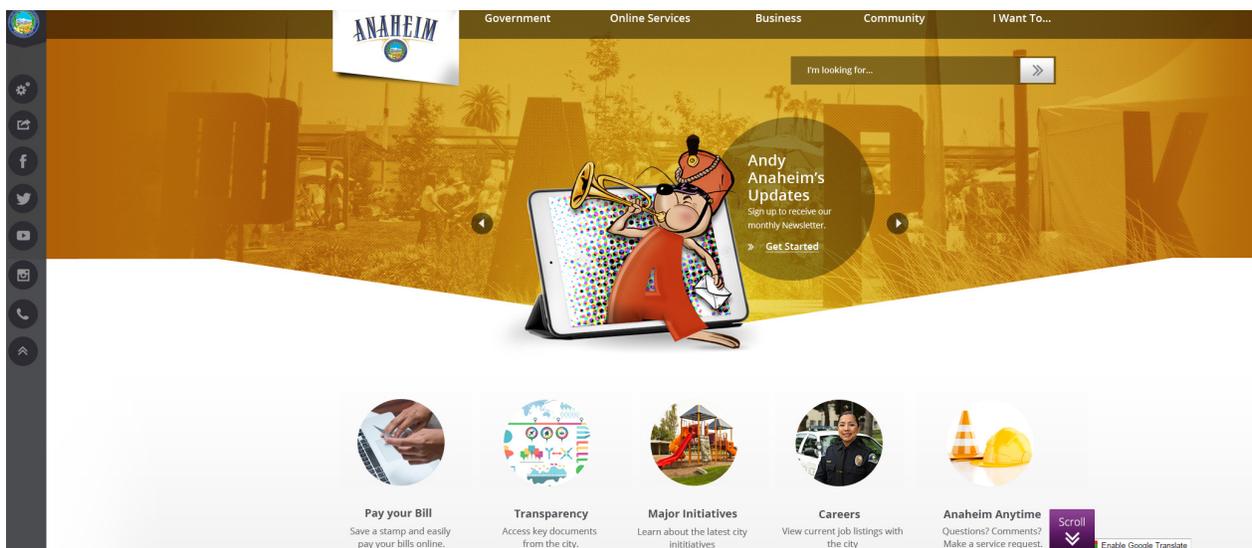
The City is committed to working on many new projects and will continue to collaborate with our residents to provide new and updated parks and community centers, including improvements and additional amenities at the Olive Hills Dog Park, Twila Reid Park, Founders' Park, Schweitzer Park, Palm Lane Park, Edison Park, and Brookhurst Community Center for FY 2016/17. In east Anaheim, the City is developing the much awaited Olive Hills Dog Park that will feature a walking/jogging path, artificial turf, separated small and large dog use areas with agility equipment and a new restroom, adjacent to the Olive Hills tennis courts. This new dog park is anticipated to open summer 2016. At the request of community residents, another exciting project coming this summer includes replacing the abandoned basketball courts at Twila Reid Park with pickle ball.

Later this fall, Founders' Park, which celebrates Anaheim's heritage with its 1857 Mother Colony House and heritage Moreton Bay Fig tree, will welcome a new shade structure that is sure to keep park-goers cool during the warmer temperatures. In addition, the fall will welcome two new skate

parks at Schweitzer Park and Palm Lane Park. The skate parks will replace underutilized park space and will be designed with community input. To further support a healthy lifestyle, a new exercise path at Edison Park will allow neighbors to become active outdoors. Finally, in summer 2017, the Brookhurst Community Center will see an expanded reception area, along with an improved back patio for community members who wish to utilize this unique location for family and special events. We are excited about the many upcoming projects and look forward to more investments to come.

SUPPORTING OUR COMMUNITY

In addition to engaging residential input on our many projects, the City believes in supporting our communities by providing resources via different program services and outreach platforms. With our newly launched website www.anaheim.net in 2015, a user-friendly interface provides residents with easy access to the important information they want. Our outreach strategies continue to provide valuable information to residents and utilize an array of easily accessible methods including Facebook, Twitter, YouTube, Anaheim Magazine, and Your Community/Tu Comunidad publications.



Programs and services that support our youth continue to be a priority for the City. With the 2015 expansion of the mobile afterschool program from once a week in 10 neighborhoods to twice a week, it is anticipated to reach more than 6,000 youth annually. The mobile afterschool program, Fun on Wheels provides recreational activities, fitness fun and homework assistance to our developing youth in Anaheim. Increasing the reach of programs to strengthen our communities gives young people a safe, supportive environment to learn and grow. Additionally, STARS (Study-time, Arts, Recreation & Sports) is a free, drop-in program that offers children academic support, art enrichment, sports, and recreation opportunities year-round at eight parks, with two additional sites coming soon in 2016. The current sites include Brookhurst, Juarez, Miraloma, Modjeska, Paul Revere, Pearson, Ponderosa, and Twila Reid.

Another successful initiative is our Homeless Collaborative which continues to work in partnership with non-profit organizations to outreach and provide services to the homeless population in the City. To date, the Anaheim Homeless Collaborative has moved more than 540 homeless neighbors off the streets resulting in a net societal savings of more than \$3.5 million annually. The City has also taken steps to work closely with neighboring jurisdictions to explore and implement further innovative solutions to address homelessness. The County of Orange's first year-round emergency multi-resource homeless shelter was approved in FY 2015/16 and we look forward to its opening in Anaheim in 2017. The Homeless Outreach Team, Psychiatric Evaluation Response Team and Community Policing Team Officers will work in collaboration with other agencies, the community and non-profit organizations to facilitate the successful opening and ongoing operation of the County's

first multi-resource homeless shelter in 2017. Over \$30.7 million dollars is included in the adopted budget comprised of grants, federal funding and general fund to support homeless outreach programs in the City.

ENHANCING OUR INFRASTRUCTURE

The City is pleased with our ongoing efforts to maintain a beautiful Anaheim, a place residents can be proud to call home. The City is committed to working diligently to provide safe, reliable roadways, and barrier free sidewalks. This includes addressing aging infrastructure and repairs to streets, signs, sidewalks, curbs and gutters. These improvements enhance walkability of sidewalks, improve ride quality, and enhance the safety of our residential streets.



With the continued maintenance of our streets in FY 2015/16, the City has trimmed 9,100 residential street trees, planted 349 trees, and installed 2,700 new street signs. This coming fiscal year, Anaheim will be home to 450 newly planted trees. Another 10,600 trees will be pruned with an additional 10,000 trees pruned for power line clearance. Other projects include a new electric substation near the Interstate 5 freeway on Katella Avenue to accommodate new developments in the area, a new underground project on Lincoln Avenue and Rio Vista Street, sewer system improvements, and water storage improvement projects at the Windy Ridge Reservoir and La Palma Reservoir and Pump Station. With many more to come, these improvements ensure our streets remain attractive, accessible to all residents and help to maintain a beautiful Anaheim.

Furthermore, the City will fill cracks and fix potholes on approximately 5 million square feet of street and sidewalk pavement. Notable projects include the Anaheim Boulevard and Ball Road intersection improvements, the Brookhurst Street Widening project, the La Palma and State College intersection widening project, and street improvements at Riverdale Avenue and Cerritos Avenue.

In response to California's severe drought conditions, the State Water Board mandated emergency water conservation regulations in June 2015. Anaheim implemented a public outreach and water conservation program to reduce water demands by 20%, compared to usage in 2013. This water conservation goal equated to 3.3 billion gallons of water between June 2015 and February 2016. The City has continued to put into place efforts to reach our goal, including reduced landscape watering, mandatory water measure for restaurants and commercial lodging establishments, and resources for drought-tolerant gardening and turf removal. The City will continue turf rebates and loan programs that will allow customers to reduce outdoor irrigation and expand complimentary water audits for small businesses. Water conservation will continue to be an important priority for the City to stretch and protect our water supplies.

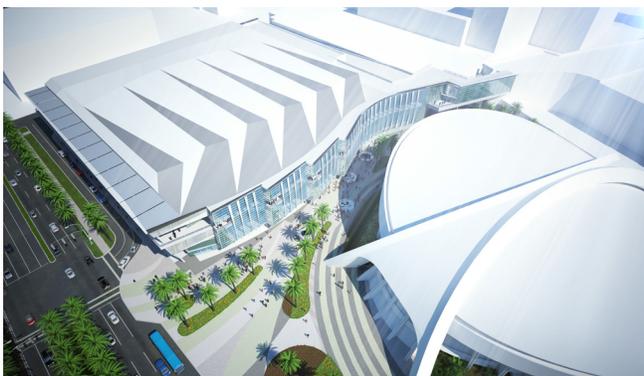
ENCOURAGING BUSINESS GROWTH

As our local economy shows steady growth, the City continues to identify areas of improvement to encourage and incentivize businesses to make Anaheim their home. FY 2016/17 welcomes ongoing projects and new additions that will allow business opportunities to flourish in our community. It is an exciting time to do business in Anaheim with growth and investment taking place in all sectors including entertainment, hospitality, dining and retail, housing, and manufacturing.

On average, this year saw a 7% increase in business licenses issued, signaling growth and businesses coming to Anaheim. In our effort to make it easier for businesses to operate in Anaheim, the City

continued implementation of the Business Assistance Program, offering personalized assistance to 1,000 customers. Over 90% of customers that responded to a survey sited exceptional or impressive service. Furthermore, the City offers the option for the public to track their permits and the status of inspections online, improving user access and expediting transactions.

In city developments, the Anaheim Convention Center is currently in the midst of its seventh expansion. The project, Betterment VII, features 200,000 square feet of leasable, flexible convention space which will allow the center to continue to grow with our large annual events, attract large meeting intensive conventions that cannot currently be accommodated, and allow the ability to host concurrent events. The project is divided into two phases with phase 1 providing a new parking tower, loading dock, and pedestrian bridge connection to the existing center. This phase will be completed in August 2016. Phase 2, which includes the rest of the project, will provide occupancy of the entire facility and will be completed in September of 2017.



Moreover, to continue neighborhood improvements, the City will approve specific plans, or a land use planning document that provides the framework for current and future development. Specific plans are created with a goal of revitalizing and revamping a specified area. With the input of residents, specific plans are anticipated to remove obstacles to the reuse of existing structures and promote infill development of currently vacant or underutilized properties through the use of flexible, easy to use zoning standards. The Anaheim Canyon Specific Plan approved by the City Council in 2016 provides guidance for positive changes to come. The goal of the Anaheim Canyon Specific Plan is to create a business environment attractive to a wide variety of industries while encouraging sustainable development in East Anaheim. A proposed Beach Boulevard Specific Plan will come to City Council in 2017 that will help guide future development and stimulate economic activity along the Beach Boulevard corridor in West Anaheim. In addition, the Motel Best Practices program, introduced earlier this year, will guide the City's efforts in ensuring motels in Anaheim are meeting city standards and guidelines. These plans help ensure that businesses can grow throughout all of Anaheim.

The center of our City has seen explosive development this past year, with a healthy balance of urban residential and commercial uses. Completed single-family residential and townhomes this past year include Domain and Circa, bringing hundreds of new homes to our downtown area. An additional seven apartment and condominium projects are planned throughout the City, offering approximately 2,900 new homes for residents.



CtrCity Anaheim, the new branding of Anaheim's downtown area features Center Street, the heart and soul of the ever-expanding downtown area. Center Street is home to one-of-a-kind boutiques, a coffee house, pubs, eateries, and barber shop, as well as St. Joseph Home Health, bringing over 900 jobs to the center of our city. Adding to our vibrant CtrCity will be a repositioning of over 20,000 square feet of retail along Center Street, drawing additional food and retail spaces.

With the continued success of the Packard Building and Packing House, the MAKE renovation will add to

the vibrancy of the urban area. The MAKE renovation and re-use of the former Sunkist Orange Marmalade factory will turn into a 10,000 square foot commercial/retail establishment at 500 S. Anaheim Blvd. The building is designed to house a brewery, a winery, and a distillery, each with a tasting room and a 3,000 square foot shared outdoor patio. This is the fourth component of the successful revitalization of the Packing House District, which pays homage to Anaheim's rich citrus, agricultural and maker/crafter culture.

This past year, Anaheim has welcomed seven new breweries and 10 more are scheduled to open later this year. Golden Road Brewery has opened its tasting room and the entire manufacturing facility is scheduled to open this summer. Karl Strauss Brewery is slated to open a facility on Orangewood near Anaheim Stadium this fall. The City continues its efforts to streamline processes and promote Anaheim as a Brew City and we are looking forward to many more breweries to come.



Finally, we are excited to announce that development in the resort area continues to thrive. It is anticipated that more than \$2.5 billion dollars will be invested in the Anaheim Resort over the next two years, with more than \$163.3 million dollars generated from the Anaheim Resort annually comprised of Transient Occupancy Taxes, Sales and Use Taxes, Property Taxes and Business License Taxes. The Resort has a positive impact on the City, generating more than \$70 million net annually, which represents nearly 24% of the General Fund. Transient Occupancy Taxes continue to be an important factor of the Anaheim economy; particularly the revenue generated in the Anaheim Resort provides core services across the City in areas including parks, libraries, streets, and public safety. Expected activities in the resort include the redevelopment of Park Vue Inn on Harbor Boulevard and the development of the four-star JW Marriot hotel on the GardenWalk site. The City has also received plans for additional hotel projects in the resort area and looks forward to exploring these plans and the growth these projects will bring.

ECONOMIC OUTLOOK

The economy continues to grow moderately and while there is little reason to believe that a recession is on the immediate horizon, we are cautious of the possibility of a recession in the coming years. Job growth nationally and locally has had a significant impact on the economy and should continue to bolster the economic outlook over the next few years.

National

The US economy has continued to move forward at a steady pace. The economic recovery since the end of the Great Recession has been slow and it is expected to continue at this rate for the next

couple of years. Consumer spending has been an important factor in the recovery. Improving labor markets, better home valuations, higher incomes and wages and lower gas prices have all benefitted the US consumer. Last year was a strong year for consumer spending on goods and consumption is expected to grow by an additional 3% in 2016¹. The labor market improvements are sizeable and broad based. The economy has added an average of 2.7 million jobs over the last 3 years, which is more than the 2.2 million jobs per year added in the last boom from 2004-2006². Unemployment is expected to reach 4.8% in 2016. The economy should reach full employment in the second half of the year.³ Home sales are forecast to rise 4% in 2016. The increase is modest, but reflects a slow rise in household formation and a fully employed labor market along with general economic growth. The economy is expected to stay on track in 2016 and real GDP is projected to grow by a moderate 2.7% in 2016.

State

California has remained one of the bright spots in the national economy. December 2015 marked the 46th consecutive month that California has outpaced the US overall in terms of job growth. By the end of 2015, the unemployment rate stood at 5.9%, the lowest since 2007.⁴ Job creation outpaced increases in the labor force. Wages and salary (nonfarm) jobs also outpaced the nation. California added jobs at an annual rate of 3.0%, which is significantly higher than the US rate of 2.1% and the fourth fastest pace among the states. Nearly every industry in the state has experienced job growth over the past year. Health care, leisure and hospitality, and construction combined to produce almost half of the state's total job gains last year. Job growth is expected to continue in 2016. The housing market in California also saw improvement in 2015. Prices, sales and new construction all increased last year. Sales rose by 10.5% and are expected to continue to rise due to a lack of inventory. Demand for housing will continue to increase over the next couple of years due to job and income growth, low mortgage rates and Millennials moving to become home owners and start families.⁵ While affordability will decline, these factors should drive new construction and lift the housing market overall.

Local

Like the national and state economies, job growth has been impressive in Orange County. In 2015, nonfarm payroll employment grew by 47,000 jobs, which is a 3.1% increase over the previous year. This is a significant increase over the 25 year average of 1.1% growth per year.⁶ The unemployment rate for the county was 4% in March 2016, less than half of what it was at the end of the Great Recession. The county has now reached full employment which means that recruiting new workers will be more difficult for employers and salaries will have to be higher to keep current employees and attract new ones.⁷ Full employment means that there will be less job growth in the next few years, but salaries and wages will increase and consumers will have more money to spend. There was growth among a broad amount of employment sectors, but the sector with the most growth was Construction. The housing market has had a very good year. Construction employment increased by 10.2% in 2015 and housing permits issued were the highest since 2002. Housing prices in Orange County continue to increase. In March 2016, the median price for a home was \$680,000, which is the highest since 2007, just under the peak.⁸ Hospitality and leisure is also experiencing significant growth. Disneyland attendance was at an all-time high again and hotel and motel occupancy rates are at record levels. These trends are expected to continue into 2016.

1. UCLA Anderson Forecast, April 2016.
2. Cal State Fullerton Economic Outlook and Forecasts. Midyear Update. April 2016.
3. Ibid.
4. Beaconomics Spring 2016. Vol. 9, No. 2.
5. Ibid.
6. Cal State Fullerton Economic Outlook and Forecasts. Midyear Update. April 2016.
7. UCLA Anderson Forecast, April 2016.
8. Cal State Fullerton Economic Outlook and Forecasts. Midyear Update. April 2016.

Budget In Brief

Through sound fiscal management, the City of Anaheim positions itself to provide a positive atmosphere for economic development and the flexibility to strategically address budgetary challenges that result from fluctuations in the local, national, and global markets.

The FY 2016/17 adopted budget totals \$1.7 billion. This represents an increase of 4% from the FY 2015/16 adopted budget. The FY 2016/17 General Fund budget totals \$303.8 million, an increase of 6% from the FY 2015/16 adopted budget. The adopted budget includes \$2.9 million in surplus funds programmed for operating enhancements of an ongoing nature, with an additional \$7.3 million approved by City Council for one-time service enhancements. Ongoing enhancements include the addition of 10 new Police Officers, continuation of the CCRU program, operation of Miraloma Family Resource Center and staffing to make school fields and gymnasiums available for community use. One-time projects include Fire equipment, signal pre-emption and brush clearance; library software, playground replacement and field renovations; and street improvements. The adopted budget, including enhancements, projects an ending reserve balance of \$33.4 million, representing approximately 11% of the ongoing General Fund budget.

A Fund by Fund Look at the Budget

The amounts presented here have been adjusted for comparative purposes to reflect departmental and fund reorganizations. The following table depicts the total budget by fund grouping.

	FY 2015/16 Adopted	FY 2016/17 Adopted	Percent Change
General Fund	\$286,042,416	\$303,800,677	6%
Other General Purpose	15,865,989	20,978,693	32%
Special Revenue	165,309,141	176,656,549	7%
Debt Service	37,251,601	38,263,154	3%
Capital Projects	88,427,097	86,538,686	-2%
Enterprise	813,045,564	835,154,569	3%
Internal Service	226,615,140 ¹	243,853,937	8%
Fiduciary	36,643,896	38,278,110	4%
Total City	\$1,669,200,844²	\$1,743,524,375	4%

1. The FY 2015/16 adopted budget for Information Services has been restated to reflect the realignment of Citywide GIS and Police IT Services to the Finance Department.

2. Ibid.

General Fund adopted expenditures for FY 2016/17 total \$303.8 million, a 6% increase from the adopted FY 2015/16 budget. Increases are the result of ongoing service enhancements of \$2.9 million, increased labor costs in public safety and modest inflationary factors impacting other operating expenditures, as well as Council approved one-time service enhancements of \$4.3 million. The remaining \$3.0 million is budgeted as a revenue transfer, to the Community Improvements fund for the 800mhz project.

Other General Purpose Funds (Arena, Litigation Reserve, Police Outside Reimbursements, Economic Development, and several deposit/donations funds) have adopted FY 2016/17 expenditures of \$21.0 million, a 32% increase from the adopted FY 2015/16 budget. The increase is largely due to greater spending in the areas of economic and community development, offset in portion by reduced debt service in the Arena Fund.

Special Revenue Funds (Gas Tax, Workforce Development, Community Development Block Grant (CDBG), Grants, Anaheim Resort Maintenance District, Anaheim Tourism Improvement District, Housing Authority, and Narcotic Asset Forfeiture) have adopted FY 2016/17 expenditures of \$176.7 million, a 7% increase from the adopted FY 2015/16 budget. The increase is primarily related to increased Housing Authority land acquisition for potential affordable housing sites, partially offset by a decrease in Gas Tax funded street construction projects.

Debt Service Funds (General Obligation Bonds, Municipal Facilities, and Anaheim Resort Improvements) have adopted FY 2016/17 expenditures of \$38.3 million, a 3% increase from the adopted FY 2015/16 budget, largely associated with scheduled debt service for Anaheim Resort Improvements.

Capital Projects Funds (Community Services Facilities, Development Impact Projects, Mello-Roos Projects, Storm Drain Construction Projects, Street Construction Projects, Transportation Improvement Projects and Other Capital Improvement funds) have an adopted FY 2016/17 budget of \$86.5 million, a decrease of 2% from the adopted FY 2015/16 budget. This decrease is largely the result of the completion of multiple street reconstruction, traffic systems management, and other development projects.

Enterprise Funds (Water Utility; Electric Utility; Sanitation Utility; Golf Courses; Convention, Sports and Entertainment Venues; and Anaheim Regional Transportation Intermodal Center (ARTIC) funds) have an adopted FY 2016/17 budget of \$835.2 million, a 3% increase from the adopted FY 2015/16 budget. The increase is primarily related to an increase in bond funded electric capital projects offset in portion by a reduction in project expenses related to the Convention Center expansion as the project progresses.

Internal Service Funds (General Benefits and Insurance, Motorized Equipment, Information and Communication Services, and Municipal Facilities Maintenance funds) have an adopted FY 2016/17 budget of \$243.9 million, an 8% increase from the adopted FY 2015/16 budget. The change is largely the result of increasing employee benefit costs.

Fiduciary Funds (Successor Agency, Mello-Roos Agency, and Joint Powers Authorities funds) have an adopted FY 2016/17 budget of \$38.3 million, a 4% increase from the adopted FY 2015/16 budget due largely to increased expenditures in the bond funded capital projects of the RDA Successor Agency.

Personnel Requirements

The FY 2016/17 budget includes 1,929 authorized full-time and elected positions. This is an increase of 14 authorized positions from FY 2015/16. Position counts by department and a summary of position changes can be found on pages 91-92.

Capital Improvements

The total Capital Improvement Program (CIP) for FY 2016/17 is \$295.6 million. There are no projects planned for the General Fund; most projects are supported by funding sources that are primarily

restricted. Highlights of the adopted CIP include:

- ◆ Street construction and arterial roadway improvements that will restore structural integrity in areas of need, widen key thoroughfares, and provide drought-friendly landscapes, all of which will enhance the safety and beauty of the City's network of roadways (\$26.8 million);
- ◆ Extensive upgrades to electric utility substations to increase reliability and address projected load growth due to continued economic and residential development within the City (\$39.0 million);
- ◆ Further development of water utility assets to free up potable water to help the current drought situation (\$8.0 million).
- ◆ Community projects, featuring improvements to the walking trail at Edison Park, and the expansion of the usable space at Founders' Park which will enhance these existing facilities, making them more appealing and engaging to the community (\$0.5 million);
- ◆ Development of a new community center and gymnasium, as well as complete renovation, at Ponderosa Park (\$8.0 million);
- ◆ Development of Anaheim Coves North, a new nature park between Lincoln Avenue and Frontera Street (\$2.3 million);
- ◆ The relocation of Fire Station #5 to improve emergency response times throughout the City (\$4.1 million);
- ◆ Expansion of the Anaheim Convention Center (\$60.0 million);

The Capital Improvement Program will make a major contribution towards meeting the long-term needs of our community. These and other planned capital projects are described in greater detail in the Capital Improvement Program section of this document.

Anaheim at a Glance

Incorporation

1857

Government

Anaheim is a charter City operating under a Council-Manager form of government

County

Orange County



School Districts

Anaheim Elementary School District
Anaheim Union High School District
Centralia School District
Magnolia School District

Orange Unified School District
Placentia-Yorba Linda Unified
Savanna Elementary School District

Location

28 miles southeast of downtown Los Angeles, 450 miles south of San Francisco and 90 miles north of San Diego

Climate

Anaheim enjoys an average of 280 sunny days each year with less than 14 inches of rain falling annually. In the past year, minimum temperatures averaged 58 degrees while maximum temperatures averaged 79 degrees.

Area

Over 50 square miles

Population

358,136

Parks, Recreation & Community Centers

Parks/Nature Centers	57
Parks Acreage	687.5 acres
Community Facilities	8
Golf Courses	2
Youth Centers	2



Public Safety

Police Stations	4
Sworn Police Personnel (FY 2016/17)	394
Canine Units	6
Number of Calls for Service	206,694
Fire Stations	11
Sworn Fire Personnel (FY 2016/17)	208
Fire Companies	17
Number of Calls for Service	33,495



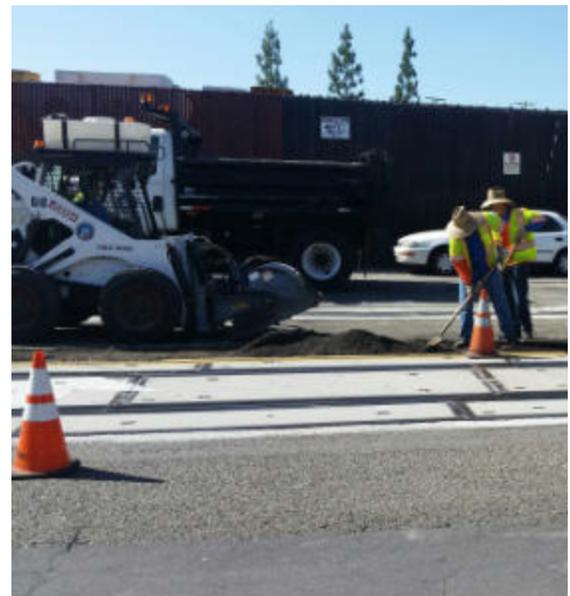
Libraries

Libraries	7
Bookmobile	1
Heritage Center	1
Founders' Park including Mother Colony and Woelke-Stoffel Houses	1
Books on the Go Vending Machine	1
Patrons Served, including Virtual Branch	1,543,000
Items Checked Out, including Virtual Branch	1,277,000
Library Materials	563,000
Digital Materials	78,000
Programs	3,800
Attendees	121,000
Operating Hours/Week	348



Infrastructure Maintenance & Development Activity

Square Feet of Deteriorated Pavement Replaced	5,911,513
Square Feet of Deteriorated Pavement Slurry Sealed	6,697,132
Square Feet of Deteriorated Sidewalk Replaced	271,229
Building Permits Issued	6,886
Millions of Gallons of Water Sold	19,522
% of Overhead Electrical Line Miles	38
% of Underground Electrical Line Miles	62



Workforce

Labor Force (March 2016)		171,200
Unemployment Rate (March 2016)		4.9%
Top 5 Private Employers	Disneyland Resort Kaiser Permanente Anaheim Regional Medical Center Angels Baseball L-3 Communications	



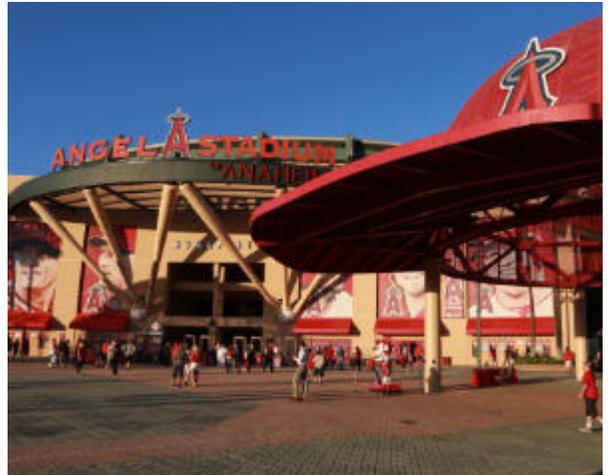
Economy

Total Taxable Sales (in thousands)		\$6,200,000
Housing Units		106,626
Median Home Price (April 2016)		\$520,000
Active Anaheim Business Licenses		23,062
Occupancy Rates for Office Properties		86.8%
Occupancy Rates for Industrial Properties		97.9%



Tourism & Entertainment

Annual Visitors	23 Million
Number of Hotels in Anaheim	159
Hotel Occupancy Rate	81%
Annual Attendance at Angel Baseball Games	3,086,000
Number of Events at the Honda Center	162
Convention Center Events	197



Financial Management Policies

Budgetary Practices

Budget Practices

According to the City of Anaheim Charter, the Citywide operating and capital budgets (collectively, the “budget”) are adopted at the department level. The budget is approved by City Council at an advertised public hearing. Prior to approval by City Council, each department prepares its budget and presents it to the City Manager for review. Once approved, the City Manager administers the budget, which includes the authority to transfer budgeted amounts within departments. Changes to appropriation levels for any given department, however, can only be enacted by the City Council through a formal amendment to the adopted budget.

City leaders and department staff strive to present a structurally balanced General Fund budget in which expenditures, net of one-time expenditures, do not exceed projected recurring revenues. A five-year projection of revenues and expenditures for all departments and funds is prepared each year to provide strategic insight into the annual budget process. As a management policy, budgetary control is maintained in all funds at the program level, where the work of City departments is actually performed. Sufficient funds are encumbered to cover estimated purchase amounts prior to the release of purchase orders to vendors. This helps to link high-level policy decisions to the programs and services delivered directly to the public.

Budget Process

In total, the budget process takes approximately eight months, beginning each November with a review of the City Council’s goals for the upcoming year and ending in June with the adoption of the budget. The goals put forth by the City Council serve as the foundation upon which the budget is built. Departments typically begin the preparation of their individual budgets in December.

Between January and March the Finance Department provides a mid-year budget review to the City Council and City Manager. Following this workshop, departments submit their budgets for the next fiscal year to the Budget Office for review. From February through April, the Budget Office carefully reviews, evaluates, and prioritizes each department’s budget submission. Budget Staff evaluates changes in service levels, positions, capital projects, and collects supplemental budget requests. During this time the Budget Office also begins to analyze the Citywide revenue and expenditure projections for the upcoming fiscal year.

Following this in-depth review, the City Manager and Budget Staff meet with departments, as appropriate, in order to conduct a final review of their respective budgets and resolve any outstanding issues. The Executive Management Team also meets in April to review all the supplemental budget requests and rank them in priority order for consideration by the City Manager. Once all department submissions and approved supplemental requests are accepted by the City Manager, the Budget Office begins to prepare the proposed budget document.

The City Manager’s proposed budget is brought forth to the City Council during a public hearing, at which time the City Council may propose revisions. The Budget, Investment and Technology (BIT) Commission also reviews the budget and presents its findings and recommendations to the City

Council. Citizen participation is encouraged in the budget planning process through several Council-appointed boards and commissions. In addition, public hearings are held to address plans for specific funds, such as the Anaheim Housing Authority and Community Development Block Grant monies. The City Council approves the finalized version of the budget in June at an advertised public hearing.

Action	Date
Budget, Investment & Technology (BIT) Commission Meeting	October 14, 2015
FY 2016/17 Budget Kickoff Meeting	January 13, 2016
City Council Mid-Year Budget Workshop	February 9, 2016
Department Budget Proposals and Performance Indicators Submitted	February 25 - March 10, 2016
Final Department Review with City Manager	April 11-29, 2016
Finalize Proposed FY 2016/17 Budget	May 2016
Proposed Budget Available to City Council/Public/BIT Commission	May 31, 2016
BIT Commission Reviews Proposed Budget	June 1 & June 15, 2016
Public Hearings for FY 2016/17 Budget	June 14 & June 21, 2016
City Council Adopts FY 2016/17 Budget	June 21, 2016

Basis of Budgeting

Budgets for all Governmental Funds (for example, the General Fund) are prepared on a modified accrual basis. This means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are earned, measurable and available.

Proprietary Funds (for example the Electric Utility fund) and Fiduciary Funds also recognize expenditures as encumbrances when a commitment is made, such as through a purchase order. Revenues, however, are recognized when they are obligated to the City. As an example, revenue from the sale of electricity is recognized when the service is provided.

For all fund types (Governmental, Proprietary and Fiduciary), when goods and services are not received by year-end, the appropriations for the encumbrances lapse.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of U. S. Generally Accepted Accounting Principles (GAAP). The City's method of budget preparation conforms to GAAP standards in most cases. Exceptions are generally characterized as follows:

- a. Principal payments on long-term debt within the Proprietary and Fiduciary Funds are applied to the outstanding liability on a GAAP basis, as opposed to being expended on a budget basis.
- b. Capital outlay within Proprietary and Fiduciary Funds are recorded as assets on a GAAP basis and expended on a budget basis.
- c. Actuarially determined contributions for pension liabilities are recorded as an increase in deferred outflow of resources on a GAAP basis, but are expended on a budget basis.
- d. Depreciation expense is recorded on a GAAP basis only.
- e. Sales of land held for resale are recorded as a reductions in asset at net book-value with the difference in gain or loss (GAAP) as opposed to a revenue when land is sold (budget).
- f. Purchases of land held for resale are recorded as assets on a GAAP basis and expended on a budget basis.

Capital Improvement Program Practices

Along with the operating budget, the City Manager submits a Capital Improvement Program (CIP) to the City Council. This document provides information on improvements to the City's public Infrastructure for the ensuing fiscal year and four years thereafter. The first year of the plan establishes a capital infrastructure budget for the new fiscal year. The remaining four years serve as a guide for use in determining the long-term capital priorities of the City. The CIP is adopted at the department level. CIP expenditures are funded by a variety of sources and accounted for in a variety of funds including, but not limited to Capital Projects Funds and Enterprise Funds,. The City strives to maintain a high reliance on pay-as-you-go financing for its capital improvements in order to maintain debt within prudent limits. The City's most recent bond ratings received for general obligation bonds are "Aa2" issued by Moody's Investors Service, "AA" issued by Standard and Poor's Rating Services, and "AA+" by Fitch Ratings, Inc.

Cash Management/Investment Practices

- ◆ The majority of unrestricted cash is combined into one pooled operating account to facilitate effective management of the City's resources.
- ◆ The Finance Director/City Treasurer invests temporarily idle funds in accordance with Government Code Sections 53600 et al, 16429.1 and 53684 and a formal investment policy approved by the City Council and the Budget, Investment and Technology Commission each year. Permissible investments include obligations of the U.S. Government, Federal Agencies, Government Sponsored Enterprises, Medium Term Corporate Notes, Certificates of Deposit, Bankers' Acceptances, Commercial Paper rated A-1 by Standard and Poor's Corporation, P-1 by Moody's Investors Service or F-1 by Fitch Ratings, State of California Local Agency Investment Fund, Repurchase Agreements, Reverse Repurchase Agreements, and Money Market Mutual Funds.

Accounting, Auditing and Reporting Practices

- ◆ The basis of accounting within Governmental Fund types used by the City is modified accrual. Under this method of accounting, revenue is recorded when susceptible to accrual, which is when both measurable and available for the funding of current appropriations. Further, expenditures are recognized when the related fund liability is incurred. Under the modified accrual basis of accounting, principal and interest on long-term debt are recorded as fund liabilities when due. All Proprietary and Fiduciary Funds follow the accrual basis of accounting. Under this method of accounting, revenues are recognized when earned and expenses are recorded when incurred.
- ◆ The City places continued emphasis on maintenance of an accounting system that provides strong internal budgetary and accounting controls.
- ◆ The City's accounting system is designed to provide reasonable assurances regarding both the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and reports. These statements and reports include the adopted budget and the City's Comprehensive Annual Financial Report, as well as the maintenance and accountability of assets.
- ◆ The City of Anaheim issues a CAFR prepared in accordance with GAAP outlined by the Governmental Accounting Standards Board (GASB).
- ◆ An independent audit of the City's CAFR is performed annually.

Revenue and Expenditure Policies

- ◆ The City will strive to adopt an annual General Fund budget in which expenditures, net of one-time expenditures, do not exceed projected recurring revenues.
- ◆ A five-year projection, including revenues and expenditures, is prepared annually for all funds to provide strategic perspective to each annual budget process.
- ◆ On an annual basis, the City will set fees and rates at levels that attempt to fully recover total direct and indirect costs. In the case of certain fees, the City Council has chosen to limit increases that might negatively impact the citizens of Anaheim.
- ◆ If new budget appropriation needs are identified at an interim period during the fiscal year, at the department level, formal budgetary authority will be requested from the City Council.
- ◆ As a governmental entity, the City is subject to and abides by the Gann Spending Limitation Initiative, which limits the amount of annual appropriations of tax proceeds. The limitation is based upon the prior fiscal year amount, adjusted for changes in population combined with the change in California per capita personal income.

The following summarizes the FY 2016/17 appropriations limit:

FY 2015/16 Appropriations Limit	\$895,944,613
Adjustment Factor (rounded)	1.061497
FY 2016/17 Appropriations Limit	\$951,042,859
FY 2016/17 Appropriations Subject to Limit	\$356,132,741
FY 2016/17 Appropriations Limit Margin	\$594,910,118
Limit Margin	62.55%

Capital Financing and Debt Management Policies

- ◆ Long-term borrowing will not be used to finance current operations or normal maintenance.
- ◆ All debt issued, including use of the lease-purchase method, will be repaid within a period not to exceed the expected useful lives of the improvements financed by the debt.
- ◆ The City will strive to maintain a high reliance on pay-as-you-go financing for its capital improvements.
- ◆ The City will strive to maintain a minimum unrestricted fund balance in the General Fund of between 7% to 10% of General Fund budgeted expenditures in order to moderate revenue losses and maintain core services during times of economic hardship.
- ◆ Annually, a five-year budget will be developed presenting all anticipated operating and capital expenditures by year and identifying associated funding sources.



Keeping Us Safe

Municipal Government’s most fundamental purpose is to provide for the safety of the public it serves. To this end, the City of Anaheim has consistently delivered first class, full service, professional police and fire services to its residents, businesses and visitors. Recruiting, training and retaining the best and brightest candidates remains a top priority. The ranks of the City’s critical public safety positions are filled with committed and highly qualified employees who proudly serve Anaheim.

To meet the demanding standards that the entire Anaheim community has come to expect, the City’s public safety professionals are equipped with state of the art tools that utilize the latest technology. As additional resources and personnel continue to be added to Anaheim’s workforce, those resources are being strategically deployed to best leverage their abilities to enhance public safety.

Keeping Us Safe Scorecard

Key Performance Indicator	FY2014/15 Actual	FY2015/16 Adopted	FY2015/16 Projected	FY2016/17 Adopted
POLICE				
Police Response Time to Priority 1 Calls <i>*Measured from time 9-1-1 call is answered to arrival on scene. Priority 1 calls include life threatening, violent crimes in progress and unknown trouble calls.</i>	8 min., 40 sec.	8 min., 30 sec.	8 min., 40 sec.	8 min., 40 sec.
Overall Part 1 Crime Rate <i>*Per 1,000 people. Part 1 crimes include violent crimes such as murder and rape, and crimes against property such as burglary, theft, auto theft and arson.</i>	29.5	32	30	30
Violent Crime Clearance Rate <i>*Percentage of cases where the suspect is either arrested or cleared by other standards.</i>	39%	45%	40%	40%
Police Youth Programs <i>*Number of youth participating in Police Youth Programs.</i>	2,475	2,550	2,750	3,500
Community Engagement Meetings <i>*Number of community meetings held, including Coffee with a Cop, PACE, Mobile PACE, CNAC, CAB, Neighborhood Watch, and Business Watch.</i>	397	250	300	300
Traffic Safety Program <i>*Number of high school and elementary school students attended.</i>	16,499	11,000	12,000	12,000
FIRE & RESCUE				
Alarm Processing Time - Medical Calls (Cell Phones) <i>*Time elapsed between call receipt by dispatch and notification sent to first responders. Benchmark: 100% of calls within 90 seconds</i>	91%	80%	90%	90%

Keeping Us Safe

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
FIRE & RESCUE CONTINUED				
Alarm Processing Time - Medical Calls (Landlines) <i>*Time elapsed between call receipt by dispatch and notification sent to first responders. Benchmark: 90% of calls within 60 seconds</i>	88%	90%	90%	90%
Alarm Processing Time - Non-Medical Calls (Cell Phones) <i>*Time elapsed between call receipt by dispatch and notification sent to first responders. Benchmark: 100% of calls within 135 seconds</i>	95%	85%	90%	90%
Alarm Processing Time - Non-Medical Calls (Landlines) <i>*Time elapsed between call receipt by dispatch and notification sent to first responders. Benchmark: 90% of calls within 105 seconds</i>	93%	90%	90%	90%
Turnout Time (EMS Calls) <i>*Time elapsed between first responder notification and en route. Benchmark: 90% of calls within 60 seconds 75% of the time per NFPA Standard (National Fire Protection Agency)</i>	48%	75%	50%	75%
Turnout Time (Fire/Special Operations) <i>*Time elapsed between first responder notification and en route. Benchmark: 90% of calls within 80 seconds 75% of the time per NFPA Standard</i>	74%	75%	75%	75%
Travel Time (First Unit on Scene) <i>*Time elapsed between en route and arrival on scene. Benchmark: 90% of calls within 4 minutes 75% of the time per NFPA Standard</i>	38%	55%	35%	75%
Travel Time (Initial Effective Response Force - Fire Incidents - 15 firefighters on scene) <i>*Time elapsed between en route and arrival on scene. Benchmark: 90% of calls within 8 minutes 75% of the time per NFPA Standard</i>	76%	80%	80%	75%
Life Safety Business Inspections <i>*To minimize loss of lives and property through prevention efforts, measured by percentage completion of annual inspections.</i>	65%	100%	75%	100%
Requests for New Building Construction and Fire Protection Inspections <i>*Measured by the percentage of time inspections are performed within two business days or within the customer's requested timeframe.</i>	100%	100%	100%	100%
Public Education and Community Relations Programs <i>*Measured by the number of programs delivered.</i>	142	200	175	200

Police

Purpose

The Police Department provides crime prevention, law enforcement and public safety services by using allocated resources to prevent, detect and investigate crimes; responds to calls for service; and maintains pedestrian and vehicular safety, thereby maintaining Anaheim as a safe place to live, work and visit.

Summary of Services Provided

Chief of Police / Administration

Responsible for all operational and strategic components of the police department including but not limited to the development and implementation of Department vision; daily operational oversight; budgeting; training and development of personnel; development of and adherence to policy; investigation of complaints; allocation and deployment of resources; implementation and monitoring of performance measures; and representation of the Department to the community, to City / County / State and Federal governmental and law enforcement entities. The Office of the Chief of Police includes the Chief, Deputy Chief of the Operations Bureau, Deputy Chief of the Support Bureau and support staff to help achieve and deliver the goals of the Police Department.

Administration Division: Provides oversight in critical areas to ensure the highest level of professional public safety service is delivered, and that the Department is not only in compliance with mandated requirements but that all Department employees receive the relevant training and equipment necessary to perform their work effectively, safely and efficiently. The Administration Division works closely with other City Departments on matters, incidents and issues which expose the Department to both civil liability and public scrutiny. The Administration Division consists of Internal Affairs, Major Incident Review Team (MIRT), Emergency Management & Training, Personnel, and Budget and Finance. The Emergency Management & Training Section was created in FY 2015/16 to ensure appropriate and current emergency response plans are in place, to develop and administer training to relevant personnel in emergency response and management concepts. Emergency Management & Training also co-manages the Orange County's Urban Area Security Initiative (UASI) grant.

Special Enforcement

Responsible for the investigation of crimes involving human trafficking, narcotics offenses and vice-related crimes, the Special Enforcement Division also ensures a consistent and productive working relationship among all City and County agencies involved in Homeland Security. The Department's Criminal Intelligence function falls within the Special Enforcement Division, providing intelligence led policing resources to monitor crime trends and develop specific and timely action plans to interrupt those trends. The Crime Analysis Section is responsible for the collection, analysis and dissemination of timely crime and activity data across the City including to the public via CrimeMapping.com. Finally, Special Enforcement includes the Air Support Section which supports all Department functions with vital aerial assistance for Patrol and Special Enforcement operations, investigations, special events and transportation as needed.

Field Services

The Field Services Division is responsible for emergency and non-emergency response to crimes in progress, threats to public safety, and requests for assistance. The Field Services Division is comprised of Patrol, the Reserve Corps Unit, the Canine Team, Traffic Section, and the Detention Facility. Officers utilize police vehicles and also employ both foot and bicycle patrols in our residential and business communities. Using problem solving and community policing techniques to reduce and prevent crime, these front line officers serve a critical and primary role in the Department's community engagement efforts. The Traffic Unit conducts collision and accident investigations, enforcement of traffic laws, and provides traffic control throughout the City and during special events at all City venues. Finally, the Traffic Section delivers relevant and timely traffic education to the community via the schools and during other community engagement opportunities.

Community Services

Oversees Community Policing, Resort Policing, Youth Services, and front counter operations. The Community Policing Teams (CPT) focus on community outreach and education to prevent crime and build, strengthen and maintain strong police/community relationships. Another component of CPT is the Homeless Outreach Team which addresses public safety issues pertaining to Anaheim's homeless population through a collaborative effort with other City Departments, service organizations and faith-based organizations to deliver a combination of outreach services, mental health assistance, relocation services and enforcement. Community Services is also home to the Department's volunteer program, comprised of over 100 volunteers whose commitment to service assist in every component of the Department's mission. CPT, at the District level, works collaboratively with residents, business owners, visitors and other stakeholders to address problems specific to particular areas and neighborhoods of the City. Resort Policing provides police services for major venues, including the Disneyland Resort area, the Honda Center, and Angel Stadium. CPT incorporates the effective and innovative Tourist Oriented Policing (TOP) model in the Resort area, serving the hotels and other venues which cater to Anaheim's 20 million annual visitors.

Also within the Community Services Division, the Youth Services Section provides Safe School Officers to work with schools throughout the City to address school-related crimes and provide training/education while building and maintaining strong relationships with schools and students. In addition, Youth Services administers youth and crime prevention programs including Cops 4 Kids (C4K), Junior Cadets, Public Safety Career Pipeline program, and the Police Explorer program, and oversees the Gang Reduction and Intervention Partnership (GRIP) program.

Investigations

Investigates homicides, major assaults, robberies, economic crimes, auto thefts, burglaries, graffiti and processes warrants; supplies expertise for collection, processing, and preservation of evidence at crime scenes; oversees the Orange County Family Justice Center, which provides a multi-disciplinary team approach to identify strategies to reduce domestic violence, child abuse, elder abuse, and sexual assault; and addresses gang activity through suppression, intervention, diversion, enforcement and investigations. The personnel within the Investigations Division present the completed investigative work product to the appropriate prosecutorial body (Orange County District Attorney / Anaheim City Attorney) for review and filing consideration.

Support Services

Oversees the Communications Center that receives, processes and directs resources to all 9-1-1 and non-emergency calls for service; the Records Bureau which processes, maintains and disseminates information associated with police reports, criminal citations and arrests; the Court Liaison Office responsible for court appearance subpoenas and criminal case filings; and the Property and Evidence Detail responsible for the preservation, maintenance, storage and when appropriate, disposal of property and evidence taken into police custody.

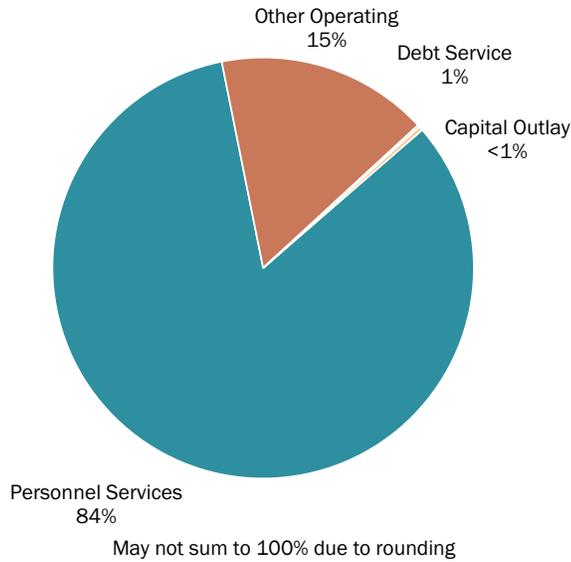
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Chief of Police/Administration	\$14,782,347	\$14,741,820	\$15,367,146	\$14,396,472
Special Enforcement	13,571,171	14,351,660	14,639,969	13,877,724
Field Services	56,202,469	58,835,153	59,145,978	63,735,941
Community Services	12,279,291	14,080,305	14,356,807	16,057,707
Investigations	15,974,052	17,315,057	17,371,348	17,588,220
Support Services	13,955,219	14,145,579	14,155,087	16,493,093
Operating Expenditure Total	\$126,764,549	\$133,469,574	\$135,036,335	\$142,149,157
Urban Area Security Initiative (UASI) Grant	1,198,620	3,299,992	5,522,096	1,231,752
Non-operating Expenditure Total	\$1,198,620	\$3,299,992	\$5,522,096	\$1,231,752
Department Expenditure Total	\$127,963,169	\$136,769,566	\$140,558,431	\$143,380,909
Resources Used*				
Restricted	\$9,042,004	\$11,600,395	\$14,760,277	\$8,765,711
Unrestricted	118,921,165	125,169,171	125,798,154	134,615,198
Total Resources Used	\$127,963,169	\$136,769,566	\$140,558,431	\$143,380,909
Full-time Positions	559	569	569	579

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

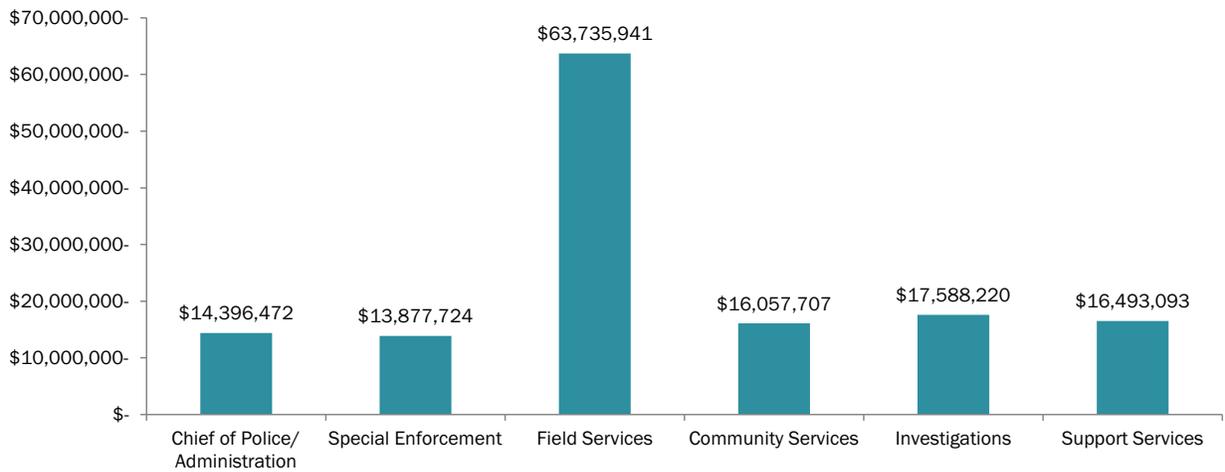
Summary of Significant Changes

The increase in the department's budget is largely related to labor increases associated with approval of a Memorandum of Understanding with the Anaheim Police Association, along with increases in employee benefit costs. The decrease in the Chief of Police/Administration division budget is mainly attributed to the reduction in claims resulting in lower costs for the Liability Self Insurance Program. The increase in Community Services division budget is mainly attributed to centralization of positions from Field Services and Investigations Divisions. Lastly, in the Support Services division budget the increase is attributed to 800MHz equipment which is vital to the City's public safety communication infrastructure.

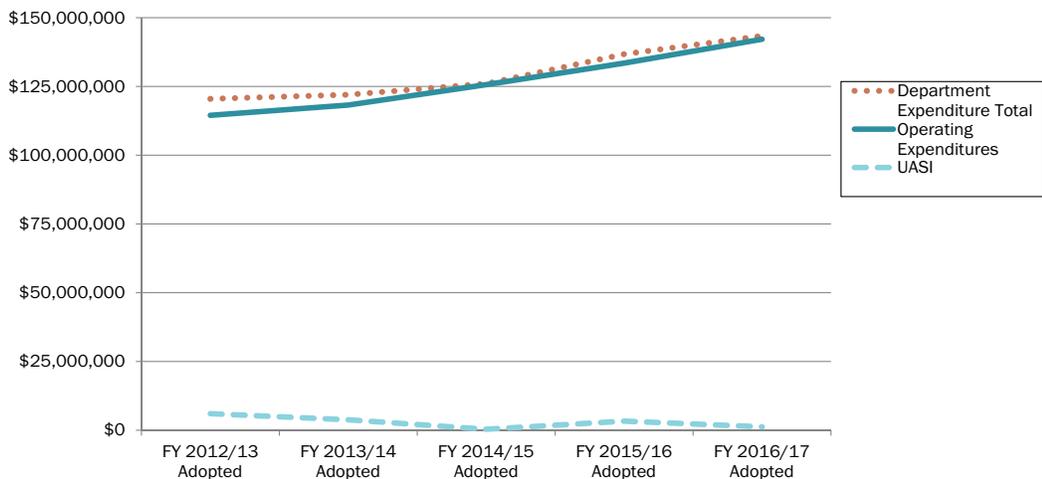
Police Operating Budget of \$142,149,157



Police Operating Budget by Division



Police Expenditure Budget History



Fire & Rescue

Purpose

Anaheim Fire & Rescue, an internationally accredited and ISO Class I City, is an “all-risk” public safety agency whose responsibilities include: fire, rescue and emergency medical services; Homeland Security defense and disaster response coordination; fire and life safety community risk reduction and prevention services; public safety education; 9-1-1 communications and dispatch services; and inter-regional emergency response coordination.

Summary of Services Provided

Fire & Rescue Administration

Provides leadership and executive oversight of the Department’s functions. Manages policy administration, community engagement, inter-agency relations, personnel administration and succession planning, budget and grant administration, financial, accounting and related business analysis, strategic planning, community risk reduction, research and technology, and oversees the department’s international accreditation effort.

Support Services

Manages the acquisition of operational equipment and oversees the repair and maintenance of fleet, facilities, small tools and equipment; administers various state and federal grants, including the Urban Area Security Initiative (UASI) and Homeland Security grants.

Fire and Rescue Operations

Manages firefighting and emergency response services. Maintains a state of readiness for prompt response to calls for service. Oversees fire investigation, Emergency Medical Services (EMS), HazMat services, technical, water rescue and safety services. Oversees the 911 communications center and the departmental training program. Provides mandated training to meet legislative requirements and instruction to broaden the organizational skill set.

Fire Prevention and Community Risk Reduction

Provides management of fire code enforcement and inspection services, issues fire code permits, performs plan checks, provides public fire safety and injury prevention education and information, and manages records. Oversees the Certified Unified Program Agency (CUPA) hazardous materials reporting and regulatory program, and maintains the Used Oil Recycling and Household Hazardous Waste program. Administers the Community Risk Reduction (CRR) program as part of the department’s strategic plan.

Emergency Management and Preparedness

Maintains 24/7 operational readiness of the Emergency Operations Center (EOC) that supports all hazard incidents. Responsible for the overall coordination of resources, from multiple disciplines, in the operation and management of the EOC during an EOC activation and in the recovery and reimbursement process. Participates in City homeland security objectives ensuring compliance with state and federal emergency planning requirements, development of emergency plans and providing training to personnel, residents, businesses and volunteers.

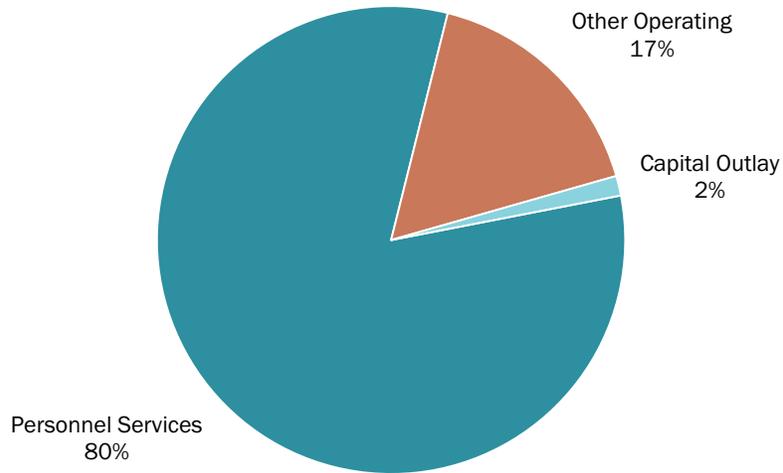
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Fire and Rescue Administration	\$2,675,962	\$3,018,750	\$3,018,750	\$3,305,567
Support Services	3,191,363	3,404,203	3,699,613	3,878,882
Fire and Rescue Operations	52,344,839	53,534,891	54,453,416	58,686,011
Fire Prevention and Community Risk Reduction	3,540,663	4,622,219	5,074,817	4,869,598
Emergency Management and Preparedness	949,939	867,596	881,232	934,657
Operating Expenditure Total	\$62,702,766	\$65,447,659	\$67,127,828	\$71,674,715
Fire Joint Powers Authorities	6,147,601	6,376,894	6,456,894	6,849,425
Capital Improvements	856	8,200,000	8,200,000	6,428,410
Non-operating Expenditure Total	\$6,148,457	\$14,576,894	\$14,656,894	\$13,277,835
Department Expenditure Total	\$68,851,223	\$80,024,553	\$81,784,722	\$84,952,550
Resources Used*				
Restricted	\$13,012,512	\$21,094,206	\$21,497,366	\$19,443,745
Unrestricted	55,838,711	58,930,347	60,287,356	65,508,805
Total Resources Used	\$68,851,223	\$80,024,553	\$81,784,722	\$84,952,550
Full-time Positions	266	274	274	276

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

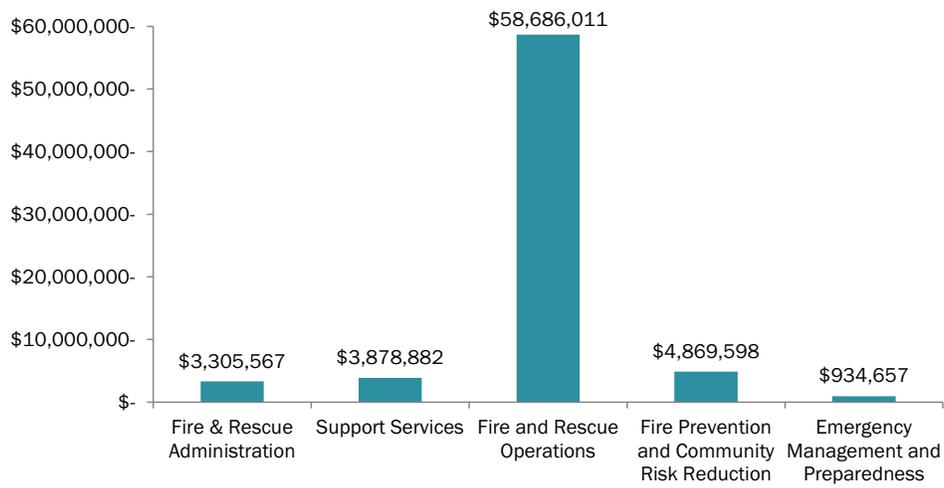
The increase in the department's budget is largely related to labor increases for sworn staff associated with approval of a Memorandum of Understanding with the Anaheim Fire Association, along with increases in employee benefit costs and Council approved service enhancements of \$1,215,000.

Fire & Rescue Operating Budget of \$71,674,715

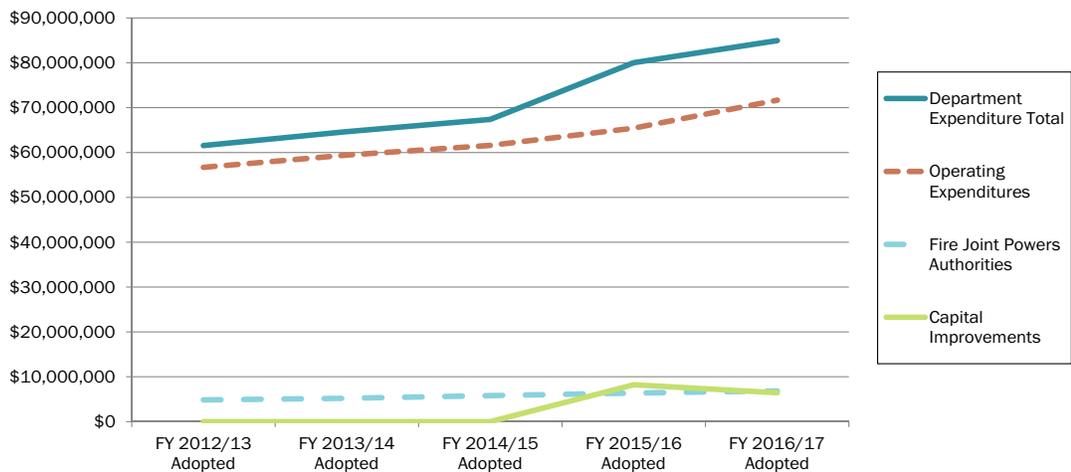


May not sum to 100% due to rounding

Fire & Rescue Operating Budget by Division



Fire & Rescue Expenditure Budget History





Providing the Necessities

The backbone of any City's quality of service is its infrastructure. Although these services are often taken for granted, it is absolutely vital to maintain a sound infrastructure. The Public Utilities and Public Works departments are tasked with providing and maintaining the infrastructure of the City. Safe and efficient streets, competitive and reliable water and electric utilities, and sanitation services are essential to creating and maintaining a vibrant and economically growing community.

Providing the Necessities Scorecard

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
PUBLIC UTILITIES				
Water Reliability <i>*Benchmarked against water agencies nationwide and measuring the frequency of water main breaks per miles of distribution piping.</i>	1st Quartile	1st Quartile	1st Quartile	1st Quartile
Water Quality <i>*Water quality is measured by the percentage of compliance with all federal and state quality standards.</i>	100%	100%	100%	100%
Water Rates <i>*Maintain water rates lower than the average of other Orange County water agencies.</i>	10-20% Lower	10-20% Lower	10-20% Lower	10-20% Lower
Power Availability <i>*Measured by percentage of time an average customer has electricity available to them.</i>	99.9%	99.9%	99.9%	99.9%
Power Reliability <i>*Benchmarked against publicly owned utilities nationwide and measuring the average amount of time an average customer is without power.</i>	1st Quartile	1st Quartile	1st Quartile	1st Quartile
Power Rates <i>*Maintain electric rates lower than rates paid by other Orange County cities.</i>	5-20% Lower	5-10% Lower	5-20% Lower	5-20% Lower
PUBLIC WORKS				
Street Quality Rating <i>*Measured by the pavement quality along major arterials. Roadways are rated on a scale of 0-100 with 100 being a new surface.</i>	73	73	74	75
Solid Waste Collection/Recycling Satisfaction <i>*Measured as percentage of Solid Waste Collection/ Recycling survey respondents rating satisfaction as "good" or "superior".</i>	90%	90%	90%	93%
Solid Waste Recycling Rate <i>*Measured by the diversion rate of waste from landfills.</i>	62%	60%	60%	62%

Providing the Necessities

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
PUBLIC WORKS CONTINUED				
Sewer System Reliability <i>*Measured by miles of sewer lines cleaned and maintained annually.</i>	624	448	448	448
Storm Drain System Reliability <i>*Measured by number of storm drain inlets cleaned and maintained annually.</i>	3,410	2,720	2,720	2,720
Storm Drain Reliability <i>*Measured by miles of storm drains cleaned and maintained annually.</i>	31	45	50	50
Sidewalk Quality (FY 2014/15 actual & FY 2015/16 adopted includes additional funding allocated to sidewalk maintenance) <i>*Measured by square feet of deteriorated sidewalk replaced annually.</i>	158,748	105,000	48,000	48,000
Urban Forestry Maintenance <i>*Measured by the number of trees trimmed annually.</i>	11,759	10,275	10,275	10,600
Traffic Signal Synchronization <i>*Measured by the number of miles of primary and major arterials that have synchronized traffic signals.</i>	67.6	67.6	67.6	72.0
Construction Management Rate <i>*Measured by project management cost/capital improvement value rate, <15% is the industry standard.</i>	9%	10%	11%	10%

Public Utilities

Purpose

Anaheim Public Utilities is Orange County's only customer-owned, not-for-profit water and power utility. The Department provides vital services to the community not only in the form of safe, reliable and economical power and water, but also through a wide array of community programs in the areas of energy and water conservation rebates, income-qualified assistance to seniors, military veterans and disabled customers, sustainability education, and much more. The Department is focused on operating efficiently and sustainably, and possesses an unparalleled commitment to maintaining a high level of satisfaction from its valued customers, reflecting the “Anaheim Way.”

Summary of Services Provided

Utilities Administration

Utilities Administration includes the General Manager's office; administrative services such as personnel issues, safety programs, contract management, and record keeping; risk and compliance management which tracks legislative, regulatory, and regional compliance requirements to ensure coordination with all applicable federal, state, regional, and local agencies; and the communications group which is involved in community outreach and communicating to internal and external stakeholders on behalf of the Department.

Water Services

Providing reliable, high quality water at competitive rates, Water Services also ensures an adequate supply of water is always available to Anaheim's customers by working with the community to use water more efficiently and by partnering with other water agencies to embrace innovative technologies to enhance the local water supply. Water Services is also responsible for the maintenance of the water utility infrastructure to ensure safe and reliable delivery of water to our customers.

Energy Resources

Energy Resources is responsible for the procurement and management of the Department's power supply, consisting of conventional power resources, and an expanding array of renewable energy sources like wind, solar, geothermal and landfill gas. In addition, the division offers efficiency and conservation programs that help Anaheim businesses, residents, and income-qualified customers save money on their utility bills.

Financial Management Services

The Financial Management Services division provides a full range of fiscal services to ensure the Department maintains a strong and competitive financial position – including debt service for infrastructure replacement and improvement – all the while ensuring that both the Electric and Water Utility maintain their high credit ratings. This division also includes the call center, credit and collections, billing, and field services that are committed to providing the highest levels of customer service to the Anaheim community.

Electric Services

Electric Services delivers a customer-focused approach to providing reliable, power at competitive rates. Electric Services operates and maintains 13 high voltage substations and over 100 circuits, responding to emergency situations, undergrounding overhead power lines, and providing long-term planning for capital investments to the electric system.

Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Utilities Administration	\$6,210,935	\$5,852,418	\$5,852,418	\$6,009,275
Water Services	12,209,038	14,113,452	14,422,006	13,285,323
Energy Resources	24,500,228	29,621,558	29,938,043	27,481,282
Financial Management Services	70,539,075	98,343,670	100,344,544	101,021,176
Electric Services	20,509,459	21,403,250	21,403,250	23,551,302
Power Supply	293,800,672	308,725,393	308,725,393	300,260,473
Water Supply	32,220,516	33,129,126	33,129,126	35,420,749
Operating Expenditure Total	\$459,989,923	\$511,188,867	\$513,814,780	\$507,029,580
Capital Improvements	60,509,805	69,320,080	118,858,631	124,300,867
Non-operating Expenditure Total	\$60,509,805	\$69,320,080	\$118,858,631	\$124,300,867
Department Expenditure Total	\$520,499,728	\$580,508,947	\$632,673,411	\$631,330,447
Resources Used*				
Restricted	\$517,847,646	\$577,829,445	\$629,984,763	\$628,618,082
Unrestricted	2,652,082	2,679,502	2,688,648	2,712,365
Total Resources Used	\$520,499,728	\$580,508,947	\$632,673,411	\$631,330,447
Full-time Positions	352	352	352	352

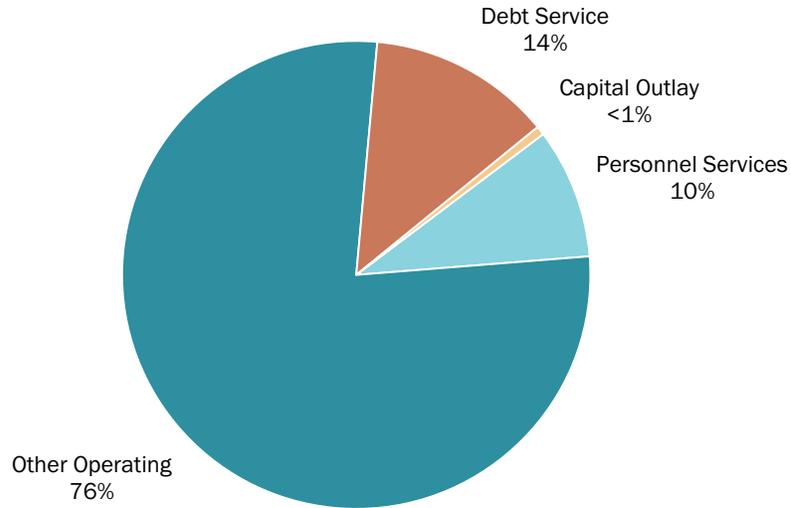
*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

The decrease in the department's operating budget is attributed primarily to decreasing power supply costs as a result of lower gas prices, offset by an increase in debt service to fund infrastructure improvements. Capital improvements are higher largely due to the proposed Harbor substation and the additional circuits to integrate it into the electric grid.

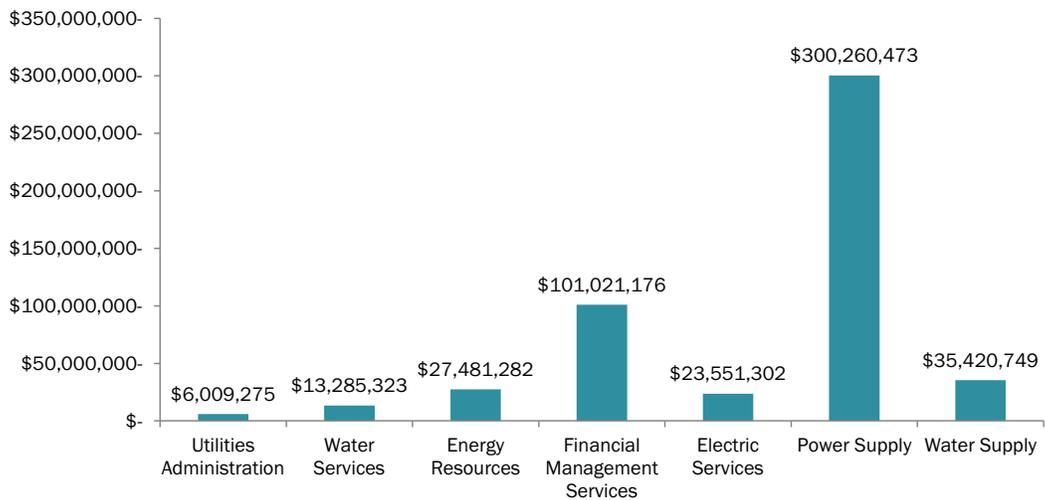
Capital Improvement budgets fluctuate from year to year as predicated by the timing of planned projects. For project details, please see the Capital Improvement Program section.

Public Utilities Operating Budget of \$507,029,580

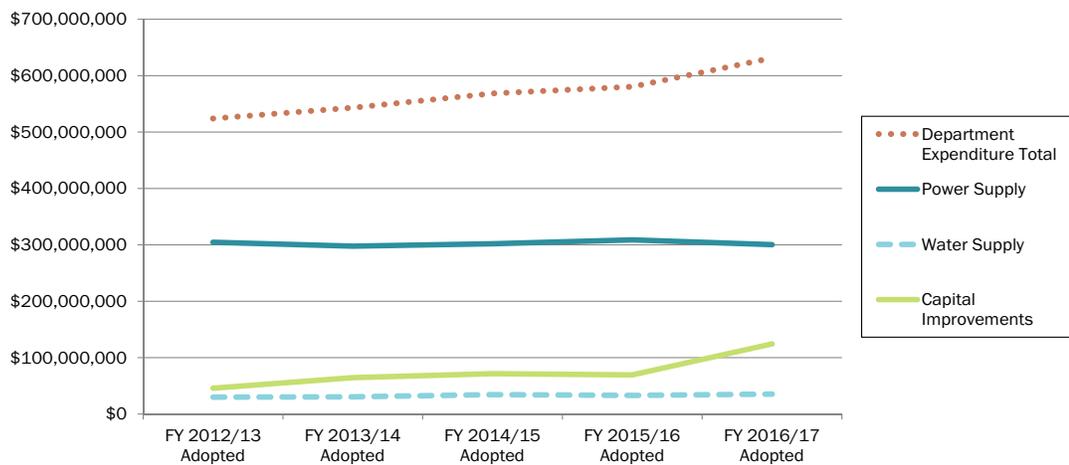


May not sum to 100% due to rounding

Public Utilities Operating Budget by Division



Public Utilities Expenditure Budget History



Public Works

Purpose

The Public Works Department provides a wide range of comprehensive services to meet the City's infrastructure, construction, development and maintenance needs. The Department also manages the Anaheim Resort Maintenance District.

Summary of Services Provided

Public Works Administration

Provides planning and management of the Department, including policy direction, program evaluation and capital project delivery.

Engineering

Provides master planning and design of all arterial street, storm drain and sewer improvements involving Public Works projects, designs and operates Intelligent Transportation Systems (ITS), offers development-related services for private sector development, and promotes transit initiatives that enable the transportation system to carry more people with less roadway congestion.

Public Works Operations

Provides solid waste collection and disposal; performs residential street and sidewalk maintenance, wastewater collection and disposal system maintenance, weed and litter abatement, right-of-way and street tree maintenance, street and regulatory sign maintenance, street sweeping, parking enforcement, traffic systems maintenance; and administers the Anaheim Resort Maintenance District.

Fleet and Facility Services

Provides and maintains automotive and other equipment, in addition to safe and structurally sound buildings and grounds.

Construction Services

Surveys and inspects all City capital improvement projects, inspects privately funded right-of-way improvements, and manages contracts for all City capital projects to ensure contract compliance.

Financial and Administrative Services

Performs budgeting, accounting, special analyses and administrative support services including Engineering Records.

Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Public Works Administration	\$2,041,830	\$2,068,939	\$2,068,939	\$2,080,770
Engineering Services	5,137,141	7,451,314	6,866,214	7,951,868
Public Works Operations	72,722,187	77,040,573	74,936,954	78,394,756
Fleet and Facility Services	26,206,436	30,757,425	31,652,878	28,300,026
Construction Services	2,060,551	2,318,359	2,218,359	2,424,522
Financial and Administrative Services	1,520,265	1,582,816	1,607,816	1,669,094
Operating Expenditure Total	\$109,688,410	\$121,219,426	\$119,351,160	\$120,821,036
Capital Improvements	98,136,163	193,519,504	278,795,046	140,047,386
Non-operating Expenditure Total	\$98,136,163	\$193,519,504	\$278,795,046	\$140,047,386
Department Expenditure Total	\$207,824,573	\$314,738,930	\$398,146,206	\$260,868,422
Resources Used*				
Restricted	\$177,094,615	\$274,602,678	\$358,870,590	\$225,355,953
Unrestricted	30,729,958	40,136,252	39,275,616	35,512,469
Total Resources Used	\$207,824,573	\$314,738,930	\$398,146,206	\$260,868,422
Full-time Positions	235	235	235	235

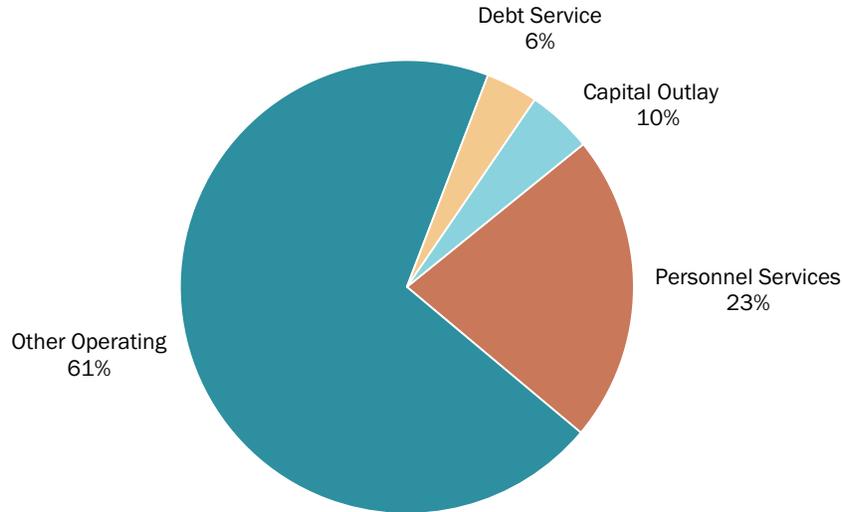
*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

The decrease in the department's operating budget is due to the timing of facility maintenance projects and is offset by increases in labor and burden costs and Council approved services enhancements of \$2,000,000.

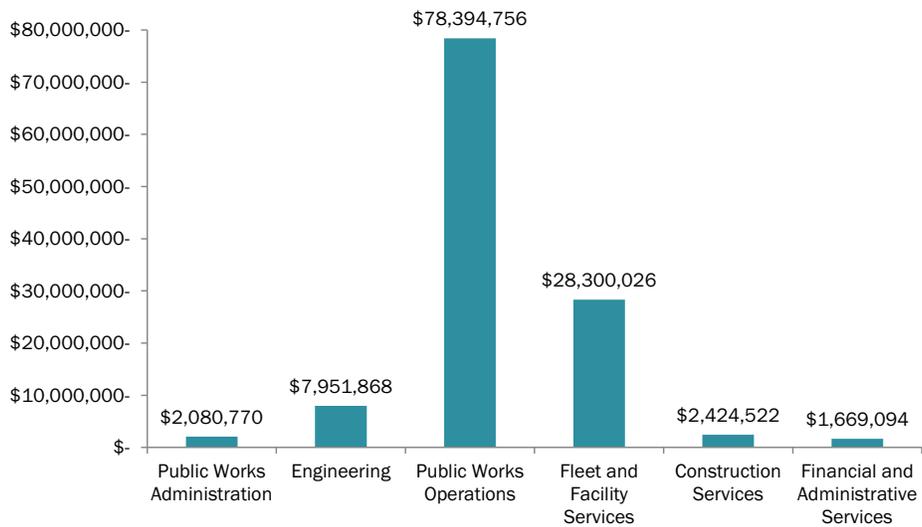
Capital Improvement budgets fluctuate from year to year as predicated by the timing of planned projects. For project details, please see the Capital Improvement Program section.

Public Works Operating Budget of \$120,821,036

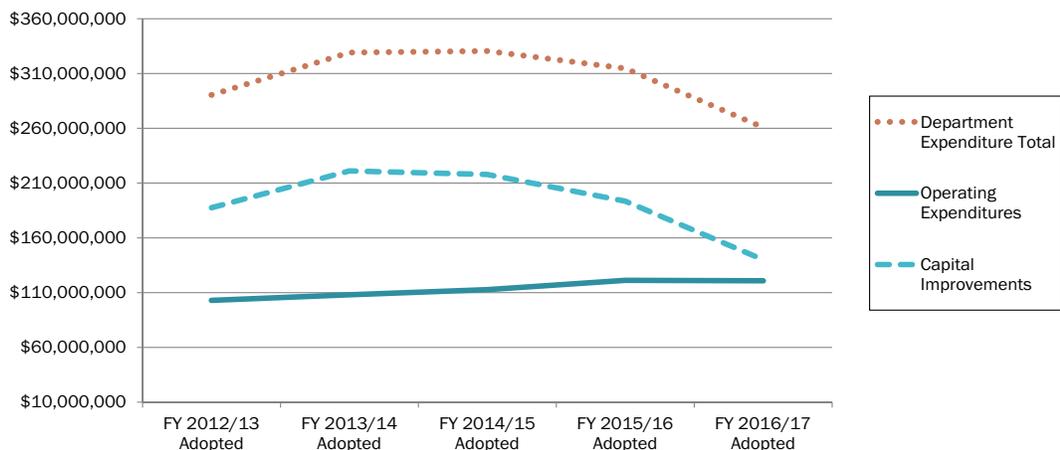


May not sum to 100% due to rounding

Public Works Operating Budget by Division



Public Works Expenditure Budget History



Ensuring Quality of Life

COMMUNITY ENHANCEMENT

Every community is judged on its quality of life. This does not happen by accident. Careful and consistent planning, execution and commitment ensure the community is balanced economically, leisurely and culturally.

The Planning & Building Department looks into the future and helps to shape and balance the community economically and recreationally in addition to planning for the needed infrastructure.

The Community & Economic Development Department looks for ways to improve the community by creating economic development opportunities and affordable housing, which create jobs and help those who are most in need.

The Community Services Department provides the necessary open space and activities that allow for both physical and mental stimulation to enhance the well-being of our citizens.

The Convention, Sports & Entertainment Department provides premier venues to attract visitors to enhance the economic base while providing our residents quality opportunities to enjoy the best in sports and entertainment.

Ensuring Quality of Life Scorecard

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
PLANNING & BUILDING				
Resolution of Code Complaints <i>*Measured by the percentage of complaints successfully resolved after second notice.</i>	95%	95%	95%	95%
Graffiti Removal <i>*Measured by percentage of graffiti removed within 24 hours.</i>	95%	95%	95%	95%
Building Plan Check Application Review <i>*Measured by percentage of applications completed within specified timeframes.</i>	84%	90%	92%	92%
Routine Case Processing <i>*Measured by the percentage of routine discretionary applications (Conditional Use Permits (CUP) and variances not requiring environmental review) completed within 85 days.</i>	96%	95%	95%	95%
COMMUNITY & ECONOMIC DEVELOPMENT				
Section 8 Housing Choice Voucher and Mainstream Programs <i>*Measured by the utilization rate based upon authorized units or available funding (whichever is higher). Minimum compliance rate is 98.0%.</i>	95%	98%	98%	98%
Effective Workforce Center <i>*Successfully providing services to job seekers and employers as measured by the percentage of workforce clients employed.</i>	85%	80%	80%	80%

Ensuring Quality of Life

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
COMMUNITY SERVICES				
Active Utilization of Public Library Facilities <i>*Based on the number of annual library visits.</i>	1,543,595	1,150,000	1,259,143	1,420,000
Registered Card Holders <i>*Number of registered Anaheim Public Library card holders.</i>	201,194	190,000	215,000	225,000
Circulation of Library Materials <i>*Number of library materials circulated on an annual basis. ** Temporary closure of Euclid and Sunkist during 6 month renovation will lower circulation, visits and use of computers</i>	1,277,594	1,250,000	1,065,000**	1,300,000
Use of Public Computers <i>*Hours of Internet Usage. ** Temporary closure of Euclid and Sunkist during 6 month renovation will lower circulation, visits and use of computers</i>	184,851	175,000	153,000**	160,000
Recreation Contract Class Cost Recovery <i>*Measured by the annual percentage of contract class costs recovered through program fees.</i>	100%	100%	100%	100%
Neighborhood Clean-up Campaigns <i>*Number of neighborhood clean-up campaigns coordinated on an annual basis.</i>	48	48	50	52
CONVENTION, SPORTS & ENTERTAINMENT				
Convention Center Occupancy Rate <i>*Measured as the rate of occupancy for prime exhibit space.</i>	63%	60%	60%	60%
Number of Citywide Conventions <i>*Number of annual Citywide events includes only those that cover multiple days and require at least 1,500 hotel room nights.</i>	40	30	35	39

**Some library numbers are anticipated to be lower in FY 2015/16 due to the temporary closure of some branches during renovations.

Planning & Building

Purpose

The Planning & Building Department guides the use and maintenance of property and Citywide growth to enhance the physical and economic well-being of the City.

Summary of Services Provided

Planning & Building Administration

Provides leadership and support to the Department to ensure efficient implementation of the goals and priorities established by the City Council and the City Manager; facilitates the retention, growth and expansion of businesses; and provides technology and mapping services to the Department.

Planning Services

Provides information and assistance to those developing property in Anaheim and to businesses locating or expanding in the City; supports the Planning Commission; processes discretionary and regulatory applications; maintains and implements the City's General Plan and Zoning Code; participates in regional planning activities; facilitates growth and expansion of businesses; and administers the City's historic preservation programs.

Building Services

Ensures high standards of safety and service by reviewing plans, conducting inspections, and issuing permits for construction of, and improvements to, residential, commercial, and industrial structures.

Community Preservation and Licensing

Promotes and implements standards to preserve and enhance the quality of life and public safety in Anaheim by investigating and resolving code violations, removing graffiti and administering the City's Business License program.

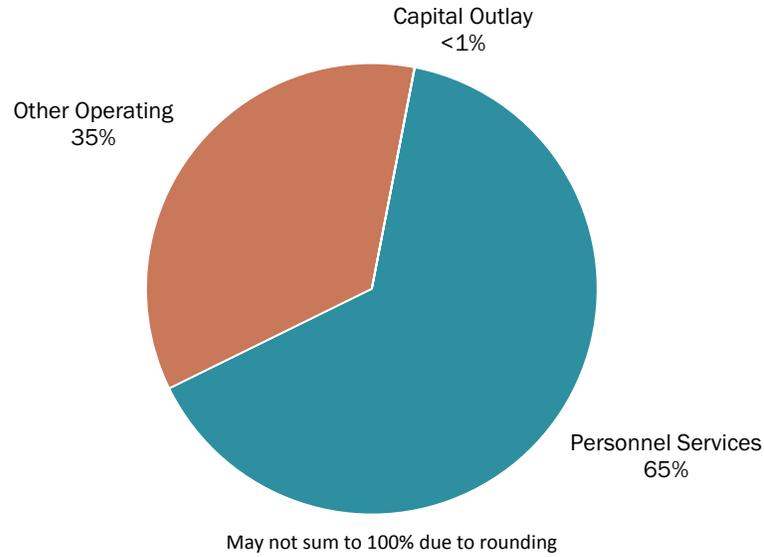
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Planning and Building Administration	\$1,359,837	\$1,295,406	\$1,295,406	\$1,734,729
Planning Services	3,799,282	4,773,937	4,773,937	4,261,646
Building Services	4,700,628	5,749,045	5,749,045	5,886,324
Community Preservation and Licensing	7,618,608	8,378,096	8,578,096	10,430,307
Operating Expenditure Total	\$17,478,355	\$20,196,484	\$20,396,484	\$22,313,006
Resources Used*				
Restricted	\$10,634,484	\$11,730,492	\$11,730,492	\$11,839,737
Unrestricted	6,843,871	8,465,992	8,665,992	10,473,269
Total Resources Used	\$17,478,355	\$20,196,484	\$20,396,484	\$22,313,006
Full-time Positions	76	76	76	76

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

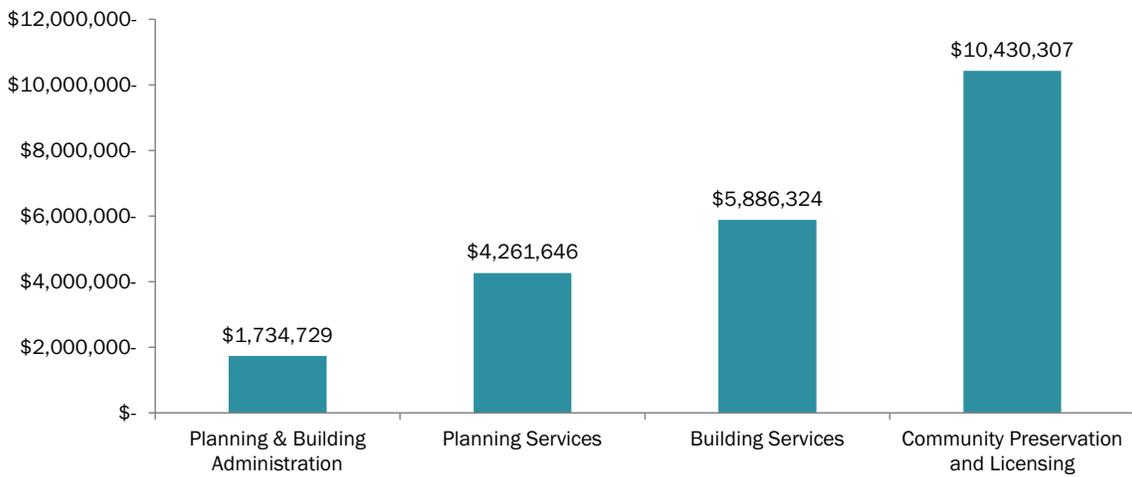
Summary of Significant Changes

The increase in the department's operating budget is mostly attributable to higher contract costs for animal control and graffiti removal services and increased labor and burden costs.

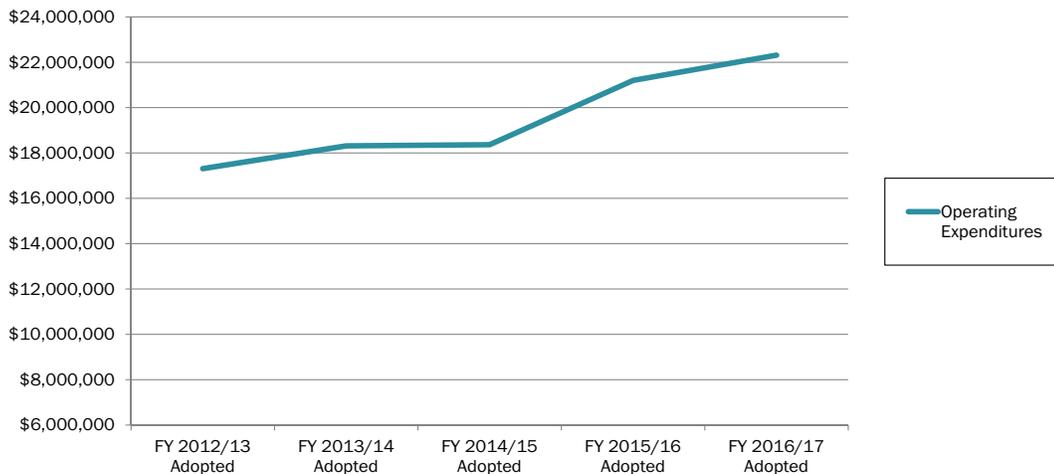
Planning & Building Operating Budget of \$22,313,006



Planning & Building Operating Budget by Division



Planning & Building Expenditure Budget History



Community & Economic Development

Purpose

The Community & Economic Development Department creates and maximizes resources to invest in Anaheim's people and places. With a compassionate, professional and creative staff, the department secures and leverages available assets to revitalize neighborhoods, provides desirable affordable housing options and promotes a well-qualified workforce.

Summary of Services Provided

Community & Economic Development Administration

Provides executive oversight, personnel administration and financial services in support of the Department's four operating divisions. The Division also provides support to the City, as Successor to the Anaheim Redevelopment Agency, administering enforceable obligations under state legislation eliminating Redevelopment agencies and economic development efforts in focused areas.

Workforce Development

Provides a wide range of employment and training services to job-seekers and employers to help prepare workers to compete in the labor market and to help businesses meet their hiring needs with a qualified workforce.

Housing

Provides affordable housing opportunities to eligible households that live or work in the community by managing the distribution of Federal Housing and Urban Development (HUD) Section 8 rental vouchers. Aims to preserve, improve and expand the supply of affordable housing in the City by providing technical and financial assistance to affordable housing developers and homebuyers.

Grants

Administers the Community Development Block Grant (CDBG) Program and other federal and state funds to develop viable urban communities through the provision of decent housing, suitable living environments, public services and economic opportunities, principally for low and moderate income persons.

Community Investment

Manages development and provides oversight of funding opportunities with a focus on maximizing new revenues through auto sales, four diamond hotels and advertising. Manages ongoing legal and fiscal obligations including dissolution of the Anaheim Redevelopment Agency. Acquires, manages, maintains and disposes of numerous real estate assets owned by the Anaheim Housing Authority, the City and former Redevelopment Agency. Capital expenditures are directed towards investment in community business and neighborhood priorities.

Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Community Development Administration	\$2,658,101	\$3,400,171	\$3,400,171	\$3,814,331
Workforce Development	3,885,752	3,727,540	4,149,200	3,633,014
Housing	79,449,255	87,150,780	87,150,780	110,993,736
Grants	11,297,215	8,440,684	9,396,066	9,892,007
Community Investment	23,043,339	29,159,187	29,159,187	38,419,015
Operating Expenditure Total	\$120,333,662	\$131,878,362	\$133,255,404	\$166,752,103
Capital Improvements	2,330,147	2,136,775	2,141,967	4,895,137
Non-operating Expenditure Total	\$2,330,147	\$2,136,775	\$2,141,967	\$4,895,137
Department Expenditure Total	\$122,663,809	\$134,015,137	\$135,397,371	\$171,647,240
Resources Used*				
Restricted	\$119,984,513	\$131,264,817	\$132,647,051	\$159,600,098
Unrestricted	2,679,296	2,750,320	2,750,320	12,047,142
Total Resources Used	\$122,663,809	\$134,015,137	\$135,397,371	\$171,647,240
Full-time Positions	72	73	73	73

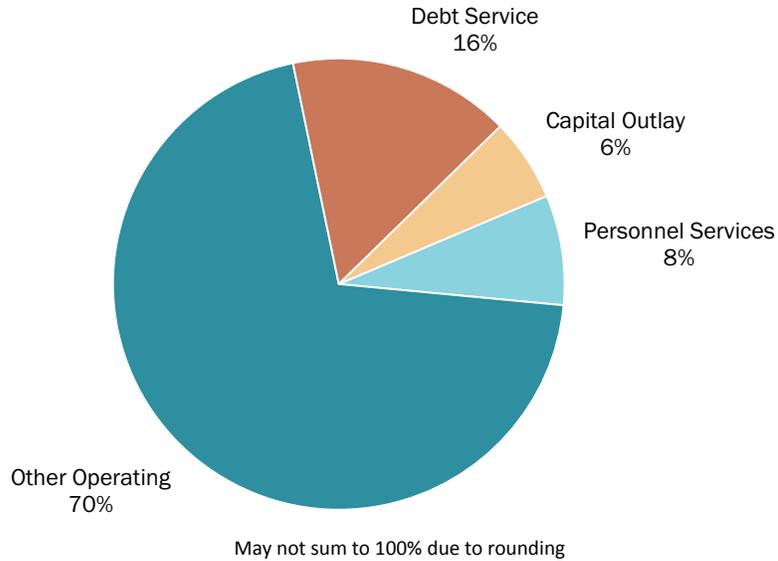
*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

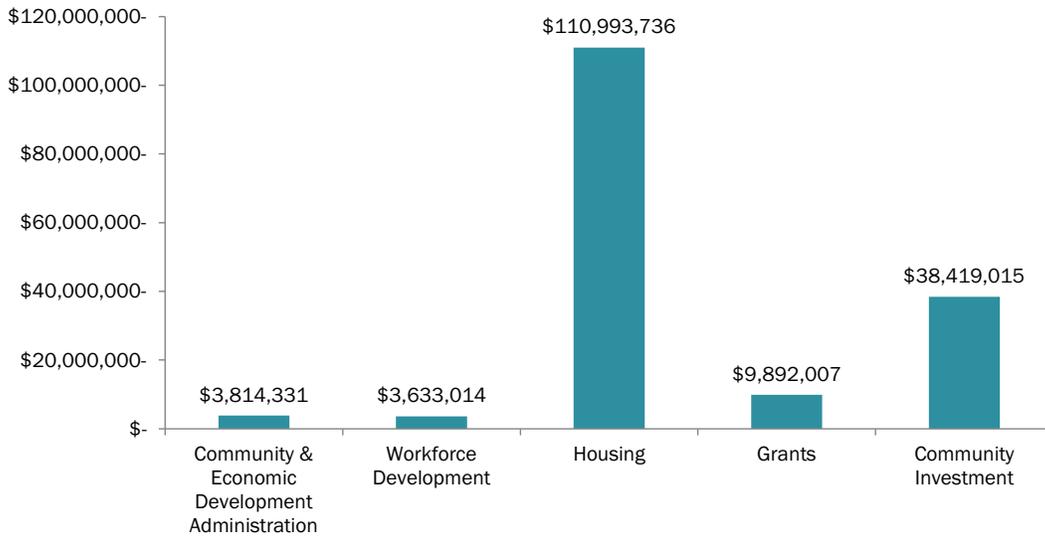
The increase in the department's budget is attributed to land purchases for affordable housing opportunity sites as well as CtrCity capital improvements, and Successor Agency debt service associated with bond funded capital and enforceable obligations.

Capital Improvement budgets fluctuate from year to year as predicated by the timing of planned projects. For project details, please see the Capital Improvement Program section.

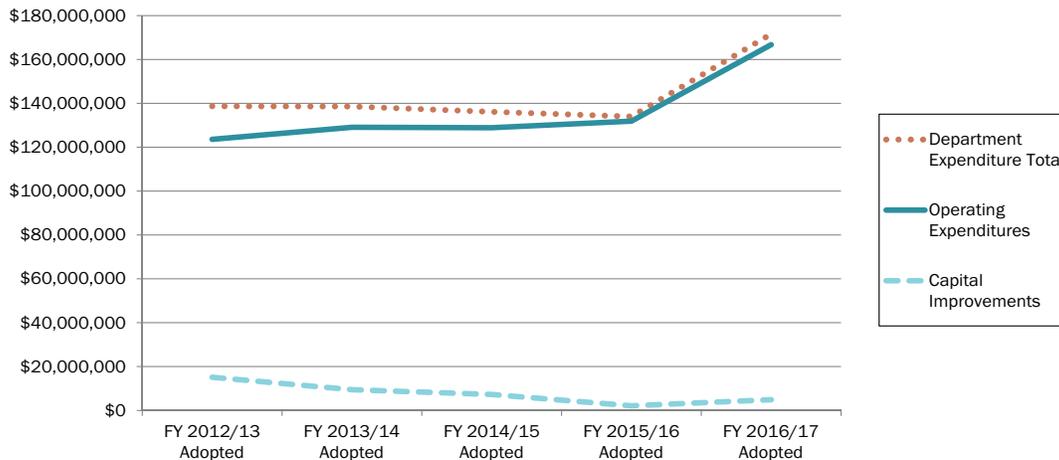
Community & Economic Development Operating Budget of \$166,752,103



Community & Economic Development Operating Budget by Division



Community & Economic Development Expenditure Budget History



Community Services

Purpose

The Community Services Department provides innovative and creative facilities, programs and services that have been designed to meet the diverse needs of the constituents it serves throughout the City in a caring, courteous and timely manner. The Department ensures customer satisfaction by having community facilities and public places that are vibrant, safe, inviting, accessible and well maintained.

Summary of Services Provided

Community Services Administration

Provides oversight and direction of the Department to enrich individuals, families and the community through the provision of services, facilities and programs that improve the quality of life in Anaheim.

Parks

Manages park maintenance operations to ensure a safe, aesthetically pleasing environment for all park patrons. Coordinates the acquisition, development and rehabilitation of any new or existing parks, playgrounds, buildings, or related amenities.

Golf Operations

Provides quality golf experiences producing the highest possible return to the General Fund, while sustaining and improving golf facilities and services in the City.

Recreation, Human and Neighborhood Services

Provides and facilitates opportunities for personal growth and improved well-being of residents of all ages and abilities; encourages individual and social responsibility, while promoting safe and stable families and the healthy development of young people. The Division works to improve the “livability” of Anaheim neighborhoods by enabling residents to assist themselves through the creation of partnerships between the City and other community resources.

Library Services

Promotes literacy, lifelong learning, and a love of reading through traditional print materials as well as virtual services. Anaheim Public Libraries are community gathering places that foster a more informed and connected community.

Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Community Services Administration	\$881,669	\$868,692	\$868,692	\$866,549
Parks	7,684,942	9,141,619	9,184,208	8,778,410
Golf Operations	4,513,633	4,533,286	4,533,286	4,558,012
Recreation Human and Neighborhood Services	11,569,033	13,096,740	13,160,462	13,552,318
Library Services	9,051,870	9,593,035	9,681,858	10,482,964
Operating Expenditure Total	\$33,701,147	\$37,233,372	\$37,428,506	\$38,238,253
Capital Improvements	5,551,194	19,521,126	24,043,503	16,467,489
Non-operating Expenditure Total	\$5,551,194	\$19,521,126	\$24,043,503	\$16,467,489
Department Expenditure Total	\$39,252,341	\$56,754,498	\$61,472,009	\$54,705,742
Resources Used*				
Restricted	\$8,208,679	\$20,320,055	\$24,931,255	\$19,638,672
Unrestricted	31,043,662	36,434,443	36,540,754	35,067,070
Total Resources Used	\$39,252,341	\$56,754,498	\$61,472,009	\$54,705,742
Full-time Positions	92	92	92	92

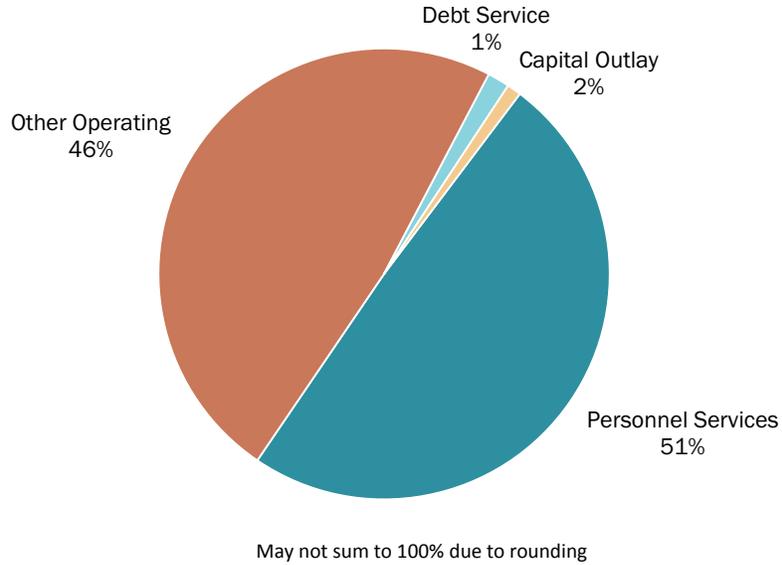
*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

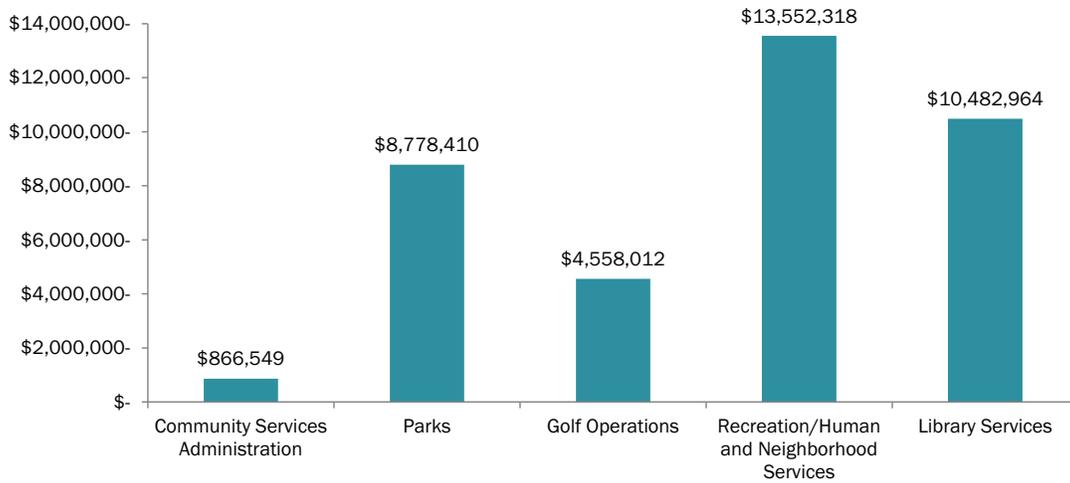
The decrease in the department's budget is mainly attributed to the completion of nearly \$3 million in Capital Improvement projects offset partially by council approved service enhancements of \$1,035,000. The decrease in Parks is attributable to one-time projects that were funded as part of the supplemental service enhancements in the FY 2015/16 budget.

Capital Improvement budgets fluctuate from year to year as predicated by the timing of planned projects. For project details, please see the Capital Improvement Program section.

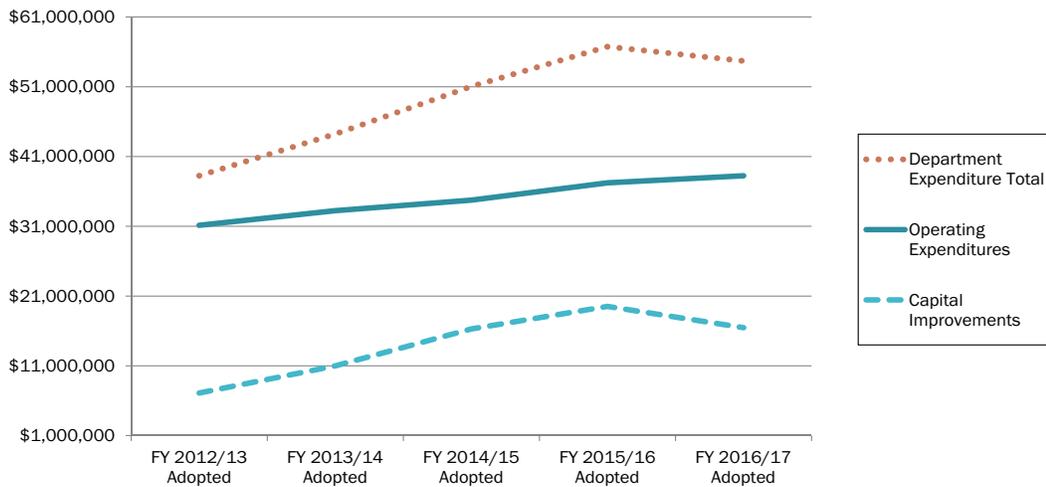
Community Services Operating Budget of \$38,238,253



Community Services Operating Budget by Division



Community Services Expenditure Budget History



Convention, Sports & Entertainment

Purpose

The Convention, Sports and Entertainment Department manages the operation of the Anaheim Convention Center, administers the management contracts for Angel Stadium of Anaheim, Honda Center, the City National Grove of Anaheim, Visit Anaheim (Visitor and Convention Bureau) and ARTIC (Anaheim Regional Transportation Intermodal Center), and serves as property manager for the Sportstown Owners' Association responsible for maintaining the common areas of the Sportstown development on the Stadium parking lot.

Summary of Services Provided

Convention Center Operations

Provides a versatile, first class venue, reflecting the pride of Anaheim that offers people from throughout the world an opportunity to learn, interact and exchange ideas.

Visitor and Convention Bureau

Promotes and markets the Anaheim Resort as the premier convention and leisure destination while being the authoritative source of travel industry information for consumers, clients, media, and members.

Stadium Operations

Administers the lease with the Angels Baseball, LP for operation of Angel Stadium and oversees the Sportstown development and operation.

Arena Operations

Administers the agreement with Anaheim Arena Management for the management of the Honda Center, a first class arena for professional sports franchises and entertainment events.

Grove Operations

Administers the agreement with Nederlander-Grove for the management of the City National Grove of Anaheim.

ARTIC Operations

Administers the agreement with Lincoln Property Management for the management of ARTIC and agreements with tenants of ARTIC.

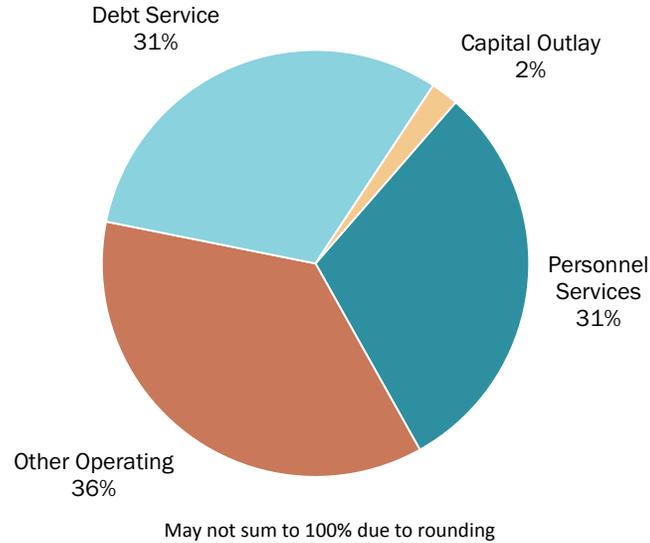
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Convention Center	\$80,659,827	\$51,743,686	\$51,065,173	\$60,353,045
Visitor and Convention Bureau	11,168,859	12,168,448	12,168,448	13,908,353
Stadium Operations	7,064,508	4,968,735	5,151,735	2,974,873
Arena Operations	11,112,126	5,802,455	5,802,455	1,526,648
Grove Operations	81,548	12,125	12,125	15,000
ARTIC Operations	3,310,875	3,828,441	3,828,441	3,898,383
Operating Expenditure Total	\$113,397,743	\$78,523,890	\$78,028,377	\$82,676,302
Capital Improvements	384,406	2,376,000	4,431,726	3,418,880
Non-operating Expenditure Total	\$384,406	\$2,376,000	\$4,431,726	\$3,418,880
Department Expenditure Total	\$113,782,149	\$80,899,890	\$82,460,103	\$86,095,182
Resources Used*				
Restricted	\$22,057,954	\$15,579,991	\$15,579,991	\$19,436,666
Unrestricted	91,724,195	65,319,899	66,880,112	66,658,516
Total Resources Used	\$113,782,149	\$80,899,890	\$82,460,103	\$86,095,182
Full-time Positions	85	85	85	85

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

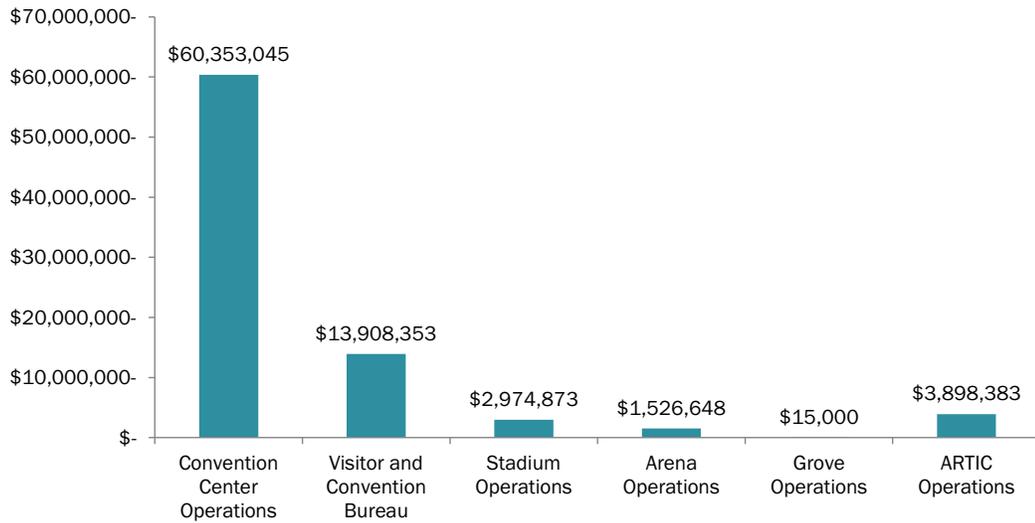
Summary of Significant Changes

The increase in the department's budget is predominantly due to payments to the Visitor and Convention Bureau directly related to the collection of increased assessment revenues from the Anaheim Tourism Improvement District from increased tourism as well as increased salary and benefit costs and capital expenses. While Stadium and Arena Operations budgets are decreasing due to the maturity of bonds, it is mostly offset by the Convention Center's debt service increase.

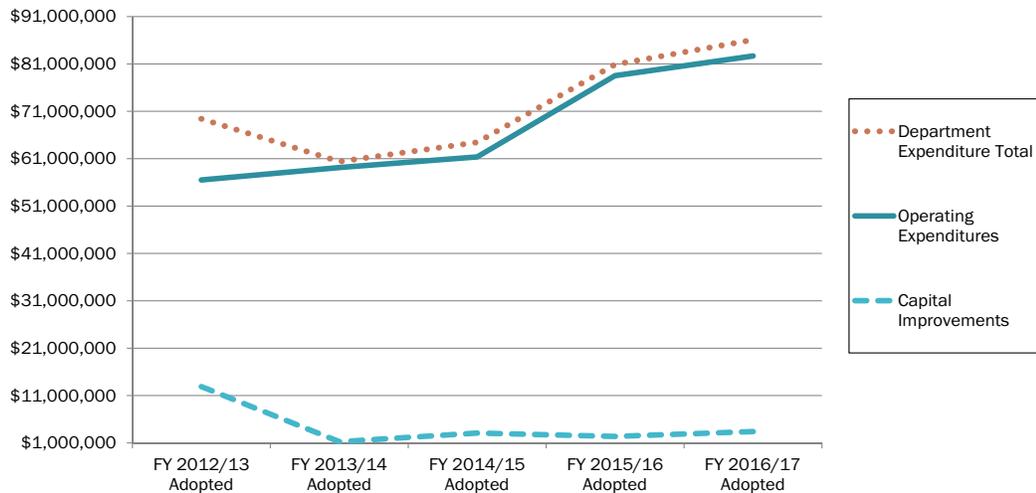
Convention, Sports & Entertainment Operating Budget of \$82,676,302



Convention, Sports & Entertainment Operating Budget by Division



Convention, Sports & Entertainment Expenditure Budget History





Administering Efficient Government

While the City Council is tasked with setting the policies for the City, integral to the consistent flow of City operations are those Council-appointed offices, City Manager, City Attorney, and City Clerk. They provide the leadership to carry out the policies, provide legal defense and advice, and support vital record keeping functions. Their contributions are mostly behind the scenes, but they provide key elements to the efficient functioning of the City.

Administering Efficient Government Scorecard

Key Performance Indicator	FY2014/15 Actual	FY2015/16 Adopted	FY2015/16 Projected	FY2016/17 Adopted
CITY ADMINISTRATION				
Anaheim Anytime Usage <i>*Measured by the number of requests submitted through Anaheim Anytime.</i>	37,610	25,500	42,400	43,000
311 Call Center Activity <i>*Measured by the number of calls received by the 311 Call Center.</i>	24,000	31,000	25,000	25,000
Timely Response to Anaheim Anytime Requests <i>*Measured as ratio of requests closed on time.</i>	92%	95%	92%	95%
Anaheim Anytime Customer Satisfaction <i>*Measured as percentage of Anaheim Anytime survey respondents rating employee effectiveness, time to respond and employee courtesy as "good" or "superior."</i>	82%	85%	80%	85%
Monetary Findings <i>*Amount of unreported TOT, sales tax and business license revenues identified by City auditors.</i>	\$8.2M	\$7.5M	\$8.5M	\$8.5M
CITY ATTORNEY				
Litigation Cases Handled In-house <i>*Represented by the percentage of litigation cases handled by in-house attorney staff during the fiscal year.</i>	92%	93%	97%	92%
In-House Attorney Services Cost Savings <i>*Amount saved by using in-house attorney services.</i>	\$220/hr.	\$220/hr.	\$220/hr.	\$220/hr.
Civil Litigation <i>*Measured by the number of civil cases presented.</i>	49	45	40	49
Criminal Prosecution <i>*Measured by the number of criminal cases prosecuted.</i>	12,418	13,200	10,890	13,000
Domestic Violence Prosecution <i>*Measured by the number of domestic violence cases prosecuted.</i>	1,152	1,200	1,282	1,146
CDBG Resolution <i>*Measured by the percentage of CDBG code violation cases resolved through office hearing, demand letters or mediation.</i>	86%	90%	94%	86%

Administering Efficient Government

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
CITY CLERK				
Public Records Requests Fulfilled Within Three Days <i>*Measured by the number of requests fulfilled within three days.</i>	93%	93%	90%	93%
City Document Digitalization <i>*Number of pages digitized annually into the City's Electronic Data Management system for online access.</i>	76,003	75,000	80,000	80,000

City Council

Purpose

Serves as the citizens' representatives at the local government level. Currently elected at-large, the City Council consists of the Mayor and four City Council Members. Beginning in December 2016, the City Council will increase to seven with a Mayor and six Council Members elected by districts.

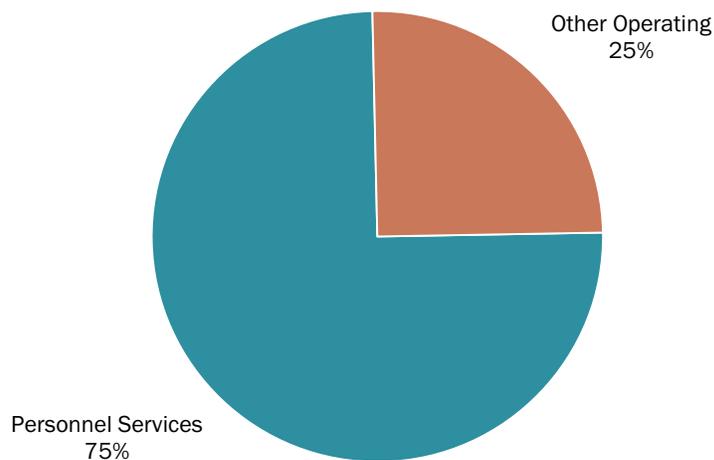
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Personnel Services	\$690,252	\$670,118	\$670,118	\$816,596
Other Operating	187,714	234,150	234,150	259,146
Capital Outlay	1,486	0	0	0
Operating Expenditure Total	\$879,452	\$904,268	\$904,268	\$1,075,742
Resources Used*				
Restricted	0	0	0	0
Unrestricted	879,452	904,268	904,268	1,075,742
Total Resources Used	\$879,452	\$904,268	\$904,268	\$1,075,742
Elected Officials	5	5	5	7
Full-time Positions	2	1	1	1

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

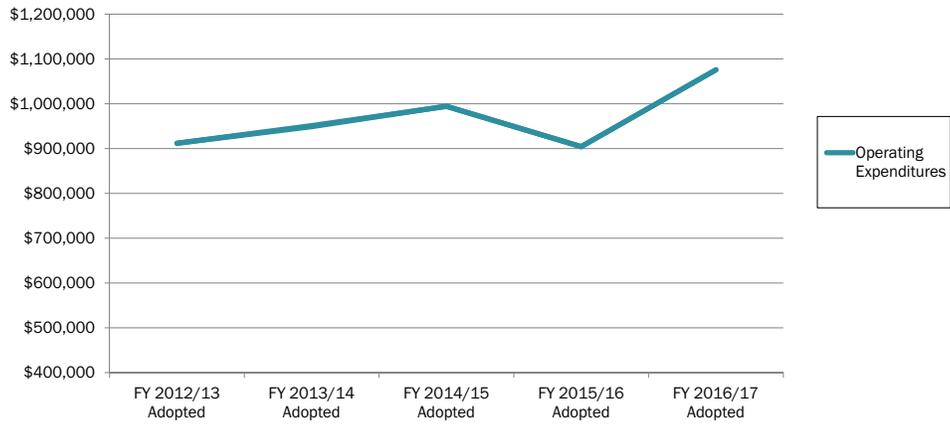
The increase in the department's budget is attributed to the addition of two new Council Member positions and two Council Aides in support of the Citywide move to by district elections.

City Council Operating Budget of \$1,075,742



May not sum to 100% due to rounding

City Council Expenditure Budget History



City Administration

Purpose

The City Administration Department is led by the City Manager, who is the chief administrative officer of the City, administering local government projects and programs on behalf of the City Council. The City Manager serves the Mayor, City Council and the community by delivering public services effectively and efficiently.

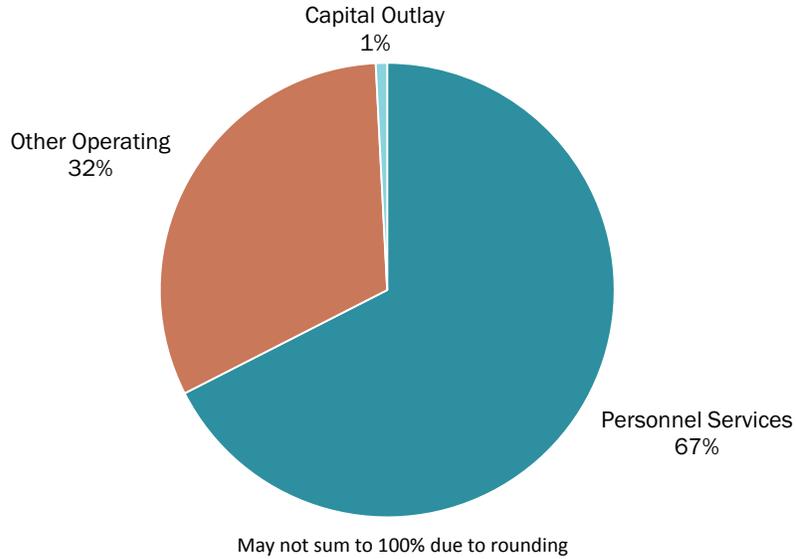
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
City Manager's Office	\$2,228,822	\$2,218,177	\$2,218,177	\$2,363,642
Audit	1,129,387	1,329,487	1,329,487	1,400,785
External Affairs	1,405,055	1,603,834	1,603,834	1,703,522
Operating Expenditure Total	\$4,763,264	\$5,151,498	\$5,151,498	\$5,467,949
Resources Used*				
Restricted	\$17,953	\$14,373	\$14,373	\$15,263
Unrestricted	4,745,311	5,137,125	5,137,125	5,452,686
Total Resources Used	\$4,763,264	\$5,151,498	\$5,151,498	\$5,467,949
Full-time Positions	19	19	19	19

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

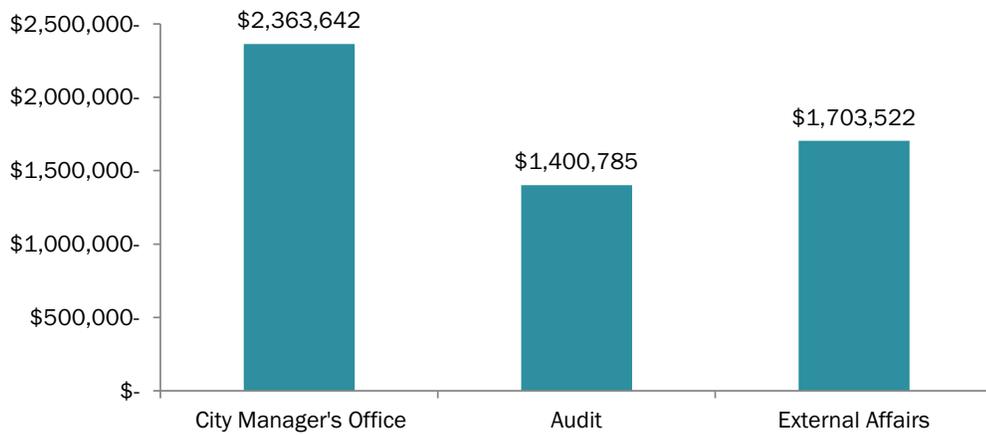
Summary of Significant Changes

The increase in the department's budget is largely the result of increases in employee benefit costs and the permanent appointments of three high level positions.

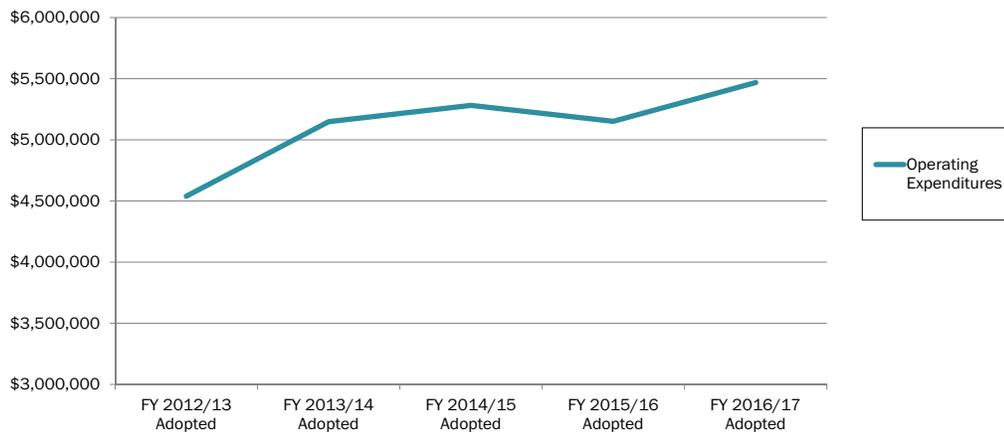
City Administration Operating Budget of \$5,467,949



City Administration Operating Budget by Division



City Administration Expenditure Budget History



City Attorney

Purpose

The Office of the City Attorney provides legal advice and services to the City Council, City officials, staff, departments, boards, commissions and related City entities and enterprises; protects the interests of the City and its taxpayers; and assures that actions by, or on behalf of, the City and its related entities are in accordance with all applicable legal requirements.

Summary of Services Provided

Legal Administration

Provides executive oversight, personnel administration and financial services in support of the Civil and Prosecution divisions.

Civil

Provides legal advice and services to the City Council, City staff, boards and commissions, and related City entities and enterprises, including the preparation of ordinances, resolutions, contracts, and legal opinions relating to land use, community investment, public utilities, public safety and other municipal law matters. The Division represents the City, its officers, and employees in civil litigation matters and oversees the legal services provided by outside legal counsel.

Prosecution

Protects the health, safety and welfare of the public through the effective prosecution of misdemeanor and infraction offenses within the jurisdiction of the Anaheim City Attorney in accordance with ethical obligations and professional standards.

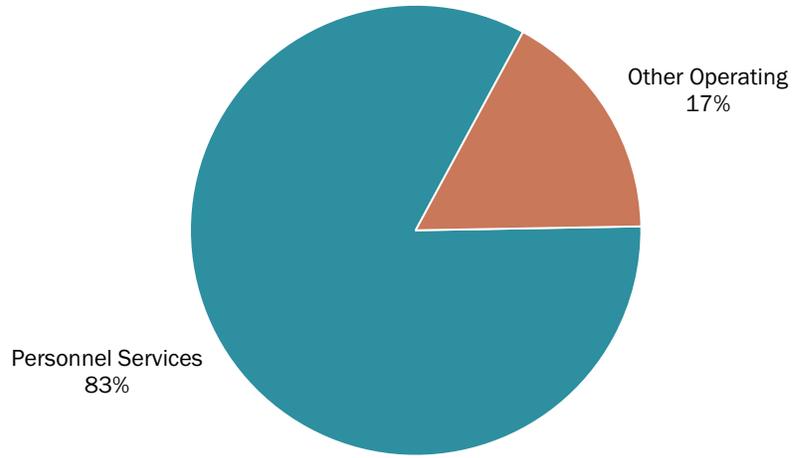
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Legal Administration	\$1,739,518	\$1,562,095	\$1,562,095	\$1,636,811
Civil	2,857,703	3,307,929	3,307,929	3,423,981
Prosecution	2,666,643	2,584,451	2,633,246	2,618,247
Operating Expenditure Total	\$7,263,864	\$7,454,475	\$7,503,270	\$7,679,039
Resources Used*				
Restricted	\$119,999	\$120,500	\$120,500	\$120,234
Unrestricted	7,143,865	7,333,975	7,382,770	7,558,805
Total Resources Used	\$7,263,864	\$7,454,475	\$7,503,270	\$7,679,039
Full-time Positions	33	33	33	33

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

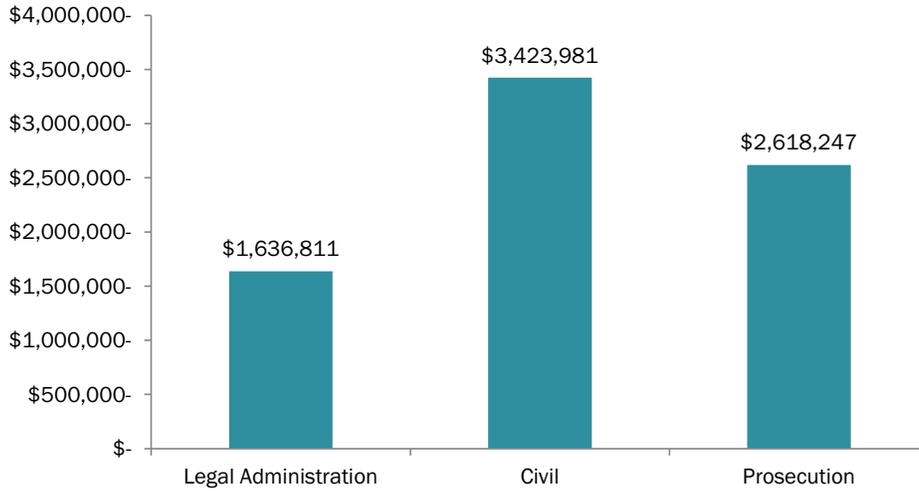
The increase in the department's budget is largely related to labor increases along with increases in employee benefit costs.

City Attorney Operating Budget of \$7,679,039

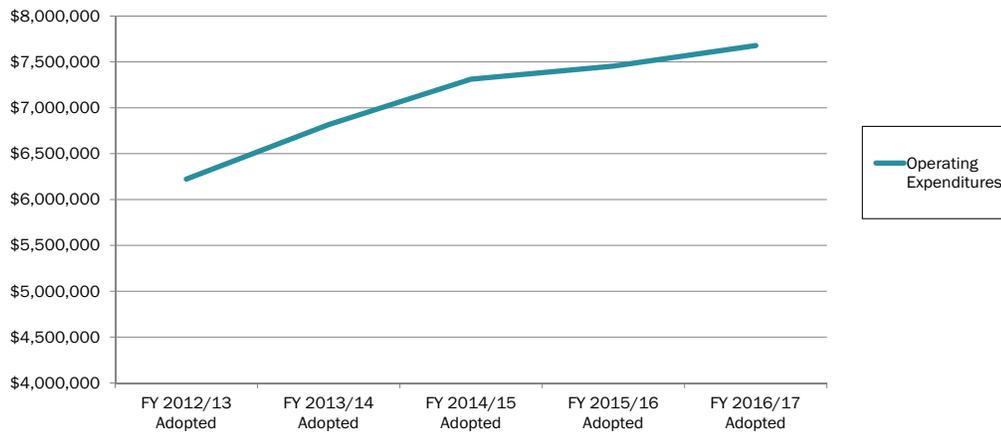


May not sum to 100% due to rounding

City Attorney Operating Budget by Division



City Attorney Expenditure Budget History



City Clerk

Purpose

The Office of the City Clerk is the designated local official responsible for administering the democratic process by conducting local elections, developing and maintaining the City's records management program, providing access to City records and all legislative actions, and ensuring transparency to the public. The City Clerk further acts as the compliance officer for federal, state and local laws, including the Political Reform Act, the Brown Act and the Public Records Act. The Office of the City Clerk is also a full service Passport Acceptance facility.

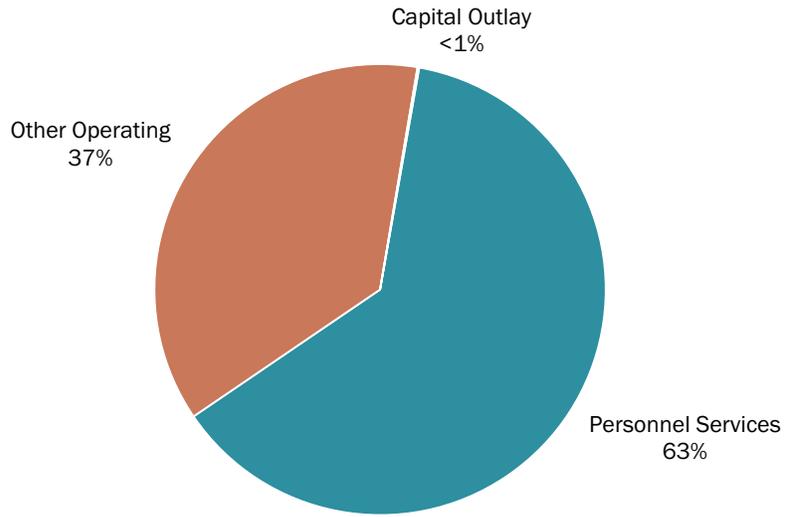
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Personnel Services	\$861,166	\$957,498	\$957,498	\$1,120,301
Other Operating	483,492	337,103	337,103	584,308
Capital Outlay	1,268	1,775	1,775	8,050
Operating Expenditure Total	\$1,345,926	\$1,296,376	\$1,296,376	\$1,712,659
Resources Used*				
Restricted	\$62,582	\$42,025	\$42,025	\$42,025
Unrestricted	1,283,344	1,254,351	1,254,351	1,670,634
Total Resources Used	\$1,345,926	\$1,296,376	\$1,296,376	\$1,712,659
Full-time Positions	7	7	8	8

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

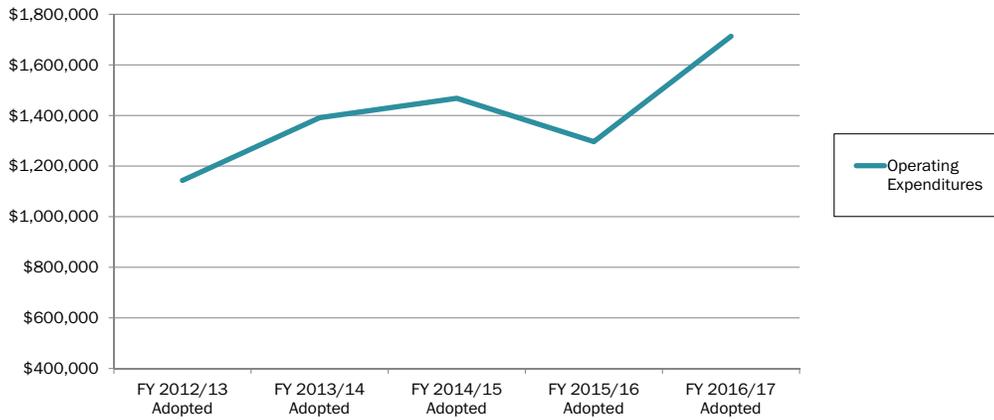
The increase in the department's budget is mainly attributed to general election costs planned for November 2016 as well as the addition of a full-time Management Assistant.

City Clerk Operating Budget of \$1,712,659



May not sum to 100% due to rounding

City Clerk Expenditure Budget History



* The peaks in the Expenditure Budget History chart reflect years when a General Municipal Election is held. The large increase in FY 2013/14 is related to a special election being held.

Supporting Activities

For City departments to provide the quality services that citizens, businesses and visitors of Anaheim deserve, they need to be supported with professional staffing and financial services. The Human Resources Department is tasked with hiring and developing quality staff, while the Finance Department is responsible for the acquisition, accounting and protection of City assets. Together they are key elements of a complete team. Without these vital ingredients, the City would not be able to provide the exceptional services that are the hallmark of a first class city.

Supporting Activities Scorecard

Key Performance Indicator	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Projected	FY 2016/17 Adopted
FINANCE				
Percentage of Expenditures in Reserves <i>*Measures the percentage of ongoing General Fund expenditures in reserves.</i>	11%	10%	12%	11%
Revenue Forecast Accuracy <i>*Measures the accuracy of General Fund revenue forecasts against actual revenue performance as a percentage of variation.</i>	Within 1%	Within 1%	Within 1%	Within 1%
General Bond Debt to Assessed Property Valuation <i>*Provides the level of general bonded debt as a percentage of the total value of all assessed property within the City's legal limits.</i>	<2%	<2%	<2%	<2%
Total Investment Return <i>*Measured by the average rate of return earned during the fiscal year.</i>	1.01%	0.85%	1.04%	1.05%
Interest Income <i>*Stated as the dollar amount of portfolio interest earned annually.</i>	\$4.1M	\$3.3M	\$3.9M	\$4.2M
Credit Rating of City Treasurer's Investment Portfolio <i>*City of Anaheim's credit rating.</i>	AAf	AAf	AAf	AAf
HUMAN RESOURCES				
Voluntary Employee Turnover Rate <i>*The number of voluntary separations as a percentage of total full-time employment.</i>	1.8%	<4.0%	<2.0%	<2.0%
Effective City Training Program <i>*Percent of participants who rate the training courses taken during the year as "effective" in improving their job performance.</i>	91%	92%	92%	93%

Finance

Purpose

The Finance Department provides professional support to City management for making fiscal and organizational decisions. Additionally, the Department manages the investment of the City's portfolio, banking relationships, daily financial operations, maintains the financial integrity of the City, procures goods and services in a timely and cost-efficient manner, and effectively uses the City's information technology resources to improve productivity, customer service and public access to City information.

Summary of Services Provided

Finance Administration

Establishes goals and priorities for the Department and provides strategic leadership and support to the four operating divisions. Provides executive oversight in order to ensure stable investments and secure cash management, excellent service delivery, while maintaining conformance with standard accounting and budgetary principles.

Budget and Accounting

Budget oversees the administration of the City's annual budget. The group reviews and analyzes budget proposals for all City departments, programs and projects; makes recommendations to the City Manager and produces a balanced budget in accordance with city, state, and federal requirements; and develops and reports on revenue projections to the City Manager. Accounting monitors and reports on the financial position of the City, including coordination and preparation of the City's audited annual financial statements. The group functions as a support service and processes all invoices to the City for goods and services purchased, generates and distributes the City's payroll, reviews and balances daily bank account activity, processes miscellaneous billings for amounts owed to the City.

Purchasing

Procures all materials, capital equipment, operating supplies and contractual services by proactively identifying needs, developing cost-effective specifications, strategically sourcing, conducting competitive bid solicitations, and negotiating contracts.

Cashiering

Provides cash collection services and receipt of revenues in a professional customer-oriented environment.

Information Services

Ensures user departments are supported with current technology and expertise at the lowest possible cost and with a system that is responsive to future technological improvements. The Division maintains and manages the City's telephone and computer systems, including essential enterprise applications; application, database and file servers; personal computers; the geographic information system (GIS); and network infrastructure provided in a cyber secure environment.

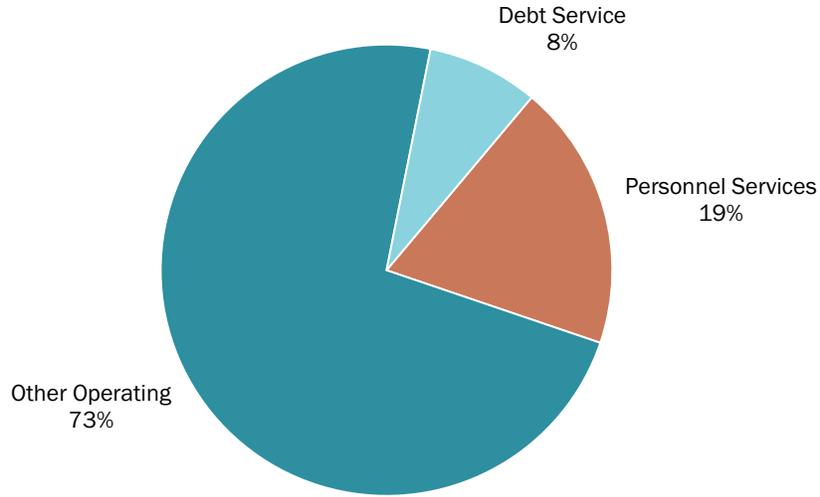
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Finance Administration	\$1,469,462	\$1,568,952	\$1,568,952	\$1,006,627
Budget and Accounting	5,810,086	6,204,478	6,204,478	6,746,949
Purchasing	1,481,093	1,615,184	1,615,184	1,706,262
Cashiering	2,118,962	2,288,775	2,288,775	2,432,941
Information Services	16,751,503	19,096,734	19,096,734	21,596,365
Operating Expenditure Total	\$27,631,106	\$30,774,123	\$30,774,123	\$33,489,144
Resort and Fiduciary Debt Service	40,735,216	39,232,940	39,232,940	39,878,745
Non-operating Expenditure Total	\$40,735,216	\$39,232,940	\$39,232,940	\$39,878,745
Department Expenditure Total	\$68,366,322	\$70,007,063	\$70,007,063	\$73,367,889
Resources Used*				
Restricted	\$12,246,655	\$10,371,591	\$10,371,591	\$10,649,723
Unrestricted	56,119,667	59,635,472	59,635,472	62,718,166
Total Resources Used	\$68,366,322	\$70,007,063	\$70,007,063	\$73,367,889
Full-time Positions	55	55	54	54

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

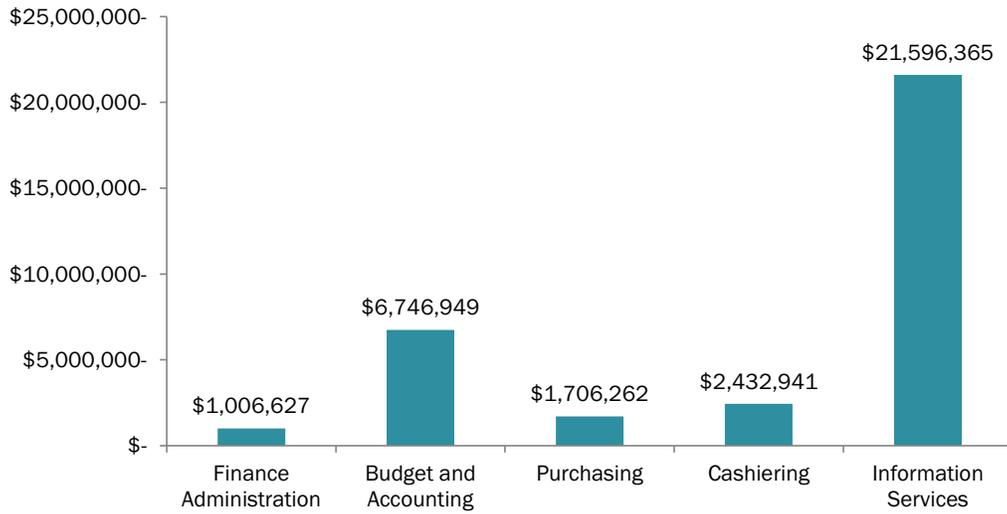
The decrease in the Finance Administration budget is due to savings from the consolidation of the City Treasurer's Office and the Finance Department. The increase in the Information Services Division is primarily attributable to hardware and software purchases.

Finance Operating Budget of \$33,489,144

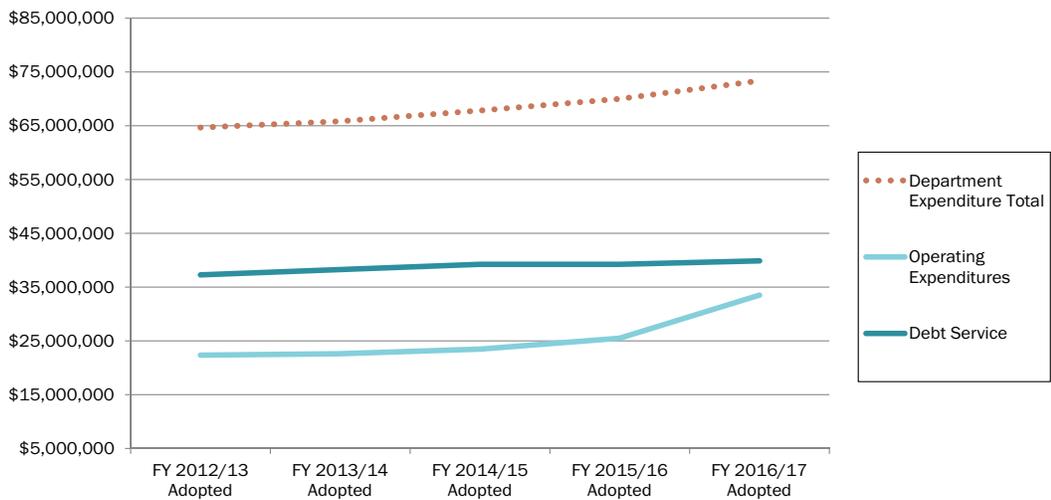


May not sum to 100% due to rounding

Finance Operating Budget by Division



Finance Expenditure Budget History



Human Resources

Purpose

The Human Resources Department provides leadership, direction and support to all City departments by delivering high-quality services and promoting principles and practices of fairness and merit, attracting and retaining quality employees, providing employee development, handling all labor and employee relations matters and disputes, and managing a responsive employee benefits program. The Department is also responsible for maintaining all Citywide job classifications and compensation information, and oversees the Human Resources Information System; the Department administers a comprehensive risk management program designed to protect the City's assets and resources from loss, and keep our employees safe.

Summary of Services Provided

Human Resources Administration

Provides strategic leadership and support to the five core functions of the department while establishing priorities and ensuring excellent service delivery.

Recruitment

Attracts and hires qualified employees through the use of progressive recruitment and selection techniques. Partners with managers in on-boarding new employees to ensure a successful transition and to communicate expectations, mission and values, strategic priorities and the culture of the City of Anaheim. Maintain the Human Resources Information Systems, ensuring accuracy, integrity and completeness of data and delivering high quality and timely services.

Benefits

Provides comprehensive health benefits, including medical, dental, vision, life and disability, and retiree health savings programs. Presents educational seminars and workshops on a monthly basis, in addition to annual events. Coordinates a wellness program, encouraging participation in a variety of programs designed to improve employee health and reduce employer costs to the health plans to ensure attraction and retention of qualified employees.

Employee Relations

Provides strategic planning, expert advice and policy regarding the prevention and resolution of labor and employment issues. Negotiates and administers employee memoranda of understanding. Maintains a comprehensive personnel system with accurate and relevant classification titles and specifications, and competitive compensation to preserve and cultivate a professional workforce. Provides equal employment opportunities for all persons regardless of race, sex, sexual orientation, religion or creed through fair and equitable labor practices, policies and procedures in compliance with the Equal Employment Opportunity Commission (EEOC) and Department of Fair Employment and Housing (DFEH).

Organizational Development

Provides employee development and training opportunities to enhance employees' abilities to meet the competencies and organizational skills necessary to fulfill their work responsibilities and individual departments' goals and objectives. Delivers customized organizational development and training services as needed to meet specific departmental challenges.

Risk Management

Protects the City's assets and resources from loss, and keeps employees safe through a comprehensive industrial safety program; self-administered claims handling units, one of which provides state mandated workers' compensation benefits, and the second of which handles third-party liability claims; and risk financing programs that consist of contractual risk transfer, financial management of self-insured programs and insurance procurement.

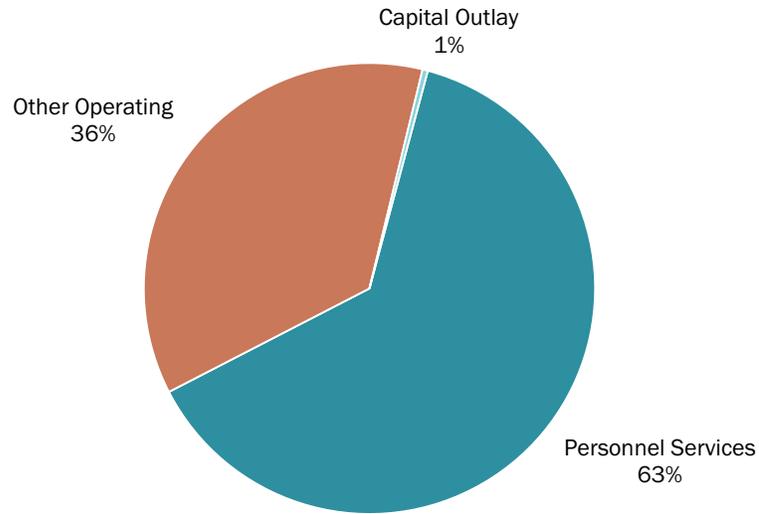
Budget Summary	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Human Resources Administration	\$738,264	\$980,194	\$980,194	\$1,131,271
Recruitment	2,138,959	2,253,179	2,253,179	2,337,998
Benefits	1,181,064	1,402,695	1,402,695	1,595,054
Employee Relations	938,450	909,816	909,816	994,355
Organizational Development	670,197	759,112	759,112	752,172
Risk Management	2,606,808	2,899,325	2,908,465	3,175,127
Operating Expenditure Total	\$8,273,742	\$9,204,321	\$9,213,461	\$9,985,977
General Benefits	141,320,788	153,861,830	153,861,830	168,980,641
Insurance	16,004,221	17,413,008	17,413,008	19,960,981
Non-operating Expenditure Total	\$157,325,009	\$171,274,838	\$171,274,838	\$188,941,622
Department Expenditure Total	\$165,598,751	\$180,479,159	\$180,488,299	\$198,927,599
Resources Used*				
Restricted	\$36,311,182	\$53,984,239	\$53,986,707	\$51,800,321
Unrestricted	129,287,569	126,494,920	126,501,592	147,127,278
Total Resources Used	\$165,598,751	\$180,479,159	\$180,488,299	\$198,927,599
Full-time Positions	38	39	39	39

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Summary of Significant Changes

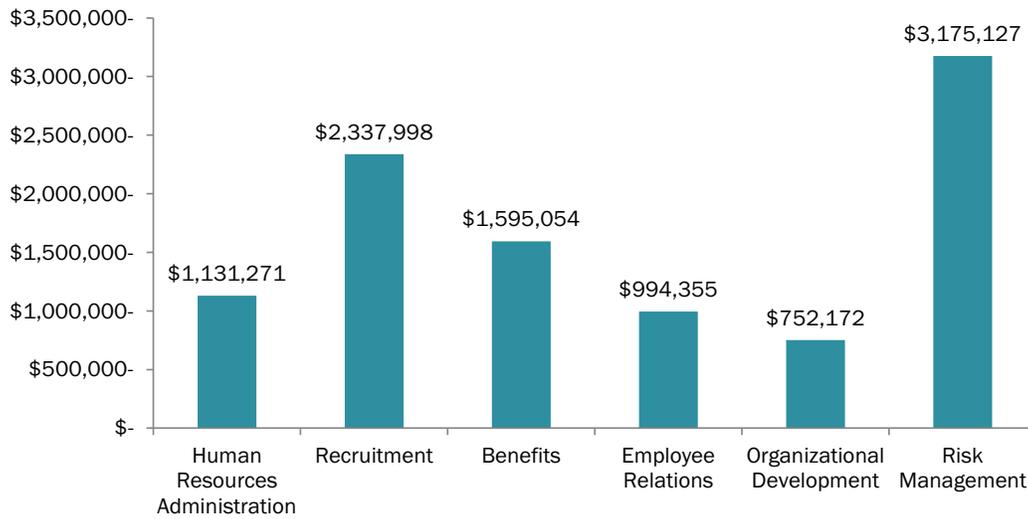
The increase in the department's budget is largely related to labor increases along with increases in employee benefit costs. The increase in the insurance budget is attributable to increased payroll costs for employees on light duty and the permanent modified program in the Police Department, increased workers' compensation program costs due to inflation in medical, legal and disability costs, and increased liability claims and excess insurance costs.

Human Resources Operating Budget of \$9,985,977

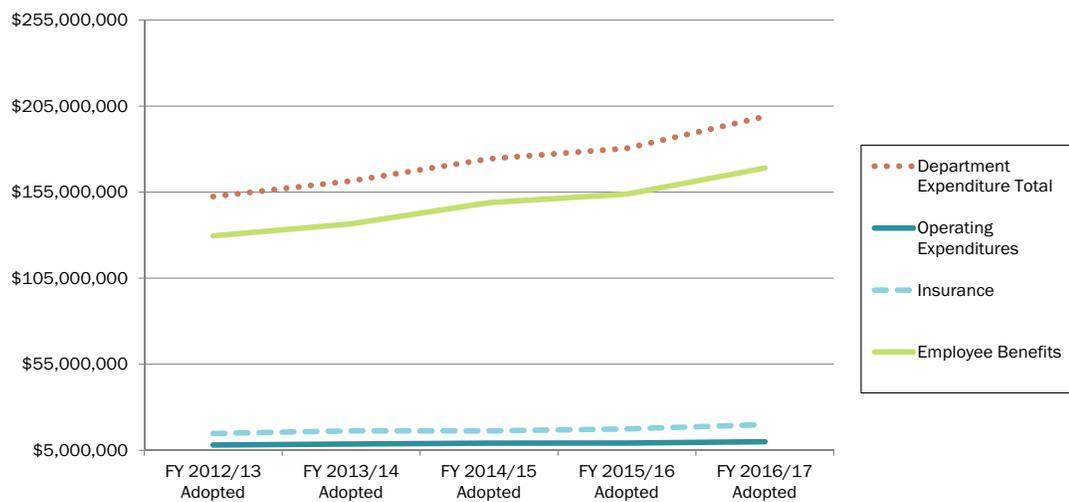


May not sum to 100% due to rounding

Human Resources Operating Budget by Division



Human Resources Expenditure Budget History





Citywide Financial Sources and Uses

	Total Budgetary Funds			
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
FINANCIAL SOURCES				
<i>LOCAL TAXES</i>				
Transient Occupancy Taxes	\$119,744,260	\$132,989,234	\$138,689,234	\$149,832,928
Sales and Use Taxes	71,977,360	77,206,121	78,706,121	79,158,790
Property Taxes	86,465,613	95,940,064	95,740,064	97,045,294
Business License/Property Transfer Taxes	7,477,444	7,504,539	7,504,539	8,119,208
Local Taxes	\$285,664,677	\$313,639,958	\$320,639,958	\$334,156,220
<i>ENTERPRISE REVENUES</i>				
Convention Center Enterprise	\$32,267,728	\$29,487,816	\$28,294,628	\$30,152,478
Golf Enterprise	4,420,220	4,542,040	4,542,040	4,470,765
Sanitation Enterprise	58,019,240	58,346,225	58,346,225	60,100,854
Stadium Enterprise	1,946,733	1,541,999	1,541,999	1,552,241
Utilities Enterprise	518,414,375	483,657,801	517,345,826	531,078,430
ARTIC Management Enterprise	388,961	1,597,757	1,597,757	1,856,555
Enterprise Revenues	\$615,457,257	\$579,173,638	\$611,668,475	\$629,211,323
<i>OTHER REVENUES</i>				
Donations	\$10,773,187	\$220,328	\$220,328	\$1,395,350
Fees and Permits	49,878,014	53,303,612	49,303,612	47,258,159
Use of Money and Property	313,682,770	13,803,522	18,112,529	167,737,564
Fines, Forfeitures & Penalties	4,490,148	4,282,900	4,282,900	4,399,000
Reimbursements	35,113,693	33,160,262	36,804,876	30,150,459
Intergovernmental	153,710,581	147,601,245	165,452,735	144,848,858
Intragovernmental Service Charges	53,074,205	56,688,886	56,688,886	59,130,560
Benefits	169,245,503	177,300,207	177,300,207	195,359,810
Other Revenues	\$789,968,101	\$486,360,962	\$508,166,073	\$650,279,760
Total Financial Sources	\$1,691,090,035	\$1,379,174,558	\$1,440,474,506	\$1,613,647,303

Citywide Financial Sources and Uses

	Total Budgetary Funds			
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
FINANCIAL USES				
<i>KEEPING US SAFE</i>				
Police	\$127,963,169	\$136,769,566	\$140,558,431	\$143,380,909
Fire & Rescue	68,851,223	80,024,553	81,784,722	84,952,550
Keeping Us Safe	<u>\$196,814,392</u>	<u>\$216,794,119</u>	<u>\$222,343,153</u>	<u>\$228,333,459</u>
<i>PROVIDING THE NECESSITIES</i>				
Public Utilities	\$520,499,728	\$580,508,947	\$632,673,411	\$631,330,447
Public Works	207,824,573	314,738,930	398,146,206	260,868,422
Providing the Necessities	<u>\$728,324,301</u>	<u>\$895,247,877</u>	<u>\$1,030,819,617</u>	<u>\$892,198,869</u>
<i>ENSURING QUALITY OF LIFE</i>				
Planning & Building	\$17,478,355	\$20,196,484	\$20,396,484	\$22,313,006
Community & Economic Development	122,663,809	134,015,137	135,397,371	171,647,240
Community Services	39,252,341	56,754,498	61,472,009	54,705,742
Convention, Sports & Entertainment	113,782,149	80,899,890	82,460,103	86,095,182
Ensuring Quality of Life	<u>\$293,176,654</u>	<u>\$291,866,009</u>	<u>\$299,725,967</u>	<u>\$334,761,170</u>
<i>ADMINISTERING EFFICIENT GOVERNMENT</i>				
City Council	\$879,452	\$904,268	\$904,268	\$1,075,742
City Administration	4,763,264	5,151,498	5,151,498	5,467,949
City Attorney	7,263,864	7,454,475	7,503,270	7,679,039
City Clerk	1,345,926	1,296,376	1,296,376	1,712,659
Administering Efficient Government	<u>\$14,252,506</u>	<u>\$14,806,617</u>	<u>\$14,855,412</u>	<u>\$15,935,389</u>
<i>SUPPORTING ACTIVITIES</i>				
Finance	\$68,366,322	\$70,007,063	\$70,007,063	\$73,367,889
Human Resources	165,598,751	180,479,159	180,488,299	198,927,599
Supporting Activities	<u>\$233,965,073</u>	<u>\$250,486,222</u>	<u>\$250,495,362</u>	<u>\$272,295,488</u>
Total Financial Uses	<u>\$1,466,532,926</u>	<u>\$1,669,200,844</u>	<u>\$1,818,239,511</u>	<u>\$1,743,524,375</u>
Net Contribution (Draw)	<u>\$224,557,110</u>	<u>\$(290,026,286)</u>	<u>\$(377,765,005)</u>	<u>\$(129,877,072)</u>

Expenditure Appropriations by Function

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
KEEPING US SAFE				
POLICE				
Chief of Police/Administration	\$14,782,347	\$14,741,820	\$15,367,146	\$14,396,472
Special Enforcement	13,571,171	14,351,660	14,639,969	13,877,724
Field Services	56,202,469	58,835,153	59,145,978	63,735,941
Community Services	12,279,291	14,080,305	14,356,807	16,057,707
Investigations	15,974,052	17,315,057	17,371,348	17,588,220
Support Services	13,955,219	14,145,579	14,155,087	16,493,093
Subtotal	\$126,764,549	\$133,469,574	\$135,036,335	\$142,149,157
Urban Area Security Initiative (UASI) Grant	1,198,620	3,299,992	5,522,096	1,231,752
Total Police	\$127,963,169	\$136,769,566	\$140,558,431	\$143,380,909
FIRE & RESCUE				
Fire Administration	\$2,675,962	\$3,018,750	\$3,018,750	\$3,305,567
Support Services	3,191,363	3,404,203	3,699,613	3,878,882
Fire and Rescue Operations	52,344,839	53,534,891	54,453,416	58,686,011
Fire Prevention and Community Risk Reduction	3,540,663	4,622,219	5,074,817	4,869,598
Emergency Management and Preparedness	949,939	867,596	881,232	934,657
Subtotal	\$62,702,766	\$65,447,659	\$67,127,828	\$71,674,715
Fire Joint Powers Authorities	6,147,601	6,376,894	6,456,894	6,849,425
Capital Improvements	856	8,200,000	8,200,000	6,428,410
Total Fire & Rescue	\$68,851,223	\$80,024,553	\$81,784,722	\$84,952,550
<i>Keeping Us Safe</i>	\$196,814,392	\$216,794,119	\$222,343,153	\$228,333,459
PROVIDING THE NECESSITIES				
PUBLIC UTILITIES				
Utilities Administration	\$6,210,935	\$5,852,418	\$5,852,418	\$6,009,275
Water Services	12,209,038	14,113,452	14,422,006	13,285,323
Energy Resources	24,500,228	29,621,558	29,938,043	27,481,282
Financial Management Services	70,539,075	98,343,670	100,344,544	101,021,176
Electric Services	20,509,459	21,403,250	21,403,250	23,551,302
Power Supply	293,800,672	308,725,393	308,725,393	300,260,473
Water Supply	32,220,516	33,129,126	33,129,126	35,420,749
Subtotal	\$459,989,923	\$511,188,867	\$513,814,780	\$507,029,580
Capital Improvements	60,509,805	69,320,080	118,858,631	124,300,867
Total Public Utilities	\$520,499,728	\$580,508,947	\$632,673,411	\$631,330,447
PUBLIC WORKS				
Public Works Administration	\$2,041,830	\$2,068,939	\$2,068,939	\$2,080,770
Engineering Services	5,137,141	7,451,314	6,866,214	7,951,868
Public Works Operations	72,722,187	77,040,573	74,936,954	78,394,756
Fleet and Facility Services	26,206,436	30,757,425	31,652,878	28,300,026
Construction Services	2,060,551	2,318,359	2,218,359	2,424,522
Financial and Administrative Services	1,520,265	1,582,816	1,607,816	1,669,094
Subtotal	\$109,688,410	\$121,219,426	\$119,351,160	\$120,821,036
Capital Improvements	98,136,163	193,519,504	278,795,046	140,047,386
Total Public Works	\$207,824,573	\$314,738,930	\$398,146,206	\$260,868,422
<i>Providing the Necessities</i>	\$728,324,301	\$895,247,877	\$1,030,819,617	\$892,198,869

Expenditure Appropriations by Function

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
ENSURING QUALITY OF LIFE				
PLANNING & BUILDING				
Planning Administration	\$1,359,837	\$1,295,406	\$1,295,406	\$1,734,729
Planning Services	3,799,282	4,773,937	4,773,937	4,261,646
Building Services	4,700,628	5,749,045	5,749,045	5,886,324
Community Preservation and Licensing	7,618,608	8,378,096	8,578,096	10,430,307
Total Planning & Building	\$17,478,355	\$20,196,484	\$20,396,484	\$22,313,006
COMMUNITY & ECONOMIC DEVELOPMENT				
Community Development Administration	\$2,658,101	\$3,400,171	\$3,400,171	\$3,814,331
Workforce Development	3,885,752	3,727,540	4,149,200	3,633,014
Housing	79,449,255	87,150,780	87,150,780	110,993,736
Grants	11,297,215	8,440,684	9,396,066	9,892,007
Community Investment	23,043,339	29,159,187	29,159,187	38,419,015
Subtotal	\$120,333,662	\$131,878,362	\$133,255,404	\$166,752,103
Capital Improvements	2,330,147	2,136,775	2,141,967	4,895,137
Total Community & Economic Development	\$122,663,809	\$134,015,137	\$135,397,371	\$171,647,240
COMMUNITY SERVICES				
Community Services Administration	\$881,669	\$868,692	\$868,692	\$866,549
Parks	7,684,942	9,141,619	9,184,208	8,778,410
Golf Operations	4,513,633	4,533,286	4,533,286	4,558,012
Recreation/Human and Neighborhood Services	11,569,033	13,096,740	13,160,462	13,552,318
Library Services	9,051,870	9,593,035	9,681,858	10,482,964
Subtotal	\$33,701,147	\$37,233,372	\$37,428,506	\$38,238,253
Capital Improvements	5,551,194	19,521,126	24,043,503	16,467,489
Total Community Services	\$39,252,341	\$56,754,498	\$61,472,009	\$54,705,742
CONVENTION, SPORTS & ENTERTAINMENT				
Convention Center	\$80,659,827	\$51,743,686	\$51,065,173	\$60,353,045
Visitor and Convention Bureau	11,168,859	12,168,448	12,168,448	13,908,353
Stadium Operations	7,064,508	4,968,735	5,151,735	2,974,873
Arena Operations	11,112,126	5,802,455	5,802,455	1,526,648
Grove Operations	81,548	12,125	12,125	15,000
ARTIC Operations	3,310,875	3,828,441	3,828,441	3,898,383
Subtotal	\$113,397,743	\$78,523,890	\$78,028,377	\$82,676,302
Capital Improvements	384,406	2,376,000	4,431,726	3,418,880
Total Convention, Sports & Entertainment	\$113,782,149	\$80,899,890	\$82,460,103	\$86,095,182
<i>Ensuring Quality of Life</i>	\$293,176,654	\$291,866,009	\$299,725,967	\$334,761,170
ADMINISTERING EFFICIENT GOVERNMENT				
CITY COUNCIL				
City Council	\$879,452	\$904,268	\$904,268	\$1,075,742
Total City Council	\$879,452	\$904,268	\$904,268	\$1,075,742
CITY ADMINISTRATION				
City Manager's Office	\$2,228,822	\$2,218,177	\$2,218,177	\$2,363,642
Audit	1,129,387	1,329,487	1,329,487	1,400,785
External Affairs	1,405,055	1,603,834	1,603,834	1,703,522
Total City Administration	\$4,763,264	\$5,151,498	\$5,151,498	\$5,467,949

Expenditure Appropriations by Function

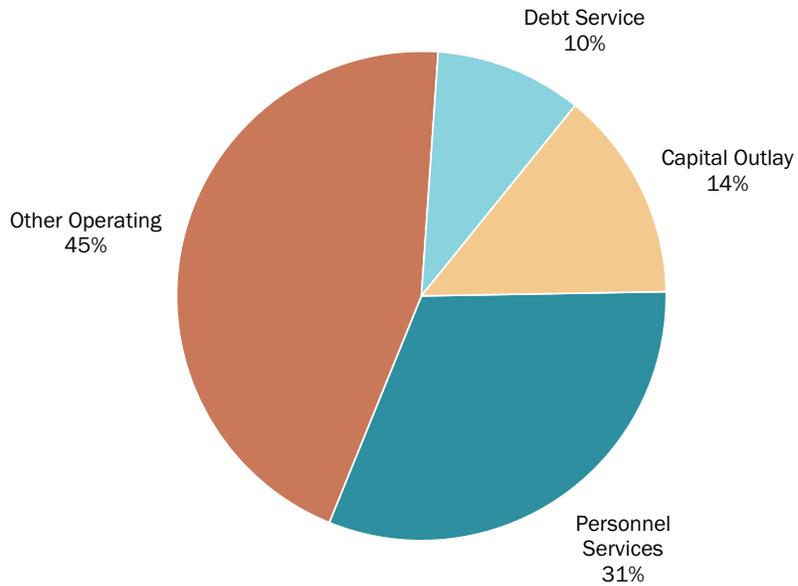
	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
CITY ATTORNEY				
Legal Administration	1,739,518	1,562,095	1,562,095	1,636,811
Civil	\$2,857,703	\$3,307,929	\$3,307,929	\$3,423,981
Prosecution	2,666,643	2,584,451	2,633,246	2,618,247
Total City Attorney	\$7,263,864	\$7,454,475	\$7,503,270	\$7,679,039
CITY CLERK				
City Clerk	\$1,345,926	\$1,296,376	\$1,296,376	\$1,712,659
Total City Clerk	\$1,345,926	\$1,296,376	\$1,296,376	\$1,712,659
<i>Administering Efficient Government</i>	\$14,252,506	\$14,806,617	\$14,855,412	\$15,935,389
SUPPORTING ACTIVITIES				
FINANCE				
Finance Administration	\$1,469,462	\$1,568,952	\$1,568,952	\$1,006,627
Budget and Accounting	5,810,086	6,204,478	6,204,478	6,746,949
Purchasing	1,481,093	1,615,184	1,615,184	1,706,262
Cashiering	2,118,962	2,288,775	2,288,775	2,432,941
Information Services	16,751,503	19,096,734	19,096,734	21,596,365
Subtotal	\$27,631,106	\$30,774,123	\$30,774,123	\$33,489,144
Resort and Fiduciary Debt Service	40,735,216	39,232,940	39,232,940	39,878,745
Total Finance	\$68,366,322	\$70,007,063	\$70,007,063	\$73,367,889
HUMAN RESOURCES				
Human Resources Administration	\$738,264	\$980,194	\$980,194	\$1,131,271
Recruitment	2,138,959	2,253,179	2,253,179	2,337,998
Benefits	1,181,064	1,402,695	1,402,695	1,595,054
Employee Relations	938,450	909,816	909,816	994,355
Organizational Development	670,197	759,112	759,112	752,172
Risk Management	2,606,808	2,899,325	2,908,465	3,175,127
Subtotal	\$8,273,742	\$9,204,321	\$9,213,461	\$9,985,977
General Benefits	141,320,788	153,861,830	153,861,830	168,980,641
Insurance	16,004,221	17,413,008	17,413,008	19,960,981
Total Human Resources	\$165,598,751	\$180,479,159	\$180,488,299	\$198,927,599
<i>Supporting Activities</i>	\$233,965,073	\$250,486,222	\$250,495,362	\$272,295,488
Total City	\$1,466,532,926	\$1,669,200,844	\$1,818,239,511	\$1,743,524,375
Operating	\$1,094,213,909	\$1,153,942,695	\$1,159,281,870	\$1,211,064,662
Non-operating:				
Capital Improvements	\$166,912,571	\$295,073,485	\$436,470,873	\$295,558,169
Urban Area Security Initiative (UASI)	1,198,620	3,299,992	5,522,096	1,231,752
Fire Joint Powers Authorities	6,147,601	6,376,894	6,456,894	6,849,425
Resort and Fiduciary Debt Service	40,735,216	39,232,940	39,232,940	39,878,745
General Benefits	141,320,788	153,861,830	153,861,830	168,980,641
Insurance	16,004,221	17,413,008	17,413,008	19,960,981
Subtotal	\$372,319,017	\$515,258,149	\$658,957,641	\$532,459,713
Total City	\$1,466,532,926	\$1,669,200,844	\$1,818,239,511	\$1,743,524,375
Resources Used*				
Restricted	\$926,640,778	\$1,128,554,807	\$1,274,536,981	\$1,155,326,230
Unrestricted	539,892,148	540,646,037	543,702,530	588,198,145
Total City	\$1,466,532,926	\$1,669,200,844	\$1,818,239,511	\$1,743,524,375

*Resources used estimates the department's funding sources from restricted and unrestricted revenue. The reader should note that this does not take into consideration any existing obligations of unrestricted sources of funding, such as debt service.

Expenditures by Category

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
TOTAL CITY				
Personnel Services	\$476,801,101	\$511,066,522	\$513,434,167	\$548,193,097
Other Operating	683,676,680	748,755,283	803,416,405	779,818,961
Debt Service	186,468,866	157,586,532	157,586,532	169,455,070
Capital Outlay	119,586,279	251,792,507	343,802,407	246,057,247
Total	\$1,466,532,926	\$1,669,200,844	\$1,818,239,511	\$1,743,524,375

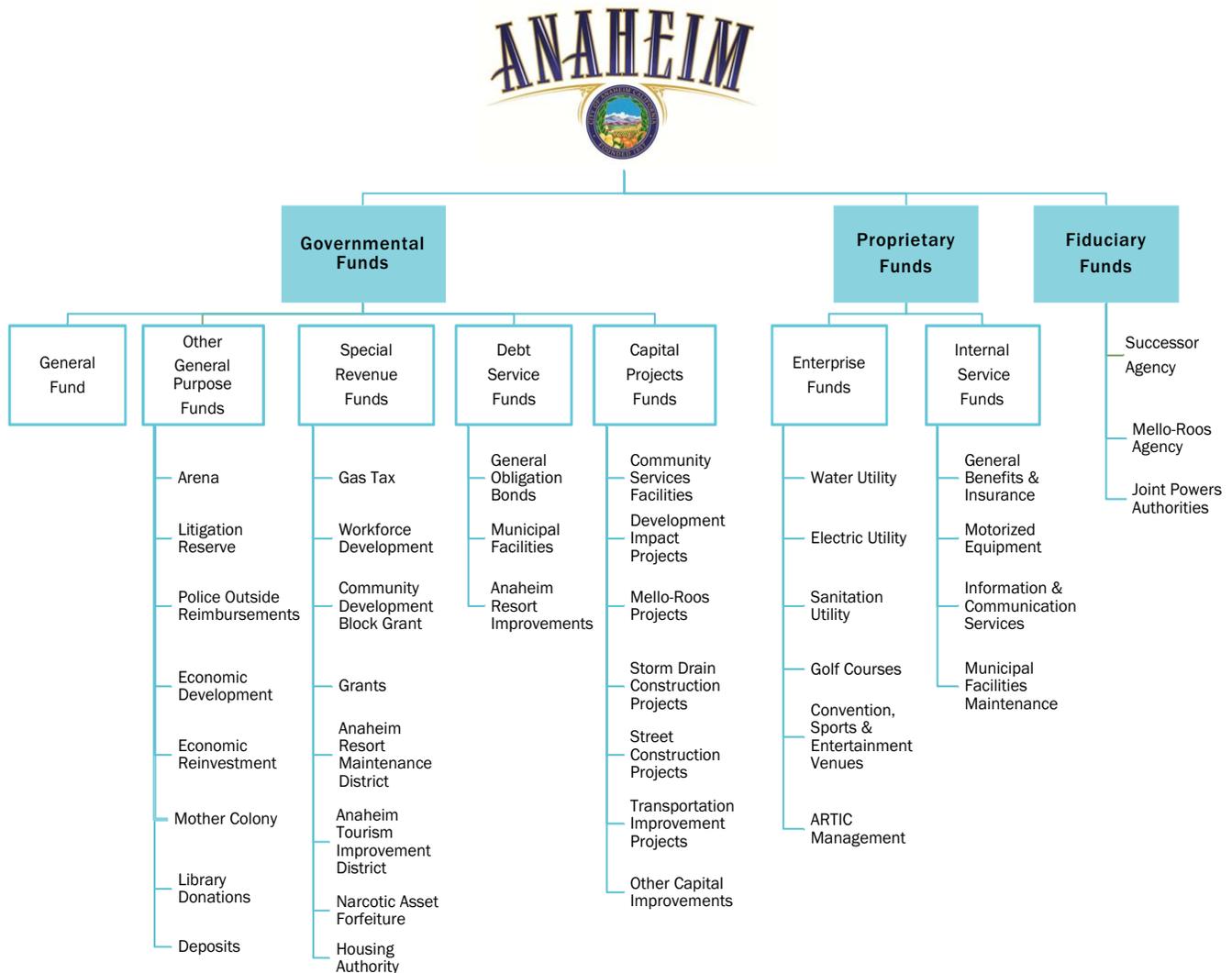
FY 2016/17 Adopted



Fund Descriptions

One way of looking at the budget is by fund. A fund is a separate accounting entity created to track specific revenue and expense activity. The City of Anaheim has several fund groupings, which are reviewed herein. On the following pages, a summary is provided for each of the fund groupings that comprise the financial structure of the City. The FY 2015/16 Amended Budget is as of May 1, 2016.

The fund groupings outlined in the following pages are depicted below with specific definitions to follow.



Fund Descriptions

Governmental Funds - funds generally used to account for tax-supported activities. There are five different types of governmental funds. Anaheim's governmental funds include the General Fund, Other General Purpose Funds, Special Revenue Funds, Debt Service Funds and Capital Projects Funds.

General Fund - one of five governmental fund types that typically serves as the chief operating fund of a government. The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

Other General Purpose Funds - these specialized funds represent General Fund obligations and are reported with the General Fund in the City's Comprehensive Annual Financial Report (CAFR). Other General Purpose funds of the City include the Arena, Litigation Reserve, Police Outside Reimbursements, Economic Development, Economic Investment, Mother Colony, Library Donations, and Deposits.

Special Revenue Funds - used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Special Revenue funds of the City include Gas Tax, Workforce Development, Community Development Block Grant (CDBG), Grants, Anaheim Resort Maintenance District, Anaheim Tourism Improvement District, Narcotic Asset Forfeiture and Housing Authority.

Debt Service Funds - established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Debt Service funds of the City include General Obligation Bonds, Municipal Facilities, and Anaheim Resort Improvements.

Capital Projects Funds - established to account for and report financial resources that are restricted, committed, or assigned for the acquisition and construction of capital assets by the City, except those financed by proprietary funds. Capital Projects funds of the City include Community Services Facilities, Development Impact Projects, Mello-Roos Projects, Storm Drain Construction Projects, Street Construction Projects, Transportation Improvement Projects, and Other Capital Improvements.

Proprietary Funds - funds that focus on the determination of operating income, changes in net positions (or cost recovery), net position, and cash flows. There are two different types of proprietary funds: Enterprise funds and Internal Service funds.

Enterprise Funds - established to account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. Enterprise funds of the City include Water Utility; Electric Utility; Sanitation Utility; Golf Courses; Convention, Sports and Entertainment Venues; and the Anaheim Regional Transportation Intermodal Center (ARTIC).

Internal Service Funds - used to account for the financing of centralized services to different funds and City departments on a cost reimbursement basis (including replacement costs). Internal Service funds of the City include General Benefits and Insurance, Motorized Equipment, Information and Communication Services, and Municipal Facilities Maintenance.

Fiduciary Funds - used to report assets held in a trustee or agency capacity for others, which therefore cannot be used to support the government's own programs. The fiduciary category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds. Fiduciary funds of the City include Successor Agency, Mello-Roos Agency, and Investment Trust Fund for the Joint Powers Authorities.

Projected Resources Available by Fund

	Available Resources 7/1/16	Total Revenues	Total Expenditures	Net Contribution (Draw)	Available Resources 6/30/17
GENERAL FUND	\$39,906,745	\$297,250,924	\$303,800,677	\$(6,549,753)	\$33,356,992
OTHER GENERAL PURPOSE FUNDS	\$9,057,048	\$14,503,788	\$20,978,693	\$(6,474,905)	\$2,582,143
SPECIAL REVENUE FUNDS					
Gas Tax	\$14,013,377	\$11,775,675	\$19,033,873	\$(7,258,198)	\$6,755,179
Workforce Development	32,231	3,513,435	3,545,666	(32,231)	(0)
Community Development Block Grant (CDBG)	3,430,303	4,825,044	8,187,697	(3,362,653)	67,650
Grants	5,011,962	9,165,098	10,538,168	(1,373,070)	3,638,892
Anaheim Resort Maintenance District	7,121,100	4,726,077	6,769,270	(2,043,193)	5,077,907
Anaheim Tourism Improvement District	7,143,572	16,726,416	13,491,455	3,234,961	10,378,533
Narcotic Asset Forfeiture	5,190,822	2,498,857	2,755,071	(256,214)	4,934,608
Housing Authority	61,520,433	89,292,944	112,335,349	(23,042,405)	38,478,028
Total Special Revenue Funds	\$103,463,800	\$142,523,546	\$176,656,549	\$(34,133,003)	\$69,330,797
DEBT SERVICE FUNDS					
General Obligation Bonds	\$821,664	\$14,000	\$715,270	\$(701,270)	\$120,394
Municipal Facilities	3,683,699	75,712	1,087,690	(1,011,978)	2,671,721
Anaheim Resort Improvements	105,124,109	60,853,671	36,460,194	24,393,477	129,517,586
Total Debt Service Funds	\$109,629,472	\$60,943,383	\$38,263,154	\$22,680,229	\$132,309,701
CAPITAL PROJECTS FUNDS					
Community Services Facilities	\$4,259,740	\$718,988	\$2,939,827	\$(2,220,839)	\$2,038,901
Development Impact Projects	37,540,462	2,273,497	15,116,230	(12,842,733)	24,697,729
Mello-Roos Projects	17,237,893	0	16,129,075	(16,129,075)	1,108,818
Storm Drain Construction Projects	1,607,388	50,142	160,000	(109,858)	1,497,530
Street Construction Projects	1,307,520	34,392,380	34,392,380	0	1,307,520
Other Capital Improvements	13,907,043	7,420,537	17,801,174	(10,380,637)	3,526,406
Total Capital Projects Funds	\$75,860,046	\$44,855,544	\$86,538,686	\$(41,683,142)	\$34,176,904
ENTERPRISE FUNDS					
Water Utility	\$40,458,556	\$117,509,340	\$89,743,195	\$27,766,145	\$68,224,701
Electric Utility	57,578,597	542,806,566	539,606,442	3,200,124	60,778,721
Sanitation Utility	49,607,482	59,790,879	67,586,739	(7,795,860)	41,811,622
Golf Courses	471,949	4,234,165	4,558,012	(323,847)	148,102
Convention, Sports & Entertainment Venues	86,839,731	48,544,337	126,761,798	(78,217,461)	8,622,270
ARTIC Management	5,813	6,898,383	6,898,383	0	5,813
Total Enterprise Funds	\$234,962,128	\$779,783,670	\$835,154,569	\$(55,370,899)	\$179,591,229
INTERNAL SERVICE FUNDS					
General Benefits and Insurance	\$2,270,998	\$196,068,010	\$196,239,446	\$(171,436)	\$2,099,562
Motorized Equipment	4,106,393	13,697,218	14,349,507	(652,289)	3,454,104
Information and Communication Services	3,091,792	19,237,268	22,208,593	(2,971,325)	120,467
Municipal Facilities Maintenance	726,547	10,396,432	11,056,391	(659,959)	66,588
Total Internal Service Funds	\$10,195,730	\$239,398,928	\$243,853,937	\$(4,455,009)	\$5,740,721
FIDUCIARY FUNDS					
Successor Agency	\$7,043,412	\$25,209,234	\$29,097,824	\$(3,888,590)	\$3,154,822
Mello-Roos Agency	4,826,901	2,328,861	2,330,861	(2,000)	4,824,901
Joint Powers Authorities	1,061,350	6,849,425	6,849,425	0	1,061,350
Total Fiduciary Funds	\$12,931,663	\$34,387,520	\$38,278,110	\$(3,890,590)	\$9,041,073
Total City	\$596,006,632	\$1,613,647,303	\$1,743,524,375	\$(129,877,072)	\$466,129,560

Revenues by Fund

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
GENERAL FUND	\$270,426,701	\$286,211,009	\$290,311,009	\$297,250,924
OTHER GENERAL PURPOSE FUNDS	\$14,142,933	\$15,679,961	\$15,679,961	\$14,503,788
SPECIAL REVENUE FUNDS				
Gas Tax	\$13,104,536	\$11,639,242	\$11,639,242	\$11,775,675
Workforce Development	3,843,245	3,653,931	4,075,591	3,513,435
Community Development Block Grant (CDBG)	5,044,989	7,555,047	8,778,073	4,825,044
Grants	9,291,274	10,333,360	14,778,348	9,165,098
Anaheim Resort Maintenance District	4,626,794	4,682,256	4,682,256	4,726,077
Anaheim Tourism Improvement District	11,397,884	12,843,834	12,843,834	16,726,416
Narcotic Asset Forfeiture	3,891,791	3,260,720	3,260,720	2,498,857
Housing Authority	85,236,439	74,380,300	74,380,300	89,292,944
Total Special Revenue Funds	\$136,436,952	\$128,348,690	\$134,438,364	\$142,523,546
DEBT SERVICE FUNDS				
General Obligation Bonds	\$791,423	\$711,500	\$711,500	\$14,000
Municipal Facilities	9,655,779	1,071,958	1,071,958	75,712
Anaheim Resort Improvements	47,819,591	53,691,408	56,591,408	60,853,671
Total Debt Service Funds	\$58,266,793	\$55,474,866	\$58,374,866	\$60,943,383
CAPITAL PROJECTS FUNDS				
Community Services Facilities	\$3,123,276	\$935,277	\$3,969,380	\$718,988
Development Impact Projects	7,456,632	10,501,485	10,501,485	2,273,497
Mello-Roos Projects	8,699,824	0	0	0
Storm Drain Construction Projects	139,605	5,822	5,822	50,142
Street Construction Projects	15,440,977	38,784,175	46,711,402	34,392,380
Transportation Improvement Projects	28,277,236	0	4,491,000	0
Other Capital Improvements	22,158,546	1,785,297	3,958,883	7,420,537
Total Capital Projects Funds	\$85,296,096	\$52,012,056	\$69,637,972	\$44,855,544
ENTERPRISE FUNDS				
Water Utility	\$66,462,318	\$69,091,740	\$68,383,275	\$117,509,340
Electric Utility	440,509,821	400,297,771	433,764,180	542,806,566
Sanitation Utility	58,514,605	57,922,459	57,922,459	59,790,879
Golf Courses	4,186,036	6,841,666	6,841,666	4,234,165
Convention, Sports & Entertainment Venues	301,724,708	43,444,081	43,444,081	48,544,337
ARTIC Management	6,408,320	6,828,441	6,828,441	6,898,383
Total Enterprise Funds	\$877,805,808	\$584,426,158	\$617,184,102	\$779,783,670
INTERNAL SERVICE FUNDS				
General Benefits and Insurance	\$171,372,767	\$178,048,407	\$178,048,407	\$196,068,010
Motorized Equipment	12,160,282	12,617,143	12,617,143	13,697,218
Information and Communication Services	16,618,713	18,193,732	18,193,732	19,237,268
Municipal Facilities Maintenance	10,043,771	12,340,365	10,166,779	10,396,432
Total Internal Service Funds	\$210,195,533	\$221,199,647	\$219,026,061	\$239,398,928
FIDUCIARY FUNDS				
Successor Agency	\$28,678,603	\$26,996,595	\$26,996,595	\$25,209,234
Mello-Roos Agency	4,062,184	2,394,728	2,394,728	2,328,861
Joint Powers Authorities	5,778,432	6,430,848	6,430,848	6,849,425
Total Fiduciary Funds	\$38,519,219	\$35,822,171	\$35,822,171	\$34,387,520
Total City	\$1,691,090,035	\$1,379,174,558	\$1,440,474,506	\$1,613,647,303

Expenditures by Fund

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
GENERAL FUND	\$265,758,930	\$286,042,416	\$288,367,707	\$303,800,677
OTHER GENERAL PURPOSE FUNDS	\$13,089,883	\$15,865,989	\$15,975,796	\$20,978,693
SPECIAL REVENUE FUNDS				
Gas Tax	\$19,529,056	\$32,451,293	\$27,607,004	\$19,033,873
Workforce Development	3,849,941	3,672,810	4,094,470	3,545,666
Community Development Block Grant (CDBG)	5,202,707	8,300,919	9,534,337	8,187,697
Grants	10,111,707	11,454,780	15,261,062	10,538,168
Anaheim Resort Maintenance District	5,763,300	6,409,075	6,450,201	6,769,270
Anaheim Tourism Improvement District	11,622,313	12,751,550	12,751,550	13,491,455
Narcotic Asset Forfeiture	2,991,720	3,260,720	3,260,720	2,755,071
Housing Authority	79,648,438	87,007,994	87,007,994	112,335,349
Total Special Revenue Funds	\$138,719,182	\$165,309,141	\$165,967,338	\$176,656,549
DEBT SERVICE FUNDS				
General Obligation Bonds	\$703,413	\$702,445	\$702,445	\$715,270
Municipal Facilities	8,438,907	1,087,690	1,087,690	1,087,690
Anaheim Resort Improvements	34,425,652	35,461,466	35,461,466	36,460,194
Total Debt Service Funds	\$43,567,972	\$37,251,601	\$37,251,601	\$38,263,154
CAPITAL PROJECTS FUNDS				
Community Services Facilities	\$4,619,156	\$3,035,959	\$7,100,444	\$2,939,827
Development Impact Projects	2,567,605	16,173,721	16,768,811	15,116,230
Mello-Roos Projects	11,413,739	7,590,289	18,478,284	16,129,075
Storm Drain Construction Projects	102,178	260,000	260,000	160,000
Street Construction Projects	13,201,611	38,836,845	50,449,733	34,392,380
Transportation Improvement Projects	32,001,590	0	498,734	0
Other Capital Improvements	3,483,827	22,530,283	24,802,907	17,801,174
Total Capital Projects Funds	\$67,389,706	\$88,427,097	\$118,358,913	\$86,538,686
ENTERPRISE FUNDS				
Water Utility	\$70,041,823	\$95,218,085	\$113,828,723	\$89,743,195
Electric Utility	448,249,178	483,244,938	516,798,764	539,606,442
Sanitation Utility	56,925,444	73,009,142	74,967,045	67,586,739
Golf Courses	4,736,958	6,844,412	6,844,412	4,558,012
Convention, Sports & Entertainment Venues	110,073,247	147,900,546	210,790,728	126,761,798
ARTIC Management	5,987,866	6,828,441	6,828,441	6,898,383
Total Enterprise Funds	\$696,014,516	\$813,045,564	\$930,058,113	\$835,154,569
INTERNAL SERVICE FUNDS				
General Benefits and Insurance	\$163,359,140	\$177,961,250	\$177,970,390	\$196,239,446
Motorized Equipment	13,722,179	13,396,962	13,894,815	14,349,507
Information and Communication Services	17,283,241	19,683,775	19,683,775	22,208,593
Municipal Facilities Maintenance	9,370,827	15,573,153	13,987,167	11,056,391
Total Internal Service Funds	\$203,735,387	\$226,615,140	\$225,536,147	\$243,853,937
FIDUCIARY FUNDS				
Successor Agency	\$26,381,259	\$27,583,218	\$27,583,218	\$29,097,824
Mello-Roos Agency	5,728,490	2,683,784	2,683,784	2,330,861
Joint Powers Authorities	6,147,601	6,376,894	6,456,894	6,849,425
Total Fiduciary Funds	\$38,257,350	\$36,643,896	\$36,723,896	\$38,278,110
Total City	\$1,466,532,926	\$1,669,200,844	\$1,818,239,511	\$1,743,524,375

Expenditure Appropriations by Fund and Function

This schedule summarizes the budgeted expenditures for FY 2016/17 by fund and function.

	Keeping Us Safe		Providing The Necessities		Ensuring Quality of Life			
	Police	Fire & Rescue	Public Utilities	Public Works	Planning & Building	Community & Economic Development	Community Services	Convention, Sports & Entertainment
General Fund	\$129,872,102	\$70,331,700	\$2,712,365	\$19,421,085	\$19,620,186	\$0	\$31,680,414	\$416,898
Other General Purpose Funds	\$6,850,617	\$0	\$0	\$0	\$230,000	\$12,047,142	\$324,286	\$1,526,648
Special Revenue Funds								
Gas Tax	\$0	\$0	\$0	\$19,033,873	\$0	\$0	\$0	\$0
Workforce Development	0	0	0	0	0	3,545,666	0	0
Community Development Block Grant	0	16,099	0	0	1,489,425	6,068,328	493,611	0
Grants	2,230,478	745,847	0	0	0	7,328,343	233,500	0
Anaheim Resort Maintenance District	0	0	0	6,769,270	0	0	0	0
Anaheim Tourism Improvement District	0	0	0	0	0	0	0	13,491,455
Narcotic Asset Forfeiture	2,755,071	0	0	0	0	0	0	0
Housing Authority	0	0	0	0	0	112,335,349	0	0
Total Special Revenue Funds	\$4,985,549	\$761,946	\$0	\$25,803,143	\$1,489,425	\$129,277,686	\$727,111	\$13,491,455
Debt Service Funds								
General Obligation Bonds	\$0	\$0	\$0	\$715,270	\$0	\$0	\$0	\$0
Municipal Facilities	0	0	0	0	0	0	0	0
Anaheim Resort Improvements	0	0	0	0	0	0	0	0
Total Debt Service Funds	\$0	\$0	\$0	\$715,270	\$0	\$0	\$0	\$0
Capital Projects Funds								
Community Services Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$2,939,827	\$0
Development Impact Projects	359,000	0	0	1,095,986	0	0	13,661,244	0
Mello-Roos Projects	0	0	0	16,129,075	0	0	0	0
Storm Drain Construction Projects	0	0	0	160,000	0	0	0	0
Street Construction Projects	0	0	0	34,392,380	0	0	0	0
Other Capital Improvements	1,313,641	6,920,479	0	7,861,860	397,313	1,011,588	296,293	0
Total Capital Projects Funds	\$1,672,641	\$6,920,479	\$0	\$59,639,301	\$397,313	\$1,011,588	\$16,897,364	\$0
Enterprise Funds								
Water Utility	\$0	\$0	\$89,743,195	\$0	\$0	\$0	\$0	\$0
Electric Utility	0	0	538,874,887	0	0	213,000	518,555	0
Sanitation Utility	0	0	0	66,989,597	576,082	0	0	0
Golf Courses	0	0	0	0	0	0	4,558,012	0
Convention, Sports & Entertainment Venues	0	0	0	60,000,000	0	0	0	66,761,798
ARTIC Management	0	0	0	3,000,000	0	0	0	3,898,383
Total Enterprise Funds	\$0	\$0	\$628,618,082	\$129,989,597	\$576,082	\$213,000	\$5,076,567	\$70,660,181
Internal Service Funds								
General Benefits and Insurance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Motorized Equipment	0	89,000	0	14,252,071	0	0	0	0
Information and Communication Services	0	0	0	0	0	0	0	0
Municipal Facilities Maintenance	0	0	0	11,047,955	0	0	0	0
Total Internal Service Funds	\$0	\$89,000	\$0	\$25,300,026	\$0	\$0	\$0	\$0
Fiduciary Funds								
Successor Agency	\$0	\$0	\$0	\$0	\$0	\$29,097,824	\$0	\$0
Mello-Roos Agency	0	0	0	0	0	0	0	0
Joint Powers Authorities	0	6,849,425	0	0	0	0	0	0
Total Fiduciary Funds	\$0	\$6,849,425	\$0	\$0	\$0	\$29,097,824	\$0	\$0
GRAND TOTAL	\$143,380,909	\$84,952,550	\$631,330,447	\$260,868,422	\$22,313,006	\$171,647,240	\$54,705,742	\$86,095,182

Expenditure Appropriations by Fund and Function

	Administering Efficient Government				Supporting Activities		Total	% of Total
	City Council	City Administration	City Attorney	City Clerk	Finance	Human Resources		
General Fund	\$1,075,742	\$5,429,141	\$7,558,805	\$1,712,659	\$11,251,931	\$2,717,649	\$303,800,677	17%
Other General Purpose Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$20,978,693	1%
Special Revenue Funds								
Gas Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$19,033,873	
Workforce Development	0	0	0	0	0	0	3,545,666	
Community Development Block Grant	0	0	120,234	0	0	0	8,187,697	
Grants	0	0	0	0	0	0	10,538,168	
Anaheim Resort Maintenance District	0	0	0	0	0	0	6,769,270	
Anaheim Tourism Improvement District	0	0	0	0	0	0	13,491,455	
Narcotic Asset Forfeiture	0	0	0	0	0	0	2,755,071	
Housing Authority	0	0	0	0	0	0	112,335,349	
Total Special Revenue Funds	\$0	\$0	\$120,234	\$0	\$0	\$0	\$176,656,549	10%
Debt Service Funds								
General Obligation Bonds	\$0	\$0	\$0	\$0	\$0	\$0	\$715,270	
Municipal Facilities	0	0	0	0	1,087,690	0	1,087,690	
Anaheim Resort Improvements	0	0	0	0	36,460,194	0	36,460,194	
Total Debt Service Funds	\$0	\$0	\$0	\$0	\$37,547,884	\$0	\$38,263,154	2%
Capital Projects Funds								
Community Services Facilities	\$0	\$0	\$0	\$0	\$0	\$0	\$2,939,827	
Development Impact Projects	0	0	0	0	0	0	15,116,230	
Mello-Roos Projects	0	0	0	0	0	0	16,129,075	
Storm Drain Construction Projects	0	0	0	0	0	0	160,000	
Street Construction Projects	0	0	0	0	0	0	34,392,380	
Other Capital Improvements	0	0	0	0	0	0	17,801,174	
Total Capital Projects Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$86,538,686	5%
Enterprise Funds								
Water Utility	\$0	\$0	\$0	\$0	\$0	\$0	\$89,743,195	
Electric Utility	0	0	0	0	0	0	539,606,442	
Sanitation Utility	0	0	0	0	21,060	0	67,586,739	
Golf Courses	0	0	0	0	0	0	4,558,012	
Convention, Sports & Entertainment Venues	0	0	0	0	0	0	126,761,798	
ARTIC Management	0	0	0	0	0	0	6,898,383	
Total Enterprise Funds	\$0	\$0	\$0	\$0	\$21,060	\$0	\$835,154,569	48%
Internal Service Funds								
General Benefits and Insurance	\$0	\$0	\$0	\$0	\$29,496	\$196,209,950	\$196,239,446	
Motorized Equipment	0	0	0	0	8,436	0	14,349,507	
Information and Communication Services	0	38,808	0	0	22,169,785	0	22,208,593	
Municipal Facilities Maintenance	0	0	0	0	8,436	0	11,056,391	
Total Internal Service Funds	\$0	\$38,808	\$0	\$0	\$22,216,153	\$196,209,950	\$243,853,937	14%
Fiduciary Funds								
Successor Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$29,097,824	
Mello-Roos Agency	0	0	0	0	2,330,861	0	2,330,861	
Joint Powers Authorities	0	0	0	0	0	0	6,849,425	
Total Fiduciary Funds	\$0	\$0	\$0	\$0	\$2,330,861	\$0	\$38,278,110	2%
GRAND TOTAL	\$1,075,742	\$5,467,949	\$7,679,039	\$1,712,659	\$73,367,889	\$198,927,599	\$1,743,524,375	100%

Expenditure Appropriations by Fund and Category

This schedule summarizes the budgeted expenditures for FY 2016/17 by fund and category.

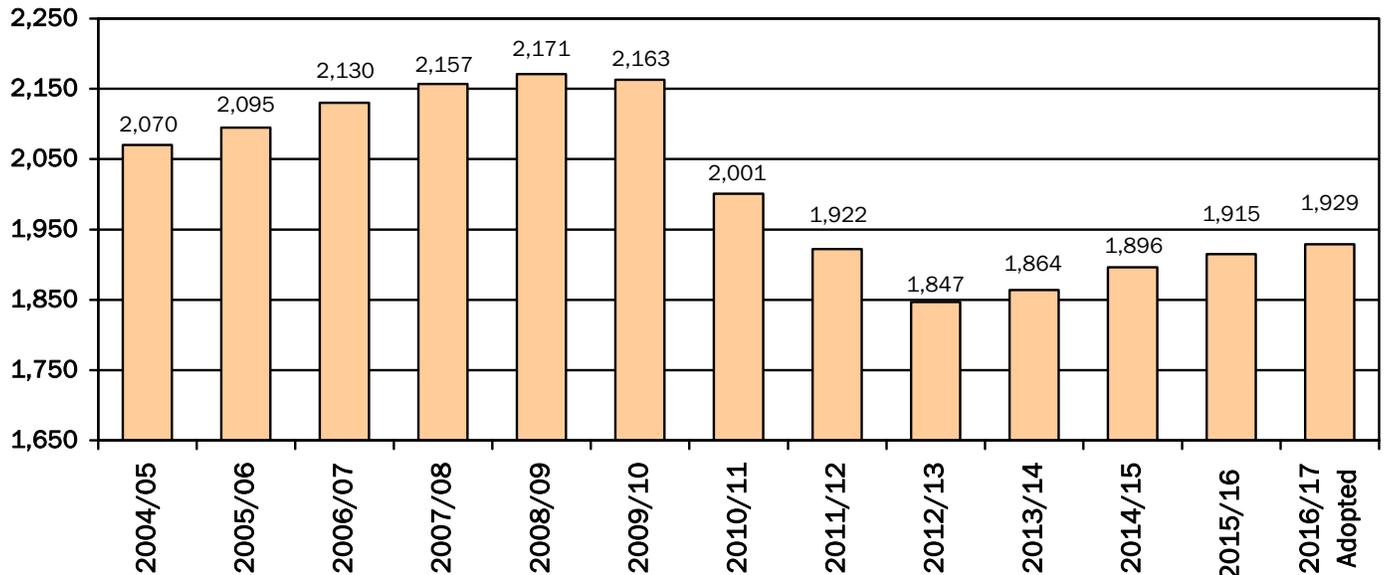
	Personnel Services	% of Total Fund	Other Operating	% of Total Fund	Debt Service	% of Total Fund	Capital Outlay	% of Total Fund	Total
General Fund	\$225,324,914	74%	\$72,906,079	24%	\$552,218	<1%	\$5,017,466	2%	\$303,800,677
Other General Purpose Funds	\$7,669,253	37%	\$5,005,940	24%	\$0	0%	\$8,303,500	40%	\$20,978,693
Special Revenue Funds									
Gas Tax	\$8,087,211	42%	\$3,331,975	18%	\$0	0%	\$7,614,687	40%	\$19,033,873
Workforce Development	1,857,142	52%	1,688,524	48%	0	0%	0	0%	3,545,666
Community Development Block Grant	2,360,144	29%	2,758,085	34%	1,088,331	13%	1,981,137	24%	8,187,697
Grants	1,124,049	11%	9,159,119	87%	0	0%	255,000	2%	10,538,168
Anaheim Resort Maintenance District	729,791	11%	4,239,479	63%	0	0%	1,800,000	27%	6,769,270
Anaheim Tourism Improvement District	0	0%	13,491,455	100%	0	0%	0	0%	13,491,455
Narcotic Asset Forfeiture	255,889	9%	2,067,878	75%	206,304	8%	225,000	8%	2,755,071
Housing Authority	6,739,030	6%	76,419,819	68%	0	0%	29,176,500	26%	112,335,349
Total Special Revenue Funds	\$21,153,256	12%	\$113,156,334	64%	\$1,294,635	1%	\$41,052,324	23%	\$176,656,549
Debt Service Funds									
General Obligation Bonds	\$0	0%	\$1,270	0%	\$714,000	100%	\$0	0%	\$715,270
Municipal Facilities	0	0%	0	0%	1,087,690	100%	0	0%	1,087,690
Anaheim Resort Improvements	0	0%	81,614	0%	36,378,580	100%	0	0%	36,460,194
Total Debt Service Funds	\$0	0%	\$82,884	0%	\$38,180,270	100%	\$0	0%	\$38,263,154
Capital Projects Funds									
Community Services Facilities	\$55,860	2%	\$672,478	23%	\$0	0%	\$2,211,489	75%	\$2,939,827
Development Impact Projects	161,244	1%	709,000	5%	0	0%	14,245,986	94%	15,116,230
Mello-Roos Projects	0	0%	0	0%	0	0%	16,129,075	100%	16,129,075
Storm Drain Construction Projects	0	0%	0	0%	0	0%	160,000	100%	160,000
Street Construction Projects	0	0%	506,822	1%	0	0%	33,885,558	99%	34,392,380
Other Capital Improvements	0	0%	4,479,953	25%	1,898,874	11%	11,422,347	64%	17,801,174
Total Capital Projects Funds	\$217,104	0%	\$6,368,253	7%	\$1,898,874	2%	\$78,054,455	90%	\$86,538,686
Enterprise Funds									
Water Utility	\$15,176,553	17%	\$64,453,302	72%	\$9,465,840	11%	\$647,500	1%	\$89,743,195
Electric Utility	46,593,817	9%	407,747,691	76%	60,738,934	11%	24,526,000	5%	539,606,442
Sanitation Utility	7,400,202	11%	46,282,821	69%	3,029,750	4%	10,873,966	16%	67,586,739
Golf Courses	545,856	12%	3,464,156	76%	548,000	12%	0	0%	4,558,012
Convention, Sports & Entertainment Venues	20,427,554	16%	12,525,033	10%	27,495,211	22%	66,314,000	52%	126,761,798
ARTIC Management	0	0%	3,873,383	56%	3,000,000	44%	25,000	0%	6,898,383
Total Enterprise Funds	\$90,143,982	11%	\$538,346,386	65%	\$104,277,735	12%	\$102,386,466	12%	\$835,154,569
Internal Service Funds									
General Benefits and Insurance	\$186,091,650	95%	\$9,993,721	5%	\$0	0%	\$154,075	0%	\$196,239,446
Motorized Equipment	4,515,193	32%	5,161,095	36%	16,447	0%	4,656,772	32%	14,349,507
Information and Communication Services	2,939,248	13%	15,955,156	72%	0	0%	3,314,189	15%	22,208,593
Municipal Facilities Maintenance	4,189,745	38%	6,810,646	62%	0	0%	56,000	0%	11,056,391
Total Internal Service Funds	\$197,735,836	81%	\$37,920,618	16%	\$16,447	0%	\$8,181,036	3%	\$243,853,937
Fiduciary Funds									
Successor Agency	\$1,041,042	4%	\$4,087,232	14%	\$20,989,550	72%	\$2,980,000	10%	\$29,097,824
Mello-Roos Agency	0	0%	85,520	4%	2,245,341	96%	0	0%	2,330,861
Joint Powers Authorities	4,907,710	72%	1,859,715	27%	0	0%	82,000	1%	6,849,425
Total Fiduciary Funds	\$5,948,752	16%	\$6,032,467	16%	\$23,234,891	61%	\$3,062,000	8%	\$38,278,110
GRAND TOTAL	\$548,193,097	31%	\$779,818,961	45%	\$169,455,070	10%	\$246,057,247	14%	\$1,743,524,375

Full-Time and Elected Official Position Comparison

Function/Department	08/09 Actual	09/10 Actual	10/11 Actual	11/12 Actual	12/13 Actual	13/14 Actual	14/15 Actual	15/16 Actual	16/17 Adopted	Change from Prior Year	Change from 2008/09	% Change
KEEPING US SAFE												
Police	607	607	551	527	533	546	559	569	579	10	(28)	-11%
Fire & Rescue	288	288	276	274	261	261	266	274	276	2	(12)	-4%
PROVIDING THE NECESSITIES												
Public Utilities	373	373	373	351	348	350	352	352	352	0	(21)	-6%
Public Works	263	263	251	234	233	235	235	235	235	0	(28)	-11%
ENSURING QUALITY OF LIFE												
Planning & Building	92	91	73	71	67	72	76	76	76	0	(16)	-17%
Community & Economic Development	109	106	105	102	78	71	72	73	73	0	(36)	-33%
Community Services	171	168	123	115	87	87	92	92	92	0	(79)	-46%
Convention, Sports & Entertainment	91	91	91	91	83	84	85	85	85	0	(6)	-7%
ADMINISTERING EFFICIENT GOVERNMENT												
City Council	7	7	7	7	7	7	7	6	8	2	1	14%
City Administration	24	24	21	21	20	20	19	19	19	0	(5)	-21%
City Attorney	35	35	30	30	30	32	33	33	33	0	(2)	-6%
City Clerk	7	7	6	6	7	7	7	8	8	0	1	14%
SUPPORTING ACTIVITIES												
Finance	64	63	58	57	55	55	55	54	54	0	(10)	-16%
Human Resources	40	40	36	36	38	37	38	39	39	0	(1)	-3%
Total	2,171	2,163	2,001	1,922	1,847	1,864	1,896	1,915	1,929	14	(242)	-11%

*Position count history by department has been restated to reflect the realignment of City Treasurer and Citywide GIS functions to the Finance Department.

Total City



Full-Time and Elected Official Position Adjustments

Function/Department	Additions/ (Deletions)	Position Descriptions
KEEPING US SAFE		
Police	10	Add 10 Police Officers
Fire & Rescue	2	Add Fire Dispatcher, Dispatch Supervisor
ADMINISTERING EFFICIENT GOVERNMENT		
City Council	2	Add 2 Council Members
Total	14	

Citywide Long Term Obligations

Introduction

The City's annual Capital Improvement Program is necessary to ensure the future viability of services and the City places priority on funding its regular and ongoing capital needs on a pay-as-you-go basis. However, there are times when it is appropriate to consider debt financing. Debt, in the form of bonds, should be used to finance essential capital assets such as facilities, real property, and certain equipment where it is appropriate to spread the cost of the asset over more than one budget year. In so doing, the City recognizes that future taxpayers, who will benefit from the investment, will pay a share of its cost. Projects that are not appropriate for spreading costs over future years will not be debt financed. Under no circumstances will long-term debt be used to fund City operations or maintenance.

Notes and loans payable are another tool used by the City to ensure the payment of specific dollar amounts on specific dates for selected City resources. Currently, the City employs notes and loans payable to fund the purchase of equipment, fund housing and economic development projects, and acquire land notes for City projects. These funding mechanisms are very similar to conventional loans, with current maturity dates ranging from 5 to 10 years.

Additional information on the City's long term obligations can be found in the City's Comprehensive Annual Financial Report (CAFR).

Bonds

With attention to current economic conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on bond proceeds is a reasonable means of financing long-term capital improvements and represents an important component of the City's Five-Year Financial Outlook for the General Fund and Enterprise Funds' capital planning for meeting the City's infrastructure needs.

General Obligation Bonds require a super majority voter approval and are secured either by a pledge of the full faith and credit of the issuer or by a promise to levy property taxes in an unlimited amount as necessary to pay debt service, or both. With very few exceptions, local government agencies are not authorized to issue full faith and credit bonds. The City's general obligation bonds are payable only from ad valorem property taxes. These property tax revenues are distinct from general property tax collections and are dedicated to debt service payments and cannot be levied or used for any other purpose.

Statement of General Obligation Debt Limit

The City of Anaheim has a general obligation debt limit that cannot exceed 15% of the total assessed valuation of all real and personal property within the City. Further, no bonded indebtedness, which represents a general obligation of the City, may be created unless authorized by two-thirds of the electors voting on such a proposition in any election in which the question is submitted to the voters. Currently, the total amount of the City's outstanding bonded indebtedness is \$700,000 in the form of general obligation bonds. Based upon a FY 2015/16 secured assessed valuation for taxation purposes of \$33,338,748,112, Anaheim has a debt limit of \$5,000,812,216 or 15%. Since the outstanding bond principal totals only \$700,000, the City has a debt limit margin of \$5,000,112,216.

Lease Revenue Bonds are obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, which in turn are used

Citywide Long Term Obligations

to pay debt service on the bonds. The public entity's lease obligations do not constitute indebtedness under the State constitutional debt limitation or city charters, and therefore are not subject to voter approval. Payments to be made under valid financing leases in each year are contingent on the availability of the leased property for the use and occupancy of the public entity, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds (other than Lease Revenue Bonds) are obligations payable from revenues generated by an enterprise, such as water, electric or sanitation utilities.

Summary of Bond Ratings:

	Standard & Poor's	Fitch Ratings	Moody's Investors Services
General Obligation	AA	AA+	Aa2
General Fund Lease Obligations	AA-	AA	A1
2007 Senior Lease Obligations	BBB+	A+	A1
Electric Revenue Obligations	AA-	AA-	A1
Water Revenue Obligations	AAA	AAA	Not Rated
Sewer Revenue Obligations	AA+	AA+	Not Rated

Note: Stable Outlook, unless otherwise noted

General Fund Lease Obligation Ratios \$876.1 million outstanding at July 1, 2016

Total outstanding obligations as a percentage of taxable assessed value 2.5%
Approximately 5% considered average

Total outstanding obligations per capita \$2,446
\$2,000 to \$4,000 considered average

The following pages summarize the City's obligations related to bonds.

Bonds

Bonds				
Description	Payment Funding Source	Date Issued	Final Maturity	Range of Interest Rates at Issue Date
Lease Obligations				
1997 Anaheim Lease Revenue Bonds	General Fund - LPMR	02/01/97	03/01/37	4.5%-6.0%
1997 Anaheim Lease Revenue Bonds Accretion	General Fund - LPMR	N/A	N/A	N/A
2007 Anaheim Lease Revenue Refunding Bonds	General Fund - LPMR	06/13/07	03/01/37	3.25%-5.5%
2008 Anaheim Lease Revenue Refunding Bonds	General Fund/Stadium	12/10/08	08/01/19	3.0%-5.0%
2014 Anaheim Lease Revenue Bonds	General Fund/Stadium	11/14/14	05/01/46	0.4%-5.0%
General Obligation				
1993 General Obligation Refunding Bonds	Ad Valorem Tax	11/01/93	10/01/16	4.0%-7.0%
Electric Revenue				
2007 Electric Revenue Bonds	Electric Utility	02/01/07	10/01/37	4.0%-5.0%
2009 Electric Revenue Bonds	Electric Utility	03/10/09	10/01/39	3.0%-5.25%
2011 Electric Revenue Bonds	Electric Utility	05/11/11	10/01/36	3.0%-5.375%
2012 Electric Revenue Refunding Bonds	Electric Utility	09/19/12	10/01/31	3.125%-5.0%
2014 Electric Revenue Refunding Bonds	Electric Utility	10/08/14	10/01/25	2.0%-5.0%
2015-A Electric Revenue Bonds	Electric Utility	04/21/15	10/01/45	Variable
2015-B Electric Revenue Refunding Bonds	Electric Utility	07/21/15	10/01/35	3.0%-5.0%
Water Revenue				
2004 Water Revenue Bonds	Water Utility	05/01/04	10/01/16	4.0%-5.0%
2008 Water Revenue Bonds	Water Utility	07/09/08	10/01/19	4.0%-5.0%
2010 Water Revenue Bonds	Water Utility	10/28/10	10/01/40	2.0%-4.75%
2015 Water Revenue Bonds	Water Utility	04/21/15	10/01/45	2.0%-5.25%
Sewer Revenue				
2007 Sewer Revenue Bonds	Sanitation Utility	05/23/07	02/01/39	3.9%-5.0%

Bonds

(in thousands)

Description	Authorized and Issued	Estimated Outstanding @ 7/1/2016	Estimated Funding Set-Aside @ 7/1/2016	Estimated Unfunded @ 7/1/2016
Bonds				
Lease Obligations				
1997 Anaheim Lease Revenue Bonds	\$510,427	\$157,897	\$0	\$157,897
1997 Anaheim Lease Revenue Bonds Accretion ¹	N/A	213,979	0	213,979
2007 Anaheim Lease Revenue Refunding Bonds ²	256,320	236,165	104,736	131,429
2008 Anaheim Lease Revenue Refunding Bonds	51,820	21,900	4,067	17,833
2014 Anaheim Lease Revenue Bonds	258,925	246,155	19,756	226,399
Total Lease Obligations	\$1,077,492	\$876,096	\$128,559	\$747,538
General Obligation				
1993 General Obligation Refunding Bonds	\$10,055	\$700	\$700	0
Total General Obligation	\$10,055	\$700	\$700	\$0
Electric Revenue				
2007 Electric Revenue Bonds	\$206,035	\$150,230	\$17,002	\$133,228
2009 Electric Revenue Bonds	70,000	62,705	763	61,942
2011 Electric Revenue Bonds	90,390	90,390	8,758	81,632
2012 Electric Revenue Refunding Bonds	92,130	92,130	10,782	81,348
2014 Electric Revenue Refunding Bonds	109,350	101,770	15,353	86,417
2015-A Electric Revenue Bonds	50,000	50,000	51	49,949
2015-B Electric Revenue Refunding Bonds	92,865	92,865	9,839	83,026
Total Electric Revenue Bonds	\$710,770	\$640,090	\$62,548	\$577,542
Water Revenue				
2004 Water Revenue Bonds	\$12,105	\$5	\$5	\$0
2008 Water Revenue Bonds	48,580	1,160	698	462
2010 Water Revenue Bonds	34,525	34,150	416	33,734
2015 Water Revenue Bonds	95,885	95,110	967	94,143
Total Water Revenue Bonds	\$191,095	\$130,425	\$2,086	\$128,339
Sewer Revenue				
2007 Sewer Revenue Bonds	\$47,710	\$41,535	\$1,250	\$40,285
Total Sewer Revenue Bonds	\$47,710	\$41,535	\$1,250	\$40,285
Total Bonds	\$2,037,122	\$1,688,847	\$195,143	\$1,493,703

*Does not include any approved or potential refinancing, or new bond issues subsequent to May 31, 2016.

1. Accretion is an adjustment of the difference between the price of a bond issued at an original discount and the par value of the bond. The accreted value is recognized as it accrues by fiscal year. Accretion payable is included in the interest component in the accompanying debt service schedules.
2. 2007 Anaheim Refunding Lease Revenue Bonds funding set-aside and unfunded balance are inclusive of 1997 Anaheim Lease Revenue Bonds and Accretion.

Bonds

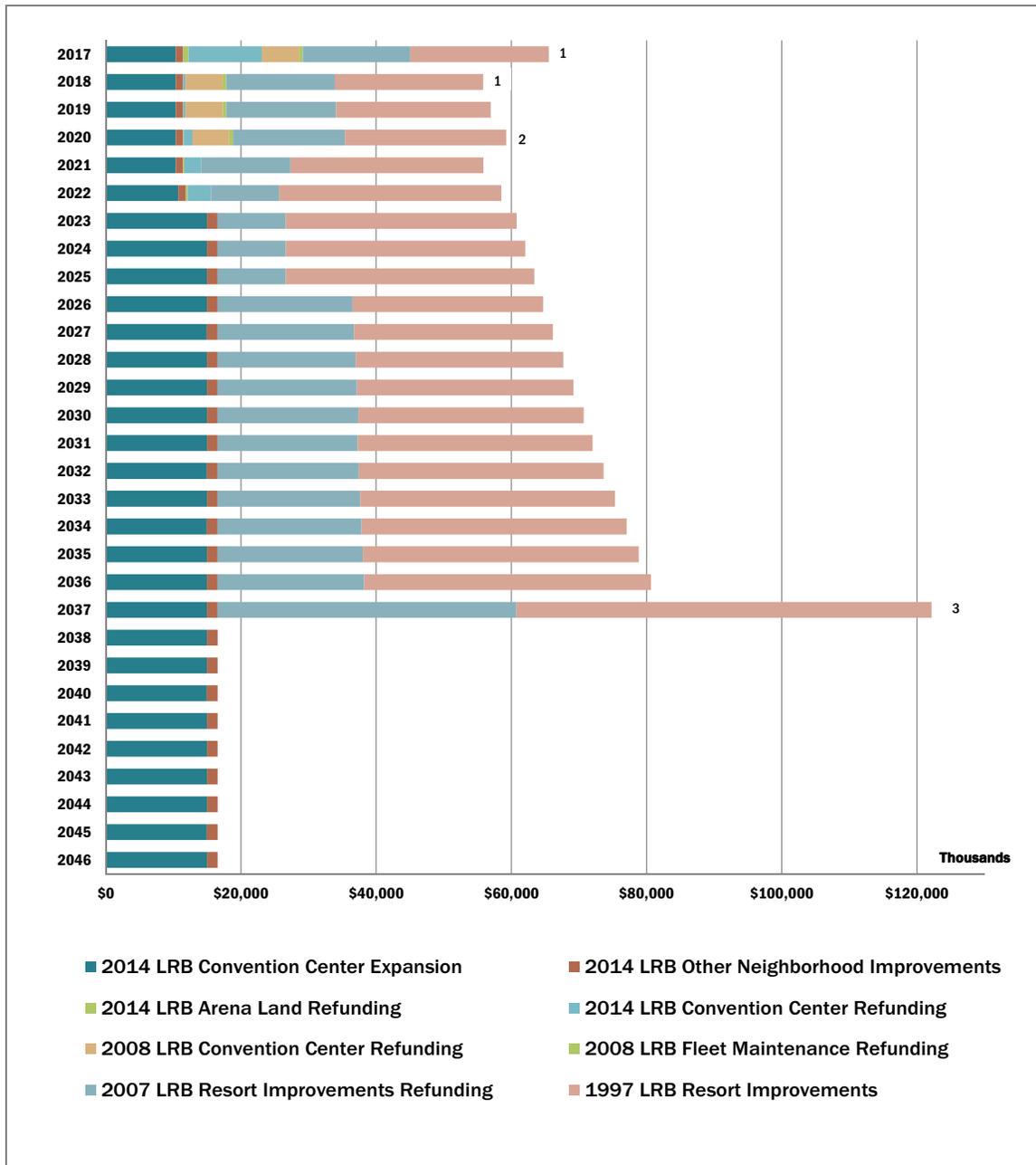
(in thousands)

Description	Amounts Due				
	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Bonds					
Lease Obligations					
1997 Anaheim Lease Revenue Bonds	\$20,494	\$8,270	\$8,143	\$8,074	\$11,654
1997 Anaheim Lease Revenue Bonds Accretion	0	13,673	14,745	15,794	16,876
2007 Anaheim Lease Revenue Refunding Bonds	15,884	16,056	16,228	16,530	13,213
2008 Anaheim Lease Revenue Refunding Bonds	6,046	6,046	6,048	5,996	\$0
2014 Anaheim Lease Revenue Bonds	23,083	11,769	11,769	12,829	14,116
Total Lease Obligations	\$65,507	\$55,814	\$56,933	\$59,223	\$55,859
General Obligation					
1993 General Obligation Refunding Bonds	\$714	\$0	\$0	\$0	\$0
Total General Obligation	\$714	\$0	\$0	\$0	\$0
Electric Revenue					
2007 Electric Revenue Bonds	10,213	10,220	7,888	7,892	7,895
2009 Electric Revenue Bonds	4,545	4,542	4,542	4,543	4,545
2011 Electric Revenue Bonds	6,397	6,397	9,399	7,499	7,500
2012 Electric Revenue Refunding Bonds	3,907	3,907	3,907	3,907	3,907
2014 Electric Revenue Refunding Bonds	11,903	11,938	11,963	15,137	15,160
2015-A Electric Revenue Bonds	1,750	1,750	1,750	1,750	1,750
2015-B Electric Revenue Refunding Bonds	8,267	8,196	10,487	9,117	9,123
Total Electric Revenue Bonds	\$46,982	\$46,950	\$49,936	\$49,845	\$49,880
Water Revenue					
2004 Water Revenue Bonds	\$5	\$0	\$0	\$0	\$0
2008 Water Revenue Bonds	404	414	413	0	0
2010 Water Revenue Bonds	2,482	2,479	2,480	2,476	2,475
2015 Water Revenue Bonds	5,784	5,789	5,786	6,071	6,076
Total Water Revenue Bonds	\$8,675	\$8,682	\$8,680	\$8,547	\$8,551
Sewer Revenue					
2007 Sewer Revenue Bonds	\$2,999	\$2,997	\$2,998	\$2,995	\$2,995
Total Sewer Revenue Bonds	\$2,999	\$2,997	\$2,998	\$2,995	\$2,995
Total Bonds	\$124,877	\$114,443	\$118,547	\$120,610	\$117,825

*Does not include any approved or potential refinancing, or new bond issues subsequent to May 22, 2016.

Bonds Debt Service by Fiscal Year

General Fund Lease Revenue Bonds (LRB)



¹ 2014 LRB Convention Center Expansion and Other Neighborhood Improvements debt service reduced by \$11,420,750 in fiscal years 2016 and 2017, as funding is already set-aside with trustee for payment of interest due during those years.

² 2008 Anaheim Lease Revenue Refunding Bonds debt service will be reduced by \$4,000,000 in fiscal year 2020, as funding is already set-aside with the trustee for the final debt service payment in that year.

³ 2007 Lease Revenue Refunding Bonds Debt Service- Principal and interest are due on September 1 of each fiscal year, with the exception of the final year. In fiscal year 2036/37 principal and interest payments are due on both September 1 and March 1, which represents 18 months of collections of LPMR. Additionally, the City typically has at least one year of future debt service on hand with the trustee.

(in thousands)

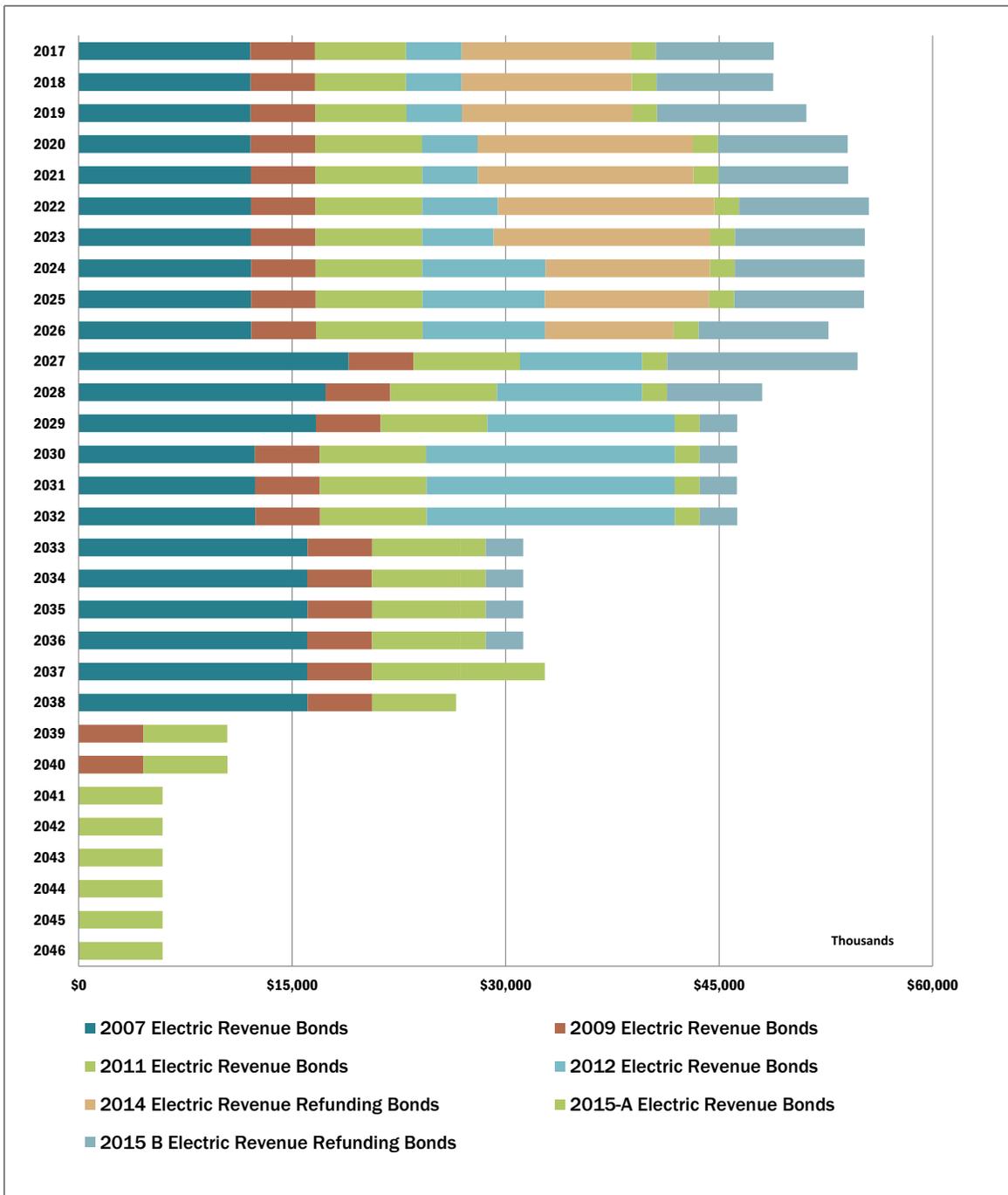
	1997 Lease Revenue Bonds			2007 Lease Revenue Refunding Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$17,715.0	\$2,779.4	\$20,494.4	\$5,185.0	\$10,699.2	\$15,884.2
2018	6,021.9	15,921.0	21,942.9	5,645.0	10,411.4	16,056.4
2019	5,895.4	16,992.5	22,887.9	6,135.0	10,093.0	16,228.0
2020	5,826.4	18,041.5	23,867.9	6,790.0	9,739.4	16,529.4
2021	9,519.1	19,010.8	28,529.9	3,760.0	9,452.7	13,212.7
2022	13,032.4	19,862.0	32,894.4	750.0	9,335.3	10,085.3
2023	13,598.1	20,551.7	34,149.8	780.0	9,302.5	10,082.5
2024	14,156.0	21,284.6	35,440.6	815.0	9,267.9	10,082.9
2025	14,768.8	21,995.3	36,764.1	855.0	9,231.1	10,086.1
2026	5,214.7	22,985.3	28,200.0	10,945.0	9,033.3	19,978.3
2027	5,129.6	24,300.4	29,430.0	11,500.0	8,666.5	20,166.5
2028	4,999.2	25,700.8	30,700.0	12,250.0	8,188.0	20,438.0
2029	4,911.9	27,098.1	32,010.0	13,040.0	7,588.2	20,628.2
2030	4,793.5	28,566.5	33,360.0	13,865.0	6,950.1	20,815.1
2031	4,705.5	30,054.5	34,760.0	14,435.0	6,278.4	20,713.4
2032	4,617.6	31,587.4	36,205.0	15,335.0	5,571.3	20,906.3
2033	4,482.1	33,207.9	37,690.0	16,280.0	4,820.5	21,100.5
2034	4,394.7	34,840.3	39,235.0	17,265.0	4,023.8	21,288.8
2035	4,275.1	36,544.9	40,820.0	18,330.0	3,155.5	21,485.5
2036	4,187.4	38,272.6	42,460.0	19,390.0	2,285.2	21,675.2
2037	5,653.0	55,727.0	61,380.0	42,815.0	1,404.8	44,219.8 ¹
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$157,897.4	\$545,324.5	\$703,221.9	\$236,165.0	\$155,498.1	\$391,663.0

1. 2007 Lease Revenue Refunding Bonds Debt Service- Principal and interest are due on September 1 of each fiscal year, with the exception of the final year. In fiscal year 2036/37 principal and interest payments are due on both September 1 and March 1, which represents 18 months of collections of LPMR. Additionally, the City typically has at least one year of future debt service on hand with the trustee.

(in thousands)

	2008 Lease Revenue Refunding Bonds			2014 Lease Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$5,090.0	\$955.8	\$6,045.8	\$10,775.0	\$12,307.8	\$23,082.8
2018	5,345.0	700.9	6,045.9	-	11,769.0	11,769.0
2019	5,615.0	432.9	6,047.9	-	11,769.0	11,769.0
2020	5,850.0	146.3	5,996.3	1,060.0	11,769.0	12,829.0
2021	-	-	-	2,400.0	11,716.0	14,116.0
2022	-	-	-	3,930.0	11,596.0	15,526.0
2023	-	-	-	5,125.0	11,399.5	16,524.5
2024	-	-	-	5,380.0	11,143.3	16,523.3
2025	-	-	-	5,650.0	10,874.3	16,524.3
2026	-	-	-	5,930.0	10,591.8	16,521.8
2027	-	-	-	6,225.0	10,295.3	16,520.3
2028	-	-	-	6,540.0	9,984.0	16,524.0
2029	-	-	-	6,865.0	9,657.0	16,522.0
2030	-	-	-	7,210.0	9,313.8	16,523.8
2031	-	-	-	7,570.0	8,953.3	16,523.3
2032	-	-	-	7,945.0	8,574.8	16,519.8
2033	-	-	-	8,345.0	8,177.5	16,522.5
2034	-	-	-	8,760.0	7,760.3	16,520.3
2035	-	-	-	9,200.0	7,322.3	16,522.3
2036	-	-	-	9,660.0	6,862.3	16,522.3
2037	-	-	-	10,145.0	6,379.3	16,524.3
2038	-	-	-	10,650.0	5,872.0	16,522.0
2039	-	-	-	11,185.0	5,339.5	16,524.5
2040	-	-	-	11,740.0	4,780.3	16,520.3
2041	-	-	-	12,330.0	4,193.3	16,523.3
2042	-	-	-	12,945.0	3,576.8	16,521.8
2043	-	-	-	13,595.0	2,929.5	16,524.5
2044	-	-	-	14,275.0	2,249.8	16,524.8
2045	-	-	-	14,985.0	1,536.0	16,521.0
2046	-	-	-	15,735.0	786.8	16,521.8
Total	\$21,900.0	\$2,235.9	\$24,135.9	\$246,155.0	\$239,479.6	\$485,634.6

Electric Revenue Bonds



(in thousands)

	2007 Electric Revenue Bonds			2009 Electric Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$3,510.0	\$6,702.8	\$10,212.8	\$1,425.0	\$3,120.1	\$4,545.1
2018	3,660.0	6,559.4	10,219.4	1,480.0	3,062.3	4,542.3
2019	1,430.0	6,457.6	7,887.6	1,540.0	3,001.6	4,541.6
2020	1,500.0	6,391.5	7,891.5	1,620.0	2,922.6	4,542.6
2021	1,580.0	6,314.5	7,894.5	1,705.0	2,839.5	4,544.5
2022	1,660.0	6,233.5	7,893.5	1,785.0	2,761.1	4,546.1
2023	1,750.0	6,148.3	7,898.3	1,865.0	2,680.5	4,545.5
2024	1,840.0	6,058.5	7,898.5	1,955.0	2,586.6	4,541.6
2025	1,940.0	5,964.0	7,904.0	2,050.0	2,491.6	4,541.6
2026	2,045.0	5,864.4	7,909.4	2,150.0	2,391.7	4,541.7
2027	4,775.0	5,699.8	10,474.8	2,260.0	2,281.5	4,541.5
2028	4,385.0	5,482.3	9,867.3	2,380.0	2,165.5	4,545.5
2029	11,530.0	5,133.1	16,663.1	2,500.0	2,043.5	4,543.5
2030	7,665.0	4,715.7	12,380.7	2,630.0	1,915.2	4,545.2
2031	8,035.0	4,362.4	12,397.4	2,765.0	1,780.4	4,545.4
2032	8,425.0	3,992.1	12,417.1	2,910.0	1,634.9	4,544.9
2033	12,550.0	3,520.1	16,070.1	3,065.0	1,478.0	4,543.0
2034	13,125.0	2,942.4	16,067.4	3,230.0	1,312.8	4,542.8
2035	13,730.0	2,338.2	16,068.2	3,405.0	1,138.6	4,543.6
2036	14,360.0	1,706.2	16,066.2	3,590.0	955.0	4,545.0
2037	15,020.0	1,045.1	16,065.1	3,780.0	761.5	4,541.5
2038	15,715.0	353.6	16,068.6	3,985.0	557.7	4,542.7
2039	-	-	-	4,200.0	342.8	4,542.8
2040	-	-	-	4,430.0	116.3	4,546.3
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$150,230.0	\$103,985.5	\$254,215.5	\$62,705.0	\$46,341.2	\$109,046.2

(in thousands)

	2011 Electric Revenue Bonds			2012 Electric Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$1,825.0	\$4,571.5	\$6,396.5	-	\$3,906.7	\$3,906.7
2018	1,890.0	4,506.3	6,396.3	-	3,906.7	3,906.7
2019	1,980.0	4,419.0	6,399.0	-	3,906.7	3,906.7
2020	3,210.0	4,289.2	7,499.2	-	3,906.7	3,906.7
2021	3,375.0	4,124.6	7,499.6	-	3,906.7	3,906.7
2022	3,545.0	3,951.6	7,496.6	1,455.0	3,870.4	5,325.4
2023	3,725.0	3,773.7	7,498.7	1,205.0	3,803.9	5,008.9
2024	3,910.0	3,586.7	7,496.7	5,015.0	3,648.4	8,663.4
2025	4,110.0	3,386.2	7,496.2	5,210.0	3,392.7	8,602.7
2026	4,320.0	3,175.5	7,495.5	5,470.0	3,125.7	8,595.7
2027	4,545.0	2,953.9	7,498.9	5,750.0	2,845.2	8,595.2
2028	4,775.0	2,720.9	7,495.9	7,695.0	2,509.1	10,204.1
2029	5,030.0	2,469.4	7,499.4	11,025.0	2,144.5	13,169.5
2030	5,300.0	2,198.3	7,498.3	15,800.0	1,656.2	17,456.2
2031	5,585.0	1,912.6	7,497.6	16,425.0	1,011.7	17,436.7
2032	5,880.0	1,618.9	7,498.9	17,080.0	341.6	17,421.6
2033	4,905.0	1,340.1	6,245.1	-	-	-
2034	5,175.0	1,069.2	6,244.2	-	-	-
2035	5,460.0	783.4	6,243.4	-	-	-
2036	5,765.0	481.7	6,246.7	-	-	-
2037	6,080.0	163.4	6,243.4	-	-	-
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$90,390.0	\$57,496.1	\$147,886.2	\$92,130.0	\$47,882.9	\$140,012.9

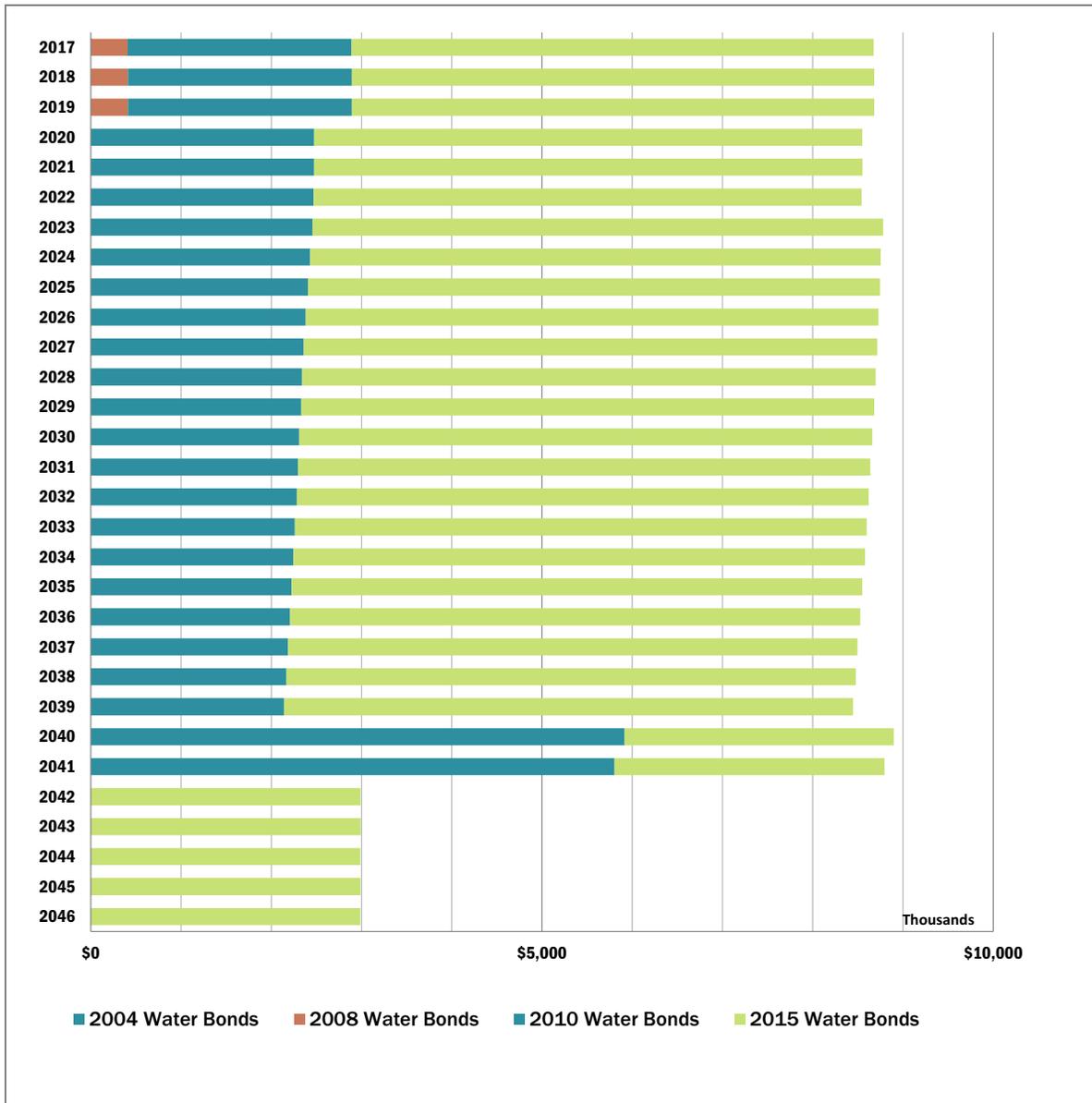
(in thousands)

	2014 Electric Revenue Refunding Bonds			2015-A Electric Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$7,025.0	\$4,877.8	\$11,902.8	-	\$1,750.0	\$1,750.0
2018	7,385.0	4,552.6	11,937.6	-	1,750.0	1,750.0
2019	7,790.0	4,173.3	11,963.3	-	1,750.0	1,750.0
2020	11,445.0	3,692.4	15,137.4	-	1,750.0	1,750.0
2021	12,055.0	3,104.9	15,159.9	-	1,750.0	1,750.0
2022	12,715.0	2,485.6	15,200.6	-	1,750.0	1,750.0
2023	13,390.0	1,833.0	15,223.0	-	1,750.0	1,750.0
2024	10,305.0	1,240.6	11,545.6	-	1,750.0	1,750.0
2025	10,835.0	712.1	11,547.1	-	1,750.0	1,750.0
2026	8,825.0	220.6	9,045.6	-	1,750.0	1,750.0
2027	-	-	-	-	1,750.0	1,750.0
2028	-	-	-	-	1,750.0	1,750.0
2029	-	-	-	-	1,750.0	1,750.0
2030	-	-	-	-	1,750.0	1,750.0
2031	-	-	-	-	1,750.0	1,750.0
2032	-	-	-	-	1,750.0	1,750.0
2033	-	-	-	-	1,750.0	1,750.0
2034	-	-	-	-	1,750.0	1,750.0
2035	-	-	-	-	1,750.0	1,750.0
2036	-	-	-	-	1,750.0	1,750.0
2037	-	-	-	4,245.0	1,651.0	5,896.0
2038	-	-	-	4,400.0	1,498.8	5,898.8
2039	-	-	-	4,555.0	1,341.1	5,896.1
2040	-	-	-	4,720.0	1,177.9	5,897.9
2041	-	-	-	4,885.0	1,008.8	5,893.8
2042	-	-	-	5,065.0	833.6	5,898.6
2043	-	-	-	5,245.0	652.2	5,897.2
2044	-	-	-	5,430.0	464.3	5,894.3
2045	-	-	-	5,625.0	269.7	5,894.7
2046	-	-	-	5,830.0	68.0	5,898.0
Total	\$101,770.0	\$26,892.9	\$128,662.9	\$50,000.0	\$43,965.4	\$93,965.4

(in thousands)

2015-B Electric Revenue Refunding Bonds			
	Principal	Interest	Total
2017	\$3,845.0	\$4,421.8	\$8,266.8
2018	3,910.0	4,286.4	8,196.4
2019	6,425.0	4,061.9	10,486.9
2020	5,335.0	3,781.8	9,116.8
2021	5,615.0	3,508.1	9,123.1
2022	5,900.0	3,220.2	9,120.2
2023	6,200.0	2,917.7	9,117.7
2024	6,520.0	2,599.7	9,119.7
2025	6,860.0	2,265.2	9,125.2
2026	7,215.0	1,913.3	9,128.3
2027	11,945.0	1,434.3	13,379.3
2028	5,690.0	993.5	6,683.5
2029	1,825.0	805.6	2,630.6
2030	1,915.0	712.1	2,627.1
2031	2,010.0	614.0	2,624.0
2032	2,110.0	511.0	2,621.0
2033	2,215.0	402.8	2,617.8
2034	2,330.0	289.2	2,619.2
2035	2,445.0	175.4	2,620.4
2036	2,555.0	59.9	2,614.9
2037	-	-	-
2038	-	-	-
2039	-	-	-
2040	-	-	-
2041	-	-	-
2042	-	-	-
2043	-	-	-
2044	-	-	-
2045	-	-	-
2046	-	-	-
Total	\$92,865.0	\$38,973.9	\$131,838.9

Water Revenue Bonds



Bonds

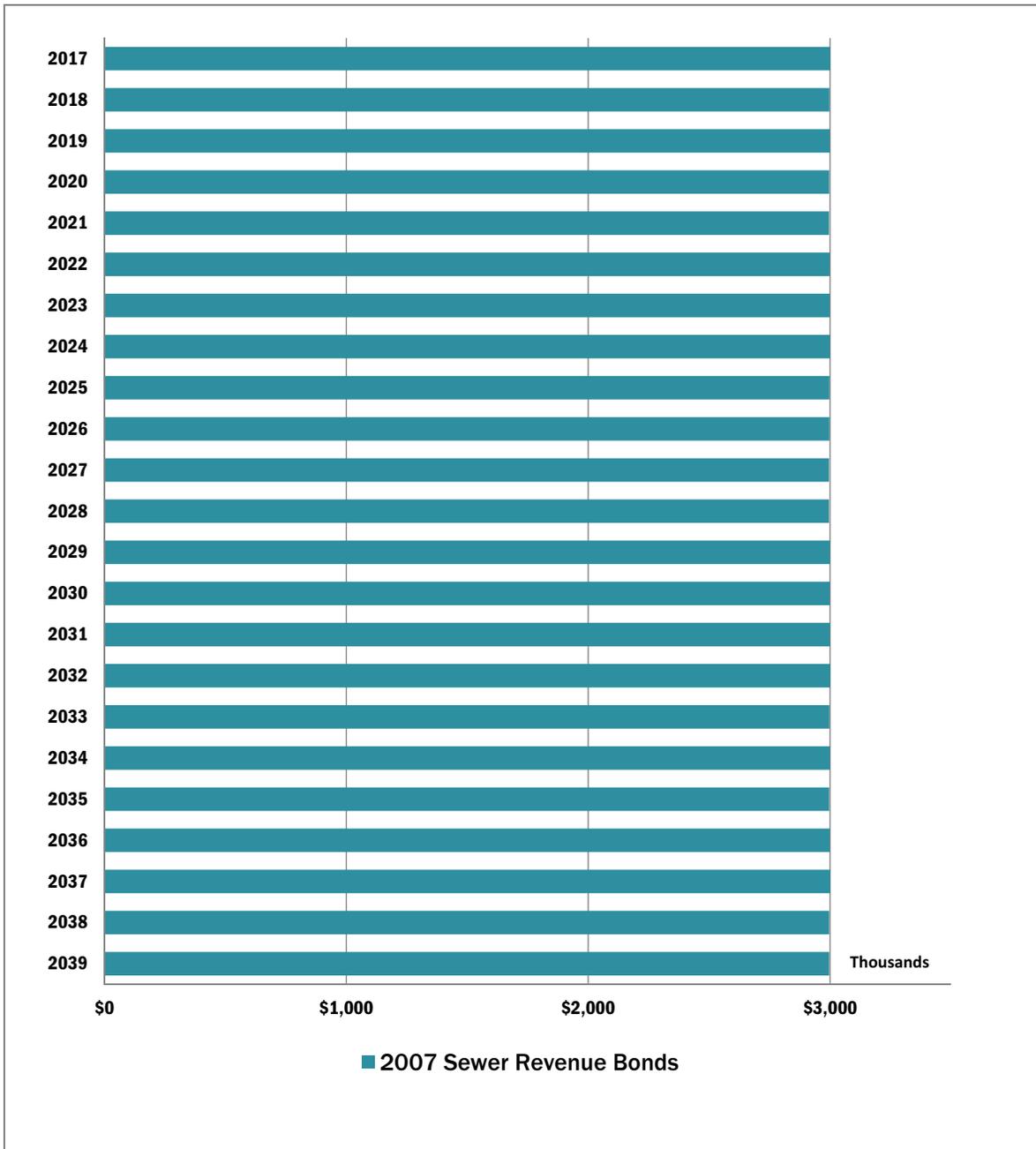
(in thousands)

	2004 Water Revenue Bonds			2008 Water Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$5.0	\$0.1	\$5.1	\$365.0	\$39.1	\$404.1
2018	-	-	-	390.0	24.0	414.0
2019	-	-	-	405.0	8.1	413.1
2020	-	-	-	-	-	-
2021	-	-	-	-	-	-
2022	-	-	-	-	-	-
2023	-	-	-	-	-	-
2024	-	-	-	-	-	-
2025	-	-	-	-	-	-
2026	-	-	-	-	-	-
2027	-	-	-	-	-	-
2028	-	-	-	-	-	-
2029	-	-	-	-	-	-
2030	-	-	-	-	-	-
2031	-	-	-	-	-	-
2032	-	-	-	-	-	-
2033	-	-	-	-	-	-
2034	-	-	-	-	-	-
2035	-	-	-	-	-	-
2036	-	-	-	-	-	-
2037	-	-	-	-	-	-
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$5.0	\$0.1	\$5.1	\$1,160.0	\$71.2	\$1,231.2

(in thousands)

	2010 Water Revenue Bonds			2015 Water Revenue Bonds		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$675.0	\$1,806.5	\$2,481.5	\$1,575.0	\$4,208.8	\$5,783.8
2018	700.0	1,779.0	2,479.0	1,620.0	4,168.8	5,788.8
2019	730.0	1,750.4	2,480.4	1,675.0	4,111.0	5,786.0
2020	755.0	1,720.7	2,475.7	2,045.0	4,026.3	6,071.3
2021	785.0	1,689.9	2,474.9	2,155.0	3,921.3	6,076.3
2022	815.0	1,654.9	2,469.9	2,250.0	3,822.5	6,072.5
2023	840.0	1,617.3	2,457.3	2,610.0	3,712.2	6,322.2
2024	850.0	1,580.5	2,430.5	2,730.0	3,592.4	6,322.4
2025	865.0	1,541.0	2,406.0	2,875.0	3,465.9	6,340.9
2026	885.0	1,498.4	2,383.4	3,025.0	3,318.4	6,343.4
2027	910.0	1,451.8	2,361.8	3,190.0	3,163.0	6,353.0
2028	940.0	1,400.7	2,340.7	3,355.0	2,999.4	6,354.4
2029	985.0	1,347.5	2,332.5	3,520.0	2,827.5	6,347.5
2030	1,020.0	1,292.1	2,312.1	3,700.0	2,647.0	6,347.0
2031	1,065.0	1,234.5	2,299.5	3,880.0	2,457.5	6,337.5
2032	1,110.0	1,174.4	2,284.4	4,055.0	2,279.4	6,334.4
2033	1,150.0	1,112.0	2,262.0	4,220.0	2,113.9	6,333.9
2034	1,200.0	1,047.1	2,247.1	4,390.0	1,941.7	6,331.7
2035	1,245.0	979.5	2,224.5	4,560.0	1,762.7	6,322.7
2036	1,300.0	908.2	2,208.2	4,740.0	1,576.7	6,316.7
2037	1,355.0	832.7	2,187.7	4,925.0	1,383.4	6,308.4
2038	1,415.0	754.0	2,169.0	5,125.0	1,182.4	6,307.4
2039	1,470.0	672.0	2,142.0	5,330.0	973.3	6,303.3
2040	5,440.0	475.6	5,915.6	2,160.0	823.5	2,983.5
2041	5,645.0	160.5	5,805.5	2,255.0	735.2	2,990.2
2042	-	-	-	2,360.0	628.2	2,988.2
2043	-	-	-	2,490.0	500.9	2,990.9
2044	-	-	-	2,620.0	366.7	2,986.7
2045	-	-	-	2,765.0	225.4	2,990.4
2046	-	-	-	2,910.0	76.4	2,986.4
Total	\$34,150.0	\$31,481.2	\$65,631.2	\$95,110.0	\$69,011.8	\$164,121.8

Sewer Revenue Bonds



(in thousands)

2007 Sewer Revenue Bonds			
	Principal	Interest	Total
2017	\$1,045.0	\$1,954.2	\$2,999.2
2018	1,095.0	1,902.0	2,997.0
2019	1,145.0	1,852.7	2,997.7
2020	1,190.0	1,805.2	2,995.2
2021	1,245.0	1,750.1	2,995.1
2022	1,310.0	1,687.8	2,997.8
2023	1,375.0	1,622.3	2,997.3
2024	1,445.0	1,553.6	2,998.6
2025	1,515.0	1,481.3	2,996.3
2026	1,580.0	1,417.0	2,997.0
2027	1,645.0	1,349.8	2,994.8
2028	1,715.0	1,279.9	2,994.9
2029	1,800.0	1,198.4	2,998.4
2030	1,885.0	1,112.9	2,997.9
2031	1,975.0	1,023.4	2,998.4
2032	2,070.0	929.6	2,999.6
2033	2,165.0	831.3	2,996.3
2034	2,270.0	728.4	2,998.4
2035	2,375.0	620.6	2,995.6
2036	2,490.0	507.8	2,997.8
2037	2,610.0	389.5	2,999.5
2038	2,730.0	265.5	2,995.5
2039	2,860.0	135.9	2,995.9
2040	-	-	-
2041	-	-	-
2042	-	-	-
2043	-	-	-
2044	-	-	-
2045	-	-	-
2046	-	-	-
Total	\$41,535.0	\$27,399.2	\$68,934.2

Notes and Loans Payable

Notes and loans payable are sources of resources. They are written promises to pay specified dollar amounts, on specific dates, to the owners of the notes and loans. The dollar amounts to be paid include the amount borrowed, called principal, and interest. Notes and loans payable are generally the result of buying merchandise or property, plant, and/or equipment.

Description	Payment Funding Source	Date Issued	Final Maturity	Range of Interest Rates at Issue Date
NOTES AND LOAN PAYABLE				
Police Helicopter	Narcotic Asset Forfeiture	01/29/09	12/16/20	5.39%
HUD Section 108 guaranteed loan - Capital Projects	Community Development Block Grant (CDBG)	03/09/10	08/01/30	1.74%-3.97%
HUD Section 108 guaranteed loan - Westgate	CDBG	04/10/03	08/01/23	1.74%-3.97%
Electric Revolving Line of Credit - Wells Fargo	Electric Utility	01/28/16	01/28/21	Various
ARTIC Land Note - OCTA	Measure M2	07/01/12	05/20/25	2%
Lincoln Avenue Widening - County of Orange	Transportation Fund	03/26/13	07/01/20	0%
800 MHz Communication System	General Fund	11/30/15	11/30/25	2%

(in thousands)

Description	Authorized and Issued	Estimated Outstanding @ 7/1/2016	Estimated Funding Set-Aside @ 7/1/2016	Estimated Unfunded @ 7/1/2016
NOTES AND LOAN PAYABLE				
Police Helicopter	\$1,799	\$884	\$0	\$884
HUD Section 108 guaranteed loan - Capital Projects	14,655	11,565	-	11,565
HUD Section 108 guaranteed loan - Westgate	10,000	6,323	-	6,323
Electric Revolving Line of Credit - Wells Fargo	Not to Exceed \$100,000	13,200	1,866	11,334
ARTIC Land Note - OCTA	32,500	23,000	-	23,000
Lincoln Avenue Widening - County of Orange	2,250	1,000	-	1,000
800 MHz Communication System	1,100	1,050	-	1,050
Total Notes and Loan Payables	\$62,304	\$57,022	\$1,866	\$55,156

Notes and Loans Payable

(in thousands)

NOTES AND LOAN PAYABLE					
Description	Amounts Due				
	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Police Helicopter	\$206.3	\$206.3	\$206.3	\$206.3	\$206.3
HUD Section 108 guaranteed loan - Capital Projects	1,088.3	1,084.9	1,084.4	1,081.9	1,077.6
HUD Section 108 guaranteed loan - Westgate	1,011.6	989.8	995.7	1,008.1	1,017.9
Electric Revolving Line of Credit - Wells Fargo	11,200.0	2,000.0	-	-	-
ARTIC Land Note - OCTA	3,000.0	3,500.0	3,500.0	3,500.0	3,500.0
Lincoln Avenue Widening - County of Orange	250.0	250.0	250.0	250.0	-
800 MHz Communication System	122.0	122.0	122.0	122.0	122.0
Total Notes and Loan Payables	\$16,878.2	\$8,031.0	\$6,036.4	\$6,046.3	\$5,923.8

Notes and Loan Payables Debt Service by Fiscal Year

(in thousands)

	Police Helicopter Loan			HUD Section 108 Guaranteed Loan-Capital Projects		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$158.7	\$47.6	\$206.3	\$655.0	\$433.3	\$1,088.3
2018	167.2	39.1	206.3	670.0	414.9	1,084.9
2019	176.2	30.1	206.3	690.0	394.4	1,084.4
2020	185.7	20.6	206.3	710.0	371.9	1,081.9
2021	195.8	10.6	206.3	730.0	347.6	1,077.6
2022	-	-	-	755.0	321.0	1,076.0
2023	-	-	-	780.0	292.0	1,072.0
2024	-	-	-	805.0	261.3	1,066.3
2025	-	-	-	835.0	228.6	1,063.6
2026	-	-	-	865.0	193.9	1,058.9
2027	-	-	-	900.0	157.1	1,057.1
2028	-	-	-	930.0	118.3	1,048.3
2029	-	-	-	970.0	77.3	1,047.3
2030	-	-	-	1,010.0	33.9	1,043.9
2031	-	-	-	260.0	5.8	265.8
2032	-	-	-	-	-	-
2033	-	-	-	-	-	-
2034	-	-	-	-	-	-
2035	-	-	-	-	-	-
2036	-	-	-	-	-	-
2037	-	-	-	-	-	-
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$883.6	\$147.9	\$1,031.5	\$11,565.0	\$3,651.3	\$15,216.3

(in thousands)

	HUD Section 108 Guaranteed Loan - Westgate			800 MHz Communication System		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$670.0	\$341.6	\$1,011.6	\$101.5	\$20.3	\$121.8
2018	685.0	304.8	989.8	103.5	18.3	121.8
2019	730.0	265.7	995.7	105.6	16.2	121.8
2020	785.0	223.1	1,008.1	107.7	14.1	121.8
2021	841.0	176.9	1,017.9	109.8	12.0	121.8
2022	907.0	126.7	1,033.7	112.1	9.8	121.8
2023	975.0	72.0	1,047.0	114.2	7.6	121.8
2024	730.0	21.8	751.8	116.5	5.3	121.8
2025	-	-	-	118.8	3.0	121.8
2026	-	-	-	60.3	0.6	60.9
2027	-	-	-	-	-	-
2028	-	-	-	-	-	-
2029	-	-	-	-	-	-
2030	-	-	-	-	-	-
2031	-	-	-	-	-	-
2032	-	-	-	-	-	-
2033	-	-	-	-	-	-
2034	-	-	-	-	-	-
2035	-	-	-	-	-	-
2036	-	-	-	-	-	-
2037	-	-	-	-	-	-
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$6,323.0	\$1,532.6	\$7,855.6	\$1,050.0	\$107.2	\$1,157.1

(in thousands)

	ARTIC Land Loan			Lincoln Avenue Widening Loan		
	Principal	Interest	Total	Principal	Interest	Total
2017	\$3,000.0	-	\$3,000.0	\$250.0	\$-	\$250.0
2018	3,500.0	-	3,500.0	250.0	-	250.0
2019	3,500.0	-	3,500.0	250.0	-	250.0
2020	3,500.0	-	3,500.0	250.0	-	250.0
2021	3,500.0	-	3,500.0	-	-	-
2022	4,000.0	-	4,000.0	-	-	-
2023	2,000.0	-	2,000.0	-	-	-
2024	-	1,882.7	1,882.7	-	-	-
2025	-	1,882.7	1,882.7	-	-	-
2026	-	-	-	-	-	-
2027	-	-	-	-	-	-
2028	-	-	-	-	-	-
2029	-	-	-	-	-	-
2030	-	-	-	-	-	-
2031	-	-	-	-	-	-
2032	-	-	-	-	-	-
2033	-	-	-	-	-	-
2034	-	-	-	-	-	-
2035	-	-	-	-	-	-
2036	-	-	-	-	-	-
2037	-	-	-	-	-	-
2038	-	-	-	-	-	-
2039	-	-	-	-	-	-
2040	-	-	-	-	-	-
2041	-	-	-	-	-	-
2042	-	-	-	-	-	-
2043	-	-	-	-	-	-
2044	-	-	-	-	-	-
2045	-	-	-	-	-	-
2046	-	-	-	-	-	-
Total	\$23,000.0	\$3,765.4	\$26,765.4	\$1,000.0	\$-	\$1,000.0

(in thousands)

Electric Revolving Line of Credit			
	Principal	Interest*	Total
2017	\$11,200.0	\$-	\$11,200.0
2018	2,000.0	-	2,000.0
2019	-	-	-
2020	-	-	-
2021	-	-	-
2022	-	-	-
2023	-	-	-
2024	-	-	-
2025	-	-	-
2026	-	-	-
2027	-	-	-
2028	-	-	-
2029	-	-	-
2030	-	-	-
2031	-	-	-
2032	-	-	-
2033	-	-	-
2034	-	-	-
2035	-	-	-
2036	-	-	-
2037	-	-	-
2038	-	-	-
2039	-	-	-
2040	-	-	-
2041	-	-	-
2042	-	-	-
2043	-	-	-
2044	-	-	-
2045	-	-	-
2046	-	-	-
Total	\$13,200.0	\$-	\$13,200.0

*Interest payment varies based on the LIBOR daily Index Rate and a spread.

Other Long-Term Obligations

Computer Leases

The City has a long-term non-cancelable agreement with HP Financial Services to finance the acquisition of the City's server, desktop, and portable computer equipment. Computer leases are paid from various funding sources. As of 7/1/2016, the estimated outstanding amount for computer leases total \$1,347,000.

(in thousands)

Estimated Outstanding @ 7/1/2016	\$1,347
Estimated Funding Set-Aside @ 7/1/2016	\$0
Estimated Unfunded @ 7/1/2016	\$1,347

Estimated payments with interest over the next five years are as follows:

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
\$858.0	\$458.0	\$28.0	\$3.0	\$0.0

Compensated Absences

Compensated absences, vacation and sick pay, for all City employees are generally paid by the General Benefits and Insurance Fund, an Internal Service fund. The General Benefits and Insurance Fund is reimbursed through payroll charges to all other funds based on estimates of benefits to be earned and used during the fiscal year. It is the policy of the City to pay all accumulated vacation pay when an employee retires or terminates. Accumulated sick pay in excess of 175 hours per employee is paid to employees at their then current rate of pay in January each year or upon termination from the City. Employees are paid for all accumulated sick pay when they retire from the City. The estimated balance at July 1, 2016 represents only vested vacation and sick pay benefits and not any future earnings of compensated absences, therefore no payments are anticipated beyond FY 2017/18. Compensated absences are paid from various funding sources, with an estimated 72% from the General Fund.

(in thousands)

Estimated Outstanding @ 7/1/2016	\$20,346
Estimated Funding Set-Aside @ 7/1/2016	\$20,346
Estimated Unfunded @ 7/1/2016	\$0

Estimated payments over the next five years are as follows:

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
\$15,143.0	\$5,203.0	\$0.0	\$0.0	\$0.0

Self-Insurance

The City self-funds workers' compensation related benefits up to \$750,000 per occurrence and general liability claims up to \$1,000,000 per occurrence. Above these retained levels, the City's potential liability is covered through various commercial insurance and intergovernmental risk pooling programs (collectively, "Insurance"). Settled claims have not exceeded total Insurance in any of the past three years, nor does management believe that there are any pending claims that will exceed total Insurance coverage. The unpaid claims liability is based on the results of actuarial studies and includes amounts for claims incurred-but-not-reported, known-claim development, and allocated loss adjustment expenses. Claims liabilities are calculated using a discount rate of 3% and consider the effects of inflation, multi-year loss development trends, and other economic and social factors. It is the City's practice to obtain full actuarial studies annually for its retained levels for general liability and workers' compensation coverages. "Premiums" are charged by the General Benefits and Insurance Fund using various allocation methods that include actual costs, trends in claims experience, exposure bases, and number of participants. Self-Insurance payments are paid from various funding sources, with an estimated 62% from the General Fund.

(in thousands)

Estimated Outstanding @ 7/1/2016	\$47,080
Estimated Funding Set-Aside @ 7/1/2016	\$47,080
Estimated Unfunded @ 7/1/2016	\$0

Estimated payments over the next five years are as follows:

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
\$10,458.0	\$9,884.0	\$9,884.0	\$9,884.0	\$6,970.0

Decommissioning

Federal regulations require the Electric Utility to provide for the future decommissioning costs of its former ownership share of San Onofre Nuclear Generating Station (SONGS). The Electric Utility has established a provision for decommissioning costs of SONGS and restoration of the beachfront at San Onofre, California where it is located. A separate irrevocable trust account has been established. Decommissioning payments will be paid for through the established trust which is 100% funded for all future costs.

Anaheim's decommissioning costs are estimated to be \$110 million. Assuming no further interest on the Trust Fund there will be a 15% contingency margin available from the Funding Set-Aside should any additional and unforeseen costs associated with decommissioning materialize.

(in thousands)

Estimated Outstanding @ 7/1/2016	\$120,506
Estimated Funding Set-Aside @ 7/1/2016	\$120,506
Estimated Unfunded @ 7/1/2016	\$0

Estimated payments over the next five years are as follows:

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
\$6,785.0	\$7,310.0	\$6,833.0	\$7,932.0	\$9,100.0

Other Long-Term Obligations

Pensions

The City contributes to the California Public Employees' Retirement System (PERS), an agent multiple-employer public employee defined benefit pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS acts as a common investment and administrative agent for participating public entities within the State of California. Pension payments are paid from various funding sources, with an estimated 68% from the General Fund

(in thousands) - Based on most recent actuarial reports

Estimated Outstanding @ 6/30/2014	\$2,201,705
Estimated Funding Set-Aside @ 6/30/2014	\$1,693,335
Estimated Unfunded @ 6/30/2014	\$508,370

Plan Assumptions

Actuarial assumptions to determined rate for City contributions include: (a) 7.50% investment rate of return (net administrative expenses), (b) projected annual salary increases that vary by entry age and duration of service, and (c) 2.0% per year cost-of-living adjustments. Both (a) and (b) includes an inflation component of 2.75%.

Salary Assumptions

Estimates for costs include scheduled changes to salaries and benefits (including increased employee contributions to PERS) for the FY 2016/17 Adopted Budget. These include: (a) addition of positions added as supplemental service enhancements for FY 2016/17 and (b) scheduled increase of employee contributions towards pension costs for various miscellaneous and public safety employee groups that will be offset by a like percentage in increased salaries.

Rates

The following estimates the various components used to determine the total PERS contribution rates and details the portions funded by employee contributions as well as the net remaining for the City's contribution over the next five year.

<u>PERS Rates</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Miscellaneous Plan					
Employer Rate	28.42%	30.60%	32.80%	35.00%	35.40%
Employee Rate	7.92%	7.92%	7.92%	7.92%	7.92%
Total Rate	36.34%	38.52%	40.72%	42.92%	43.32%
Employee Contribution Rate	11.92%	11.92%	11.92%	11.92%	11.92%
Miscellaneous Net City Rate	24.42%	26.60%	28.80%	31.00%	31.40%
Total Salaries Subject to PERS (in thousands)	\$126,078	\$127,753	\$129,166	\$130,464	\$131,791

Other Long-Term Obligations

<u>PERS Rates (continued)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Police Safety Plan					
Employer Rate	39.78%	42.50%	45.10%	47.80%	48.30%
Member Rate	9.07%	9.07%	9.07%	9.07%	9.07%
Total Rate	48.85%	51.57%	54.17%	56.87%	57.37%
Employee Contribution Rate	12.07%	12.07%	12.07%	12.07%	12.07%
Police Safety Net City Rate	36.78%	39.50%	42.10%	44.80%	45.30%
Total Salaries Subject to PERS (in thousands)	\$48,636	\$51,152	\$52,387	\$53,743	\$53,872
Fire Safety Plan					
Employer Rate	41.88%	44.60%	47.40%	50.20%	50.60%
Member Rate	9.05%	9.05%	9.05%	9.05%	9.05%
Total Rate	50.92%	53.65%	56.45%	59.25%	59.65%
Employee Contribution Rate	12.05%	12.05%	12.05%	12.05%	12.05%
Fire Safety Net City Rate	38.88%	41.60%	44.40%	47.20%	47.60%
Total Salaries Subject to PERS (in thousands)	\$22,392	\$23,298	\$23,368	\$23,431	\$23,444

Expected Contributions - Citywide

The following details the estimated value of the contributions for each of the PERS components over the next five years.

<u>Expected Contributions - Citywide (in thousands)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Normal Cost	\$44,368.8	\$45,686.3	\$46,343.5	\$47,013.6	\$47,305.1
Unfunded	36,602.9	42,399.6	47,819.5	53,425.4	54,674.7
Total Contributions	\$80,971.8	\$88,085.9	\$94,163.0	\$100,439.0	\$101,979.8
Employee Contributions	(23,594.5)	(24,206.8)	(24,532.8)	(24,858.7)	(25,034.0)
Net City Contributions	\$57,377.3	\$63,879.0	\$69,630.2	\$75,580.3	\$76,945.8

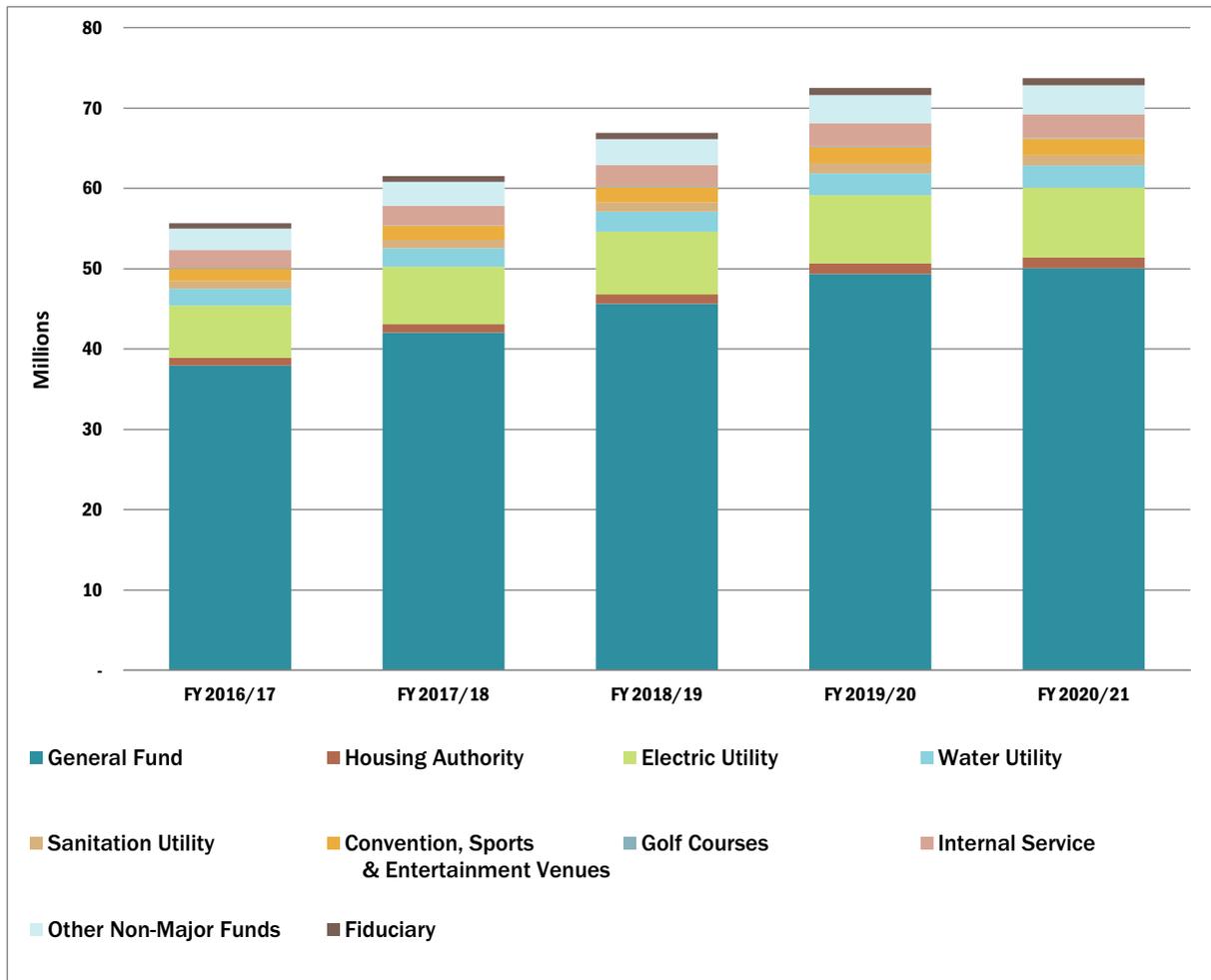
Expected Net City Contributions by Major Fund

The following details the estimated value of the Net City PERS Contributions by Major Fund over the next five years.

<u>Expected Net City Contributions by Major Fund (in thousands)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	% of Adopted Budget
General Fund	\$39,131.3	\$43,565.5	\$47,487.9	\$51,545.7	\$52,477.1	13%
Housing Authority	1,032.8	1,149.8	1,253.3	1,360.4	1,385.0	1%
Electric Utility	6,713.1	7,473.9	8,146.7	8,842.9	9,002.7	1%
Water Utility	2,123.0	2,363.5	2,576.3	2,796.5	2,847.0	2%
Sanitation Utility	975.4	1,085.9	1,183.7	1,284.9	1,308.1	1%
Convention, Sports & Entertainment Venues	1,606.6	1,788.6	1,949.6	2,116.2	2,154.5	1%
Golf Courses	57.4	63.9	69.6	75.6	76.9	1%

Other Long-Term Obligations

<u>Expected Net City Contributions by Major Fund (in thousands)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	% of Adopted Budget
Internal Service	\$2,295.1	\$2,555.2	\$2,785.2	\$3,023.2	\$3,077.8	1%
Other Non-Major Funds	2,754.1	3,066.2	3,342.3	3,627.9	3,693.4	1%
Fiduciary	688.5	766.5	835.6	907.0	923.3	2%
Net City Contributions	\$57,377.3	\$63,879.0	\$69,630.2	\$75,580.3	\$76,945.8	3%



Other Post-Employment Benefits

In addition to pension benefits, the City provides other post-employment benefits (OPEB) as a single-employer defined benefit healthcare plan. The closed OPEB plan provides medical, dental and life insurance benefits to eligible retirees (hired prior to January 1, 1996, Anaheim Police Association

Other Long-Term Obligations

employees hired prior to July 6, 2001, and Anaheim Fire Association employees hired prior to November 9, 2001) in accordance with City Personnel Resolutions and various Memoranda of Understanding. Eligible employees hired after the dates above have access to the City's medical and dental plans but do not receive a defined benefit. OPEB payments are paid from various funding sources, with an estimated 59% from the General Fund.

(in thousands) - Based on most recent actuarial reports

Estimated Outstanding @ 7/1/2013	\$237,202
Estimated Funding Set-Aside @ 7/1/2013	\$74,013
Estimated Unfunded @ 7/1/2013	\$163,189

Plan Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefits costs between the City and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in the actuarial accrued liability and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the July 1, 2013, actuarial valuation, the entry age normal actuarial cost method was used. The actuarial assumption included a 7.61% investment rate of return, an annual healthcare cost trend rate ranging from 8.00%- 8.50% initially and declining to 5.0% by 2022, and an inflation factor of 3.00%.

Expected Contributions - Citywide

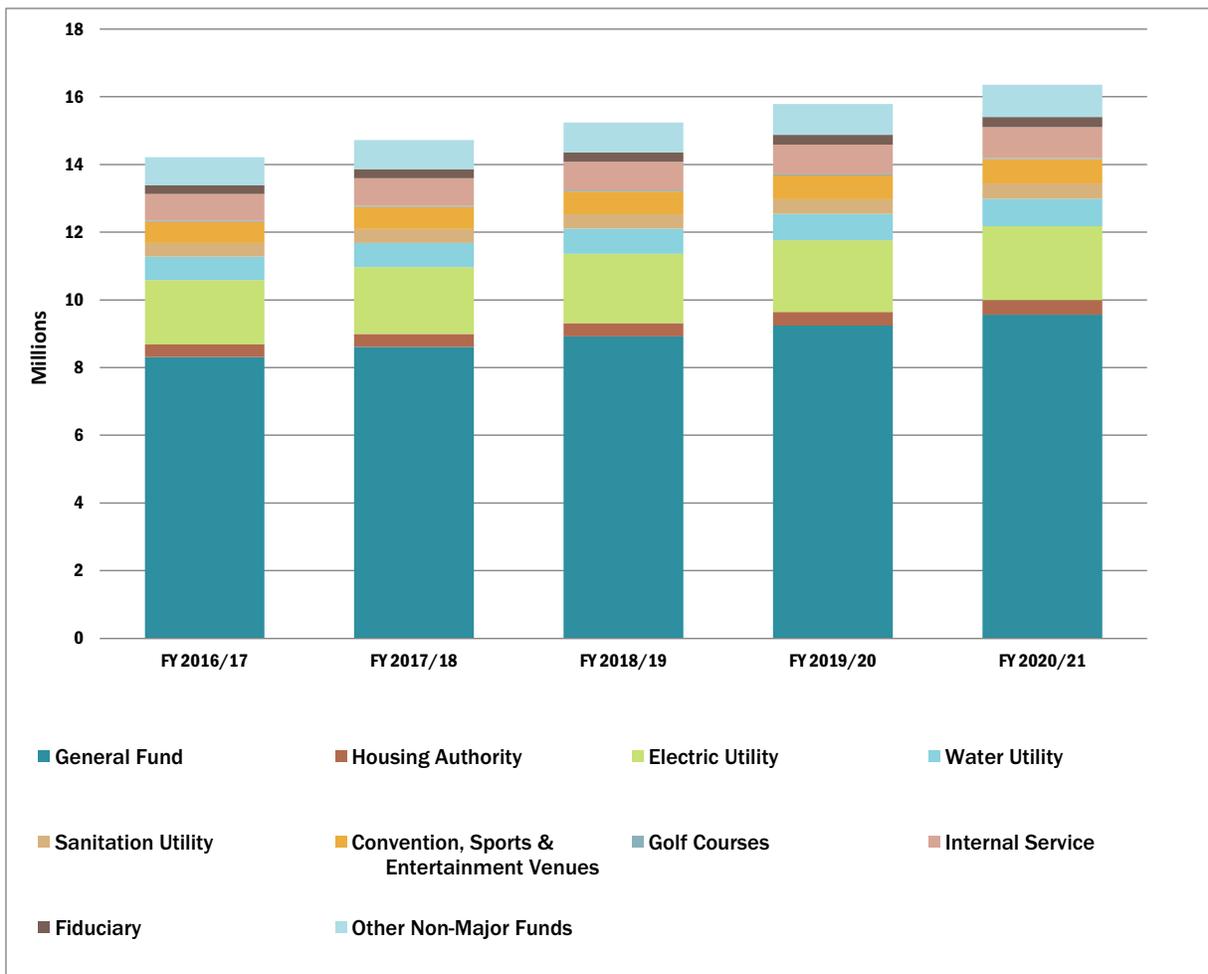
The following details the estimated value of the contributions for each of the OPEB components over the next five years:

<u>Other Post-Employment Benefits (in thousands)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21
Normal Cost	\$1,251.4	\$1,301.5	\$1,353.5	\$1,407.7	\$1,464.0
Unfunded	12,959.6	13,417.5	13,890.5	14,381.3	14,889.0
Net City Contributions	\$14,211.0	\$14,719.0	\$15,244.0	\$15,789.0	\$16,353.0

Expected Net City Contributions by Major Fund

The following details the estimated value of the OPEB components by Major Fund over the next five years.

<u>Other Post-Employment Benefits by Major Fund (in thousands)</u>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	% of Adopted Budget
General Fund	\$8,313.4	\$8,610.6	\$8,917.7	\$9,236.6	\$9,566.4	2.80%
Housing Authority	369.5	382.7	396.3	410.4	425.2	0.30%
Electric Utility	1,904.3	1,972.4	2,042.7	2,115.7	2,191.3	0.40%
Water Utility	696.3	721.2	747	773.7	801.3	0.80%
Sanitation Utility	397.9	412.1	426.8	442.1	457.9	0.60%
Convention, Sports & Entertainment Venues	625.3	647.6	670.7	694.7	719.5	0.50%
Golf Courses	28.4	29.5	30.5	31.6	32.7	0.60%
Internal Service	795.8	824.3	853.7	884.2	915.8	0.30%
Other Non-Major Funds	824.3	853.7	884.2	915.8	948.5	0.40%
Fiduciary	255.8	264.9	274.4	284.2	294.4	0.70%
Net City Contributions	\$14,211.0	\$14,719.0	\$15,244.0	\$15,789.0	\$16,353.0	0.80%





General Fund Financial Sources and Uses

The General Fund is one of five governmental fund types which typically serves as the chief operating fund of a government. The General Fund is used to account for all financial resources, except those required to be accounted for in another fund.

Revenues	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Transient Occupancy Taxes	\$119,744,260	\$132,989,234	\$138,689,234	\$149,832,928
Sales and Use Taxes	71,977,360	77,206,121	78,706,121	79,158,790
Property Taxes	65,360,091	68,896,890	68,696,890	70,385,823
Business License/Property Transfer Taxes	7,477,444	7,504,539	7,504,539	8,119,208
Donations	7,789	5,000	5,000	0
Fees and Permits	20,512,128	21,391,455	21,391,455	21,296,865
Use of Money and Property	2,951,602	2,670,134	2,670,134	2,203,825
Fines, Forfeitures and Penalties	3,107,250	3,052,500	3,052,500	3,087,500
Reimbursements	5,640,065	5,651,425	5,651,425	7,696,989
Intergovernmental	3,943,593	2,493,396	2,493,396	2,614,657
Intragovernmental Service Charges	12,419,339	13,416,093	13,416,093	12,888,810
Sanitation Enterprise	594	0	0	0
Subtotal Revenues	\$313,141,515	\$335,276,787	\$342,276,787	\$357,285,395
Transfers From (To) Other Funds	(42,714,814)	(49,065,778)	(51,965,778)	(60,034,471)
Total Revenues	\$270,426,701	\$286,211,009	\$290,311,009	\$297,250,924
Expenditures				
Personnel Services	\$197,587,194	\$211,274,763	\$213,011,664	\$225,324,914
Other Operating	65,436,750	69,299,920	69,449,305	72,906,079
Debt Service	610,499	617,048	617,048	552,218
Capital Outlay	2,124,487	4,850,685	5,289,690	5,017,466
Total Expenditures	\$265,758,930	\$286,042,416	\$288,367,707	\$303,800,677
Net Contribution (Draw)	\$4,667,771	\$168,593	\$1,943,302	\$(6,549,753)

General Fund Revenues Overview

General Fund revenues include transient occupancy taxes (TOT), sales and use taxes, property taxes, fees, permits and other charges, and a host of miscellaneous revenues.

General Fund Revenue Overview

Adopted General Fund revenues for FY 2016/17 total \$297.3 million, which represents an increase of \$1.0 million, or less than 1% from the FY 2015/16 projected revenues and an increase of 4% from the adopted budget. FY 2015/16 revenues are projected to exceed the adopted budget largely as a result of extraordinary growth in tourism related to Disneyland's 60th Diamond Anniversary Celebration that resulted in the over performance of both TOT and sales taxes. This increase is offset partially by increased transfers to other funds, particularly Lease Payment Measurement Revenues (LPMR) transferred to pay the debt service on the Anaheim Resort Improvement bonds (see below for more information). With continued momentum from the economic recovery, the City's "Big Three" revenues are expected to sustain moderate growth through the five-year budget plan.

TOT projections are based on analysis and trending of each of the City's hotels (both occupancy and average daily rates) plus a projection of new hotel construction, where applicable. Sales and use tax projections are based on analysis of each sales tax sector in the City, plus a review of current economic data. Property tax projections are based on an analysis of Orange County's parcel information, including a projection of the impact of new construction on total property valuations. All revenue projections include an analysis of economic forecasts generated by selected universities and consultants within the region.

Lease Payment Measurement Revenues (LPMR)

In 1997, the Anaheim Public Financing Authority issued lease revenue bonds to finance the construction of improvements in the Anaheim Resort. The amount of each lease payment is measured by portions of the three largest revenue sources (TOT, sales tax, and property tax). Lease payments made by the City under the lease agreement are equal to LPMR, which in general means the sum of the following will be transferred into a debt service fund:

1. 3% of the 15% TOT rate (i.e. 20% of the City's total TOT revenue) for all hotel properties in the City, excluding Disney properties;
2. 100% of the TOT revenues from all Disney properties over the 1995 base (adjusted annually by the change in CPI) with a minimum 2% increase;
3. 100% of the sales tax revenues from all Disney properties over the 1995 base (adjusted annually by the change in CPI) with a minimum 2% increase;
4. 100% of the City's property tax revenues from Disney properties in excess of the 1995 base property tax amount, adjusted annually by 2%.

The following pages detail General Fund revenues, and review the assumptions for its "Big Three" revenue sources:

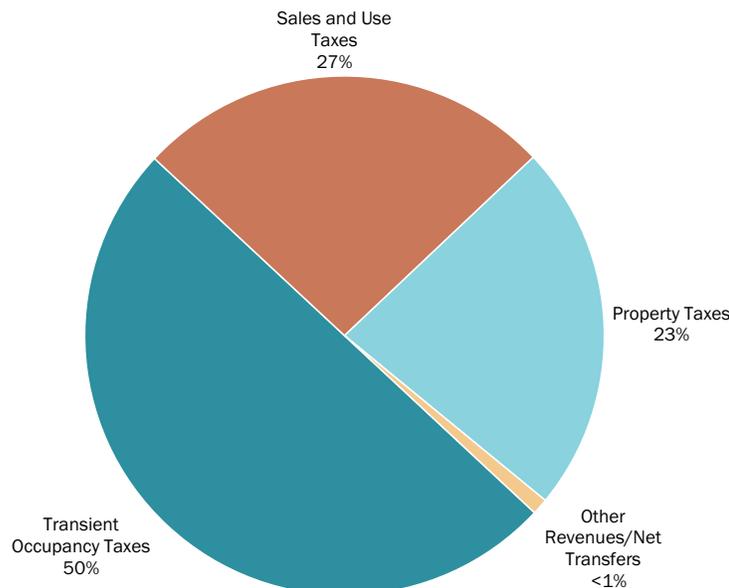
- ✓ Transient Occupancy Taxes
- ✓ Sales Tax and Use Taxes
- ✓ Property Taxes

Also included at the end of the section is a detailed listing of all transfers to and from the General Fund.

General Fund Revenues by Category

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
TAX REVENUES				
Transient Occupancy Taxes	\$119,744,260	\$132,989,234	\$138,689,234	\$149,832,928
Sales and Use Taxes	71,977,360	77,206,121	78,706,121	79,158,790
Property Taxes	65,360,091	68,896,890	68,696,890	70,385,823
Business License Taxes	6,190,054	6,204,539	6,204,539	6,719,208
Property Transfer Taxes	1,287,390	1,300,000	1,300,000	1,400,000
Total Tax Revenues	\$264,559,155	\$286,596,784	\$293,596,784	\$307,496,749
OTHER REVENUES				
Fees, Permits & Other Charges	\$20,512,128	\$21,391,455	\$21,391,455	\$21,296,865
Donations	7,789	5,000	5,000	0
Fines, Forfeitures & Penalties	3,107,250	3,052,500	3,052,500	3,087,500
Transfers from Other Funds	26,595,465	25,899,834	25,899,834	28,516,684
Intergovernmental	3,943,593	2,493,396	2,493,396	2,614,657
Intragovernmental Service Charges	12,419,339	13,416,093	13,416,093	12,888,810
Reimbursements	5,640,065	5,651,425	5,651,425	7,696,989
Use of Money and Property	2,951,602	2,670,134	2,670,134	2,203,825
Sanitation Enterprise	594	0	0	0
Total Other Revenues	\$75,177,825	\$74,579,837	\$74,579,837	\$78,305,330
Total General Fund Revenues	\$339,736,980	\$361,176,621	\$368,176,621	\$385,802,079
TRANSFERS				
Less Transfers to Other Funds	\$(69,310,279)	\$(74,965,612)	\$(77,865,612)	\$(88,551,155)
Total Transfers (To)	\$(69,310,279)	\$(74,965,612)	\$(77,865,612)	\$(88,551,155)
Net General Fund Revenues	\$270,426,701	\$286,211,009	\$290,311,009	\$297,250,924

FY 2016/17 Adopted



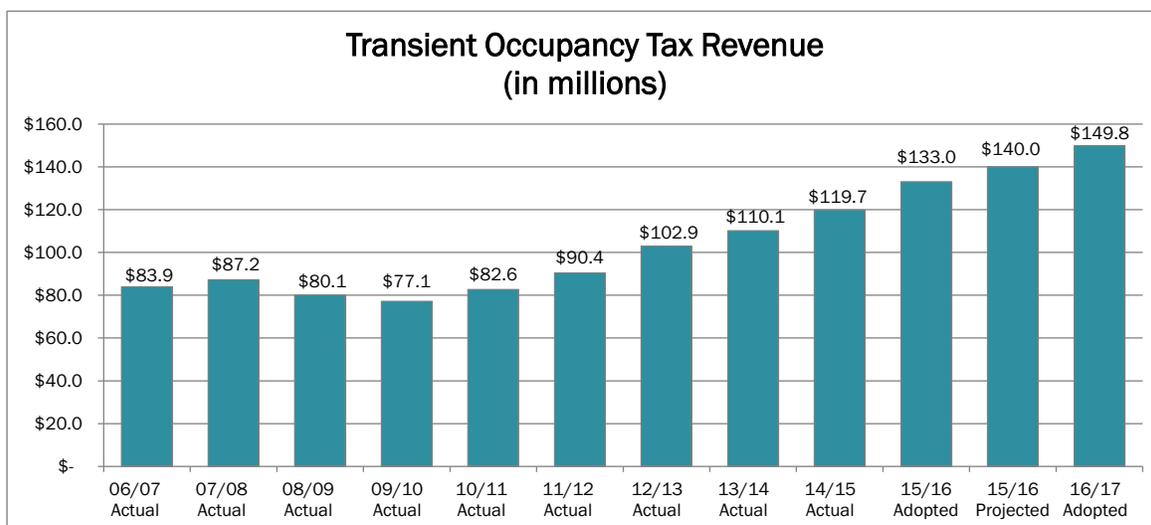
General Fund Revenue - Detail of Big Three Revenue Sources

Transient Occupancy Taxes

Transient Occupancy Tax revenue is equal to 15% of room sales derived from hotel, motel, and timeshare stays of less than thirty days. For FY 2015/16, TOT revenue is projected to exceed prior year revenues by \$20.9 million, or 17% and the adopted budget by 6%. For FY 2016/17, TOT is estimated to increase by \$9.9 million from FY 2015/16 projections. Growth in the tourism industry continues to outpace general economic growth and recovery at both the state and local levels, while Disney continues to provide stimulus with their investment in the Anaheim Resort. 2015 marked the 60th anniversary of Disneyland, which has had an overwhelmingly positive effect on Anaheim’s tourism related revenues. The celebration is expected to continue until September 2016.

TOT has made a dramatic recovery from recession lows in FY 2009/10. Favorable interest rates have led to significant new development in the Resort, as well as renewed investment in existing properties. Renovations and new development have raised the quality of rooms and set the standard for growth. Since 2014, six new hotels have opened, adding 906 rooms to the City’s supply and contributing to current year revenue growth. In spite of the increasing room supply, Anaheim occupancy rates reached 78% at the end of 2015, while room rates continued to increase. Four new hotels and another 942 rooms are expected in the next 12 months. Additional hotels are planned and in various stages of development, but are not included in revenue estimates because of uncertain timing. This includes GardenWalk’s first hotel and others proposed under the City’s economic incentive plan aimed at boosting the development of high-end hotels that meet AAA’s four diamond standards. New development and continued economic growth are expected to sustain increases in both occupancy and average daily rates and TOT revenues are projected to increase steadily in the five-year plan. The completion of the Convention Center expansion in the second half of 2017 will further augment TOT revenues beginning in FY 2017/18. TOT projections are expected to grow 7-8% annually for the next two years before moderating to 3-4% in the latter years of the five-year plan.

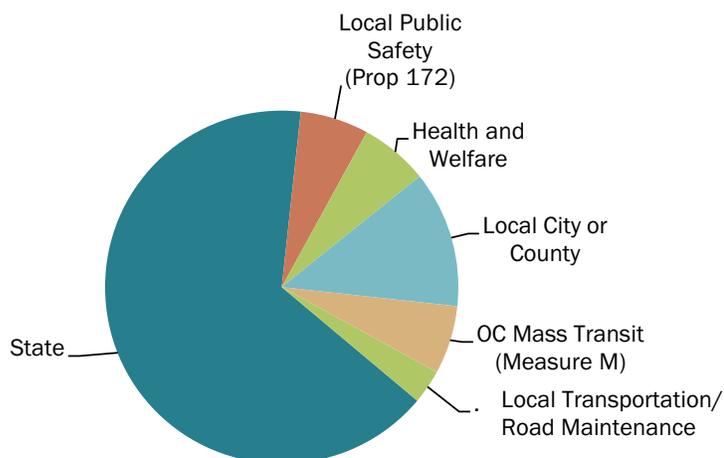
It is important to note that increases from Disney hotel properties above an established base are allocated to paying the LPMR. Although raw numbers indicate that TOT is the City’s single largest source of General Fund revenue, a portion of the proceeds from this tax are allotted to debt service on prior Anaheim Convention Center expansions and debt service on the Anaheim Resort improvements. Conversely, when the City experiences a loss in TOT revenue, the loss is shared between all these obligations and partially shields general City services from the entire burden.



Sales and Use Taxes

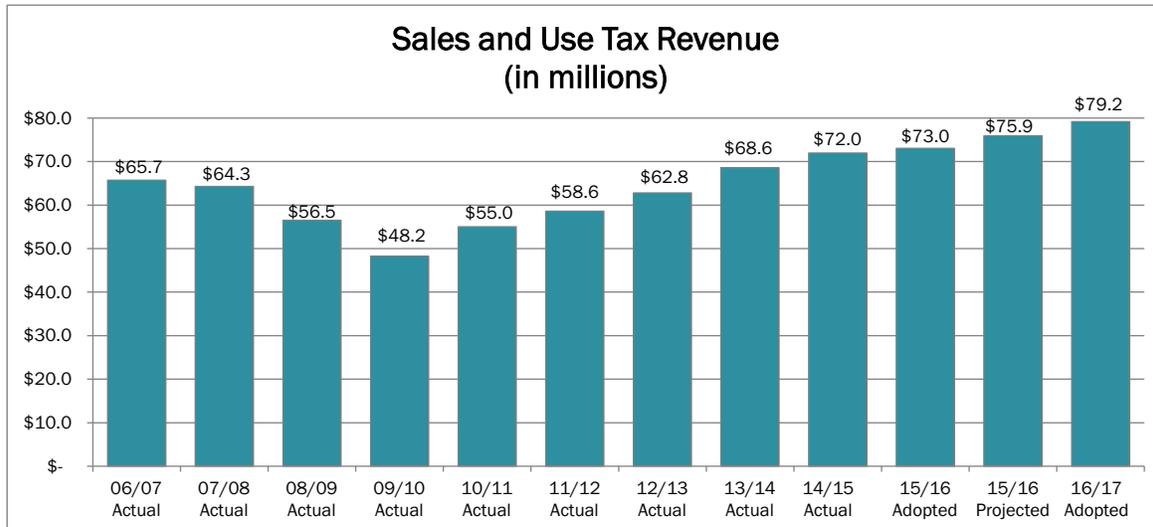
The City's share of sales and use tax is equal to 1% of total taxable sales generated within the City (or 1% of the 8% sales tax rate). The balance of the sales tax rate is distributed as follows: Orange County Transportation Authority (0.75%), Health and Welfare (0.50%), Local Public Safety (0.50%), and the State of California (5.25%).

Orange County Sales Tax Distribution (8%)



For FY 2015/16, sales tax is projected to increase to \$75.9 million, which is \$3.9 million, and 5% more than the previous fiscal year and 4% above the FY 2015/16 adopted budget. For FY 2016/17, sales tax is expected to grow an additional \$3.3 million, and 4% from FY 2015/16 projections. This increase is based on steady employment gains and continued expansion across all economic sectors. The largest increases are expected in general retail and construction-related sales. Tourism remains a strong economic force and the related sectors such as food products and general retail are projected to grow commensurately. Additionally, as the housing market continues to improve, development is booming and driving the sale of building materials. Transportation sales are expected to grow modestly as the price of gasoline has stabilized and auto sales have slowed.

While sales tax revenue continues to be on an upward trajectory, the extended length of the current recovery and inevitability of a recession loom on the horizon. With no immediate signs of recession and strong tourism and construction activity in Anaheim, the five-year plan includes three years of moderate growth of 4-5%, before settling to average growth of 2.5-3% per year, in line with anticipated CPI. As with TOT revenues, sales tax revenues from Disney properties above an established base are allocated to paying the LPMR.



Property Taxes

All real and tangible personal property in the State is subject to a property tax equal to 1% of its “full cash value.” Valuations of real property are frozen at the value of the property in 1975, with an allowable adjustment up to 2% per year for inflation. However, property is reassessed to its current value when a change of ownership occurs. New construction, including tenant improvements, is assessed at its current value.

The City receives a portion of the 1% basic levy tax rate. For example, in FY 2016/17 the distribution of property tax revenue generated from the basic levy tax rate for a home with an assessed value of \$450,000 in Tax Rate Area 01-007, which is not in a former Redevelopment area, would be as in Figure 1.

Total Basic Levy = \$4,500

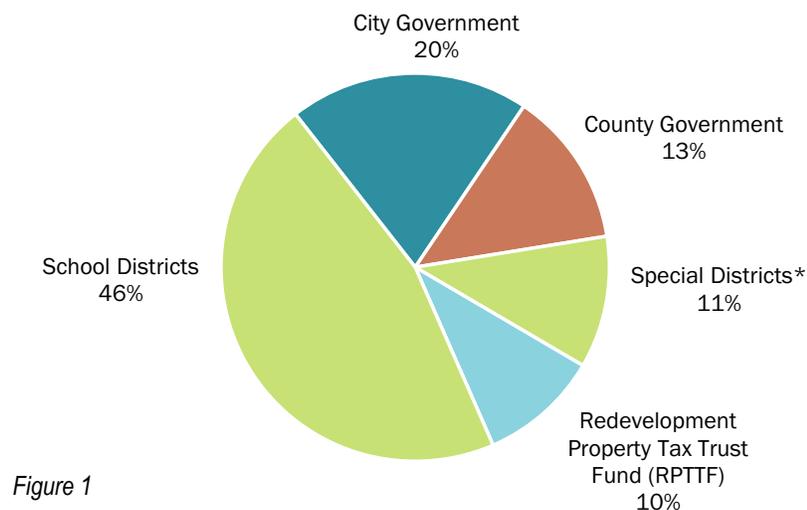


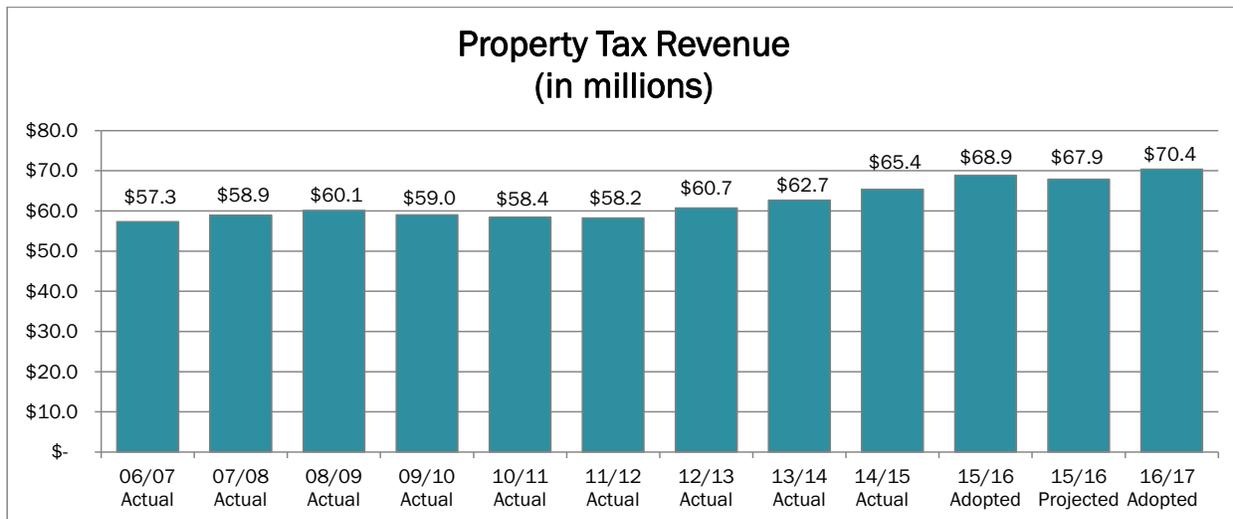
Figure 1

*Special Districts include water, flood control, vector control, sanitation and transit districts.

General Fund Revenue - Detail of Big Three Revenue Sources

Property tax revenue is projected to be \$67.9 million in FY 2015/16, which is slightly under budget, but will still exceed prior year revenues by nearly 4%. FY 2016/17 revenues are estimated to be \$70.4 million, an increase of 4%, or \$2.5 million from the current year projection as values continue to rebound and value reductions from property reassessments during the recession are recaptured. Property tax revenues are also being assisted by new hotel and housing developments within the City. In the five-year plan, property tax revenue is estimated to increase 3-4% per year before moderating to 2% in year five.

As with TOT and sales tax revenues, property tax revenues from Disney properties above an established base are allocated to paying the LPMR.



General Fund Transfers

This schedule details transfers into and out of the General Fund. The “From Other Funds” section details increases to General Fund revenues. The “To Other Funds” from the General Fund section details decreases to General Fund revenues as a result of obligations to other funds.

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
FROM OTHER FUNDS TO THE GENERAL FUND				
Resort Area	\$74,271	\$0	\$0	\$0
Water Utility	38,788	0	0	0
Electric Utility	17,151,472	16,557,271	16,557,271	18,331,189
Anaheim Tourism Improvement District	126,000	158,270	158,270	178,397
Electric Right-of-Way Fees	5,263,163	5,212,431	5,212,431	5,981,989
Water Right-of-Way Fees	977,730	972,381	972,381	926,609
Golf Courses	250,000	250,000	250,000	250,000
Convention Center	365,140	416,898	416,898	416,898
Sanitation/Wastewater	2,348,901	2,332,583	2,332,583	2,431,602
Total From Other Funds	\$26,595,465	\$25,899,834	\$25,899,834	\$28,516,684
TO OTHER FUNDS FROM THE GENERAL FUND				
Arena	\$(2,824,802)	\$(5,050,000)	\$(5,050,000)	\$0
Police Outside Reimbursements	(252,000)	(252,000)	(252,000)	(252,000)
Litigation Reserve Fund	(38,788)	0	0	0
Economic Reinvestment	0	0	0	(2,250,000)
Economic Development	(2,212,411)	(2,491,000)	(2,491,000)	(1,166,259)
Community Improvements	(500,000)	(600,000)	(600,000)	(3,985,363) *
ARTIC Operations	0	0	0	(2,046,828)
Municipal Facilities Debt Service	0	(1,071,958)	(1,071,958)	(75,712)
Anaheim Resort Maintenance District	(200,000)	(200,000)	(200,000)	(200,000)
Water Utility	(600,000)	(600,000)	(600,000)	(600,000)
Anaheim Resort Debt Service- LPMR	(47,818,520)	(53,689,408)	(56,589,408)	(60,852,671)
Convention Center	(13,898,249)	(10,695,737)	(10,695,737)	(16,806,813)
Neighborhood Improvements	(250,000)	(250,000)	(250,000)	(250,000)
General Insurance	(650,000)	0	0	0
Air Quality Improvement Trust	(65,509)	(65,509)	(65,509)	(65,509)
Total To Other Funds	\$(69,310,279)	\$(74,965,612)	\$(77,865,612)	\$(88,551,155)
Net Transfer	\$(42,714,814)	\$(49,065,778)	\$(51,965,778)	\$(60,034,471)

* Includes \$3.0 million service enhancement to fund Countywide 800mhz backbone replacement project.

General Fund Expenditures Overview

General Fund expenditures include personnel services, other operating expenses, debt service, and capital outlay. Personnel services represent all costs associated with employing full-time and part-time employees. Other operating expenses include costs for supplies and services. Debt service expenditures represent the repayment of principal and/or interest on borrowed funds. Capital outlay expenditures result in the acquisition or addition of capital assets or infrastructure. Capital outlay expenditures may occur in either an operating program (e.g., the purchase of computer systems) or a capital project (e.g., land acquisition).

General Fund Expenditures Overview

The adopted General Fund expenditures total \$303.8 million, which is an increase of \$17.8 million, or 6% from the FY 2015/16 adopted General Fund budget. Increases are primarily the result of ongoing service enhancements of \$2.9 million, one-time expenditure service enhancements of \$4.3 million, increased labor costs, contractual increases, and modest inflationary factors for other operating expenditures. The City has entered into memorandums of understanding with its largest labor groups and the resources to uphold those agreements are reflected herein.

The adopted FY 2016/17 budget emphasizes the Council's core priorities of public safety and neighborhood services and maintains funding for ongoing public safety and neighborhood support staffing adopted by the City Council since FY 2013/14.

Key Budget Assumptions

The FY 2016/17 adopted budget is built on several key assumptions. The top priority is that the adopted General Fund budget is balanced for ongoing operating expenses without the use of reserves. The budget is built on reasonable revenue projections that allow the maintenance of existing service levels. Contractual salary increases are built into the budget for labor groups based on current Memoranda of Understanding. New positions in the FY 2016/17 budget are either funded by restricted sources of revenue, or are specifically approved by the City Council to provide enhanced services and can be supported on an ongoing basis. Being mindful of labor costs in the long-term financial plan, opportunities for enhanced services are evaluated in consideration of Council priorities, and funded as appropriate, in areas providing the most significant community impact.

Service Enhancements

As the economy has grown over the past several years, the City has had the luxury of adding programs and enhancing services in line with increasing revenues. Existing service levels are reviewed annually to ensure adequate funding, and enhancements are added strategically as allowable within the five-year plan.

In the adopted budget, ongoing revenues exceed recurring expenditures by \$0.7 million; though the surplus declines to negligible levels in subsequent years. As such, unlike previous years, there are no ongoing supplemental service enhancements that were not previously identified. While no additional funding is recommended for programming, it is not to say the budget is without enhanced services for the community. The adopted base budget includes previously identified increases of \$2.9 million in ongoing service enhancements, including ten new Police Officers under the City Council's "40 in 4" initiative, operating costs for the new Miraloma Family Resource Center, implementation of the CCRU program, and increased personnel to make school facilities available for community use. Additionally, year two of the five year plan includes funding for the final ten officers under the "40 in 4" initiative, and operating expenses for the Ponderosa Family Resource Center projected to open in summer 2017.

Since FY 2013/14, more than \$15.3 million has been invested in our communities in the form of supplemental service enhancements, including \$11.6 million in Public Safety and \$3.7 million in Neighborhoods, and these services are preserved in the FY 2016/17 adopted budget. Public Safety enhancements over the past four years include a total of 43 Police Officers, two Police Dispatchers, the addition of three firefighters and one Fire Company, an annual training academy for new firefighters, and expansion of the Public Safety Career Pipeline. Improvements in our neighborhoods include transportation and street improvements, expansion of youth after-school programs, Neighborhood Services and Library staff in support of the Youth Services Assessment, publication of a bilingual guide for recreation programs, and staff for additional hours at neighborhood centers and recreational facilities. The following table summarizes the amounts added to the budget annually for ongoing services since FY 2013/14:

Ongoing Service Enhancements
(in millions)

Priority	FY 2013/14	FY 2014/15	FY 2015/16	FY 2016/17	Cumulative Total
Public Safety	\$ 3.4	\$ 2.3	\$ 3.5	\$ 2.5	\$ 11.6
Neighborhoods	-	0.6	2.7	0.4	3.7
	\$ 3.4	\$ 2.9	\$ 6.2	\$ 2.9	\$ 15.3

In that same timeframe, and with the addition of \$7.3 million in one-time projects adopted for FY 2016/17, the General Fund has provided more than \$19.6 million for one-time projects and improvements. One-time projects and enhancements in the Public Safety realm have included, Fire equipment and engine replacements, training for new firefighters and paramedics, traffic signal preemption, fire clearance in East Anaheim parks, a new Police Dispatch Voice Logger and an upgraded computer forensics lab. Improvement projects in Anaheim neighborhoods have included the repair and maintenance of streets, sidewalks, curbs and gutters, library and park rehabilitations, playground surface repairs, tree trimming, illuminated street signs, and updates to the Pearson Park Pool and La Palma Stadium bleachers. The following table summarizes the amounts added to the budget for one-time projects since FY 2013/14:

One-time Enhancements
(in millions)

Priority	FY 2013/14	FY 2014/15	FY 2015/16	FY 2016/17	Cumulative Total
Public Safety	\$ 2.2	\$ 1.5	\$ 1.0	\$ 4.2	\$ 9.0
Neighborhoods	2.7	1.3	3.2	3.0	10.2
Other (Special Election/legal)	0.5	0.0	0.0	0.0	0.5
	\$ 5.3	\$ 2.8	\$ 4.2	\$ 7.3	\$ 19.6

*May not sum due to rounding

Revenue over performance in FY 2015/16 allows for an additional \$7.3 million for one-time projects in FY 2016/17. Approved projects include Fire clearance and signal preemption, equipment for new Fire vehicles, street improvements, library software, ball field renovations and new playground equipment in the amount of \$4.3 million. An additional \$3.0 million was provided in a revenue transfer to fund the backbone replacement of the Countywide 800 MHz project. Enhancing services within the limits of the five-year plan allows the City budget to remain structurally balanced while investing the maximum in our community and maintaining recommended reserve levels in the General Fund.

General Fund Five-Year Plan

(in millions)

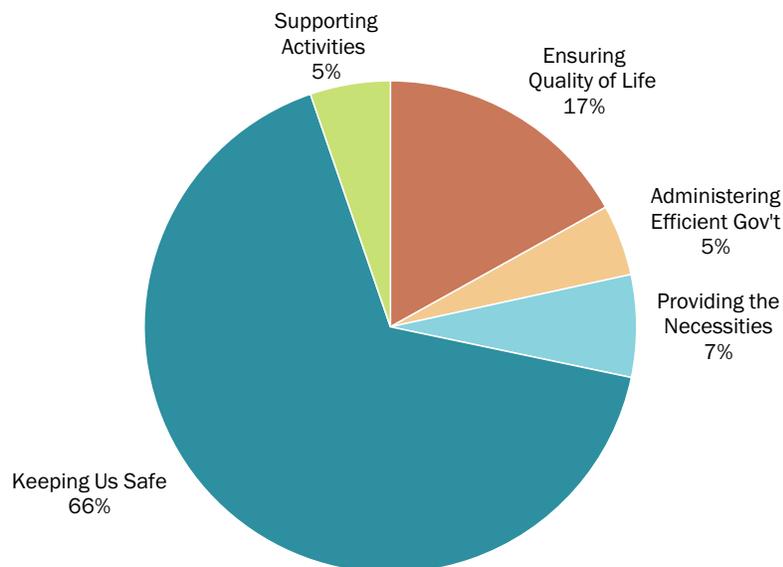
	FY 2016/17 Adopted Base	FY 2017/18 Projected	FY 2018/19 Projected	FY 2019/20 Projected	FY 2020/21 Projected
REVENUES					
Transient Occupancy Taxes	\$149.8	\$161.4	\$167.7	\$173.1	\$178.1
Sales and Use Taxes	79.2	83.1	86.4	89.0	91.2
Property Taxes	70.4	73.1	75.4	77.3	78.8
Other Revenues/Net Transfers	0.9	(2.1)	(3.0)	(2.4)	(3.6)
Total Revenues	300.3	315.5	326.5	337.0	344.5
BASE RECURRING EXPENDITURES	(296.7)	(309.8)	(320.3)	(331.1)	(338.0)
Revenues Over Base Expenditures	3.6	5.7	6.2	5.9	6.5
Ongoing Service Enhancements ¹	(2.9)	(5.5)	(5.6)	(5.9)	(6.2)
Revenues Over Recurring Expenditures	0.7	0.2	0.6	0.0	0.3
Excess Revenue Set-Aside from Prior Year	7.3	0.0	0.0	0.0	0.0
One-time Service Enhancements	(7.3)	(0.1)	(0)	(0)	(0)
Total Change in Reserves	0.7	0.1	0.6	0	0.3
BEGINNING RESERVES	32.7	33.4	33.5	34.1	34.1
ENDING RESERVES	\$33.4	\$33.5	\$34.1	\$34.1	\$34.4
Reserves as Percentage of Expenditures	11%	11%	10%	10%	10%
**May not sum due to rounding					

1. Includes the impact of 10 additional Safety Personnel annually through FY 2017/18, CCRU program and additional staffing of community facilities.

General Fund Expenditures by Function

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
KEEPING US SAFE				
Police	\$114,458,371	\$121,557,111	\$122,170,287	\$129,872,102
Fire & Rescue	61,603,210	64,403,117	65,760,126	70,331,700
Keeping Us Safe Total	\$176,061,581	\$185,960,228	\$187,930,413	\$200,203,802
PROVIDING THE NECESSITIES				
Public Utilities	\$2,621,428	\$2,679,502	\$2,679,502	\$2,712,365
Public Works	17,319,169	20,476,487	20,476,487	19,421,085
Providing the Necessities Total	\$19,940,597	\$23,155,989	\$23,155,989	\$22,133,450
ENSURING QUALITY OF LIFE				
Planning & Building	\$15,360,098	\$17,402,222	\$17,602,222	\$19,620,186
Community Services	27,376,658	30,848,457	30,954,768	31,680,414
Convention, Sports and Entertainment	355,474	416,898	416,898	416,898
Ensuring Quality of Life Total	\$43,092,230	\$48,667,577	\$48,973,888	\$51,717,498
ADMINISTERING EFFICIENT GOVERNMENT				
City Council	\$879,452	\$904,268	\$904,268	\$1,075,742
City Administration	4,727,956	5,115,956	5,115,956	5,429,141
City Attorney	7,143,865	7,334,475	7,383,270	7,558,805
City Clerk	1,345,926	1,296,376	1,296,376	1,712,659
Administering Efficient Gov't Total	\$14,097,199	\$14,651,075	\$14,699,870	\$15,776,347
SUPPORTING ACTIVITIES				
Finance	\$10,299,687	\$11,061,462	\$11,061,462	\$11,251,931
Human Resources	2,267,636	2,546,085	2,546,085	2,717,649
Supporting Activities Total	\$12,567,323	\$13,607,547	\$13,607,547	\$13,969,580
Total	\$265,758,930	\$286,042,416	\$288,367,707	\$303,800,677

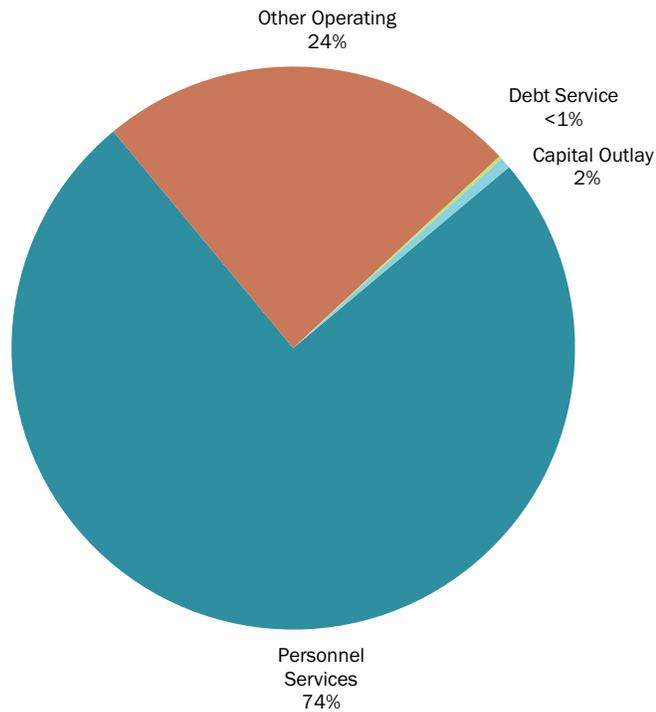
FY 2016/17 Adopted



General Fund Expenditures by Category

	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
TOTAL CITY				
Personnel Services	\$197,587,194	\$211,274,763	\$213,011,664	\$225,324,914
Other Operating	65,436,750	69,299,920	69,449,305	72,906,079
Debt Service	610,499	617,048	617,048	552,218
Capital Outlay	2,124,487	4,850,685	5,289,690	5,017,466
Total	\$265,758,930	\$286,042,416	\$288,367,707	\$303,800,677

FY 2016/17 Adopted



General Fund Expenditures by Function and Category

This schedule summarizes the General Fund expenditures for FY 2016/17 by function and major category.

	Labor	% Total Function /Dept Budget	% Total Fund Labor	Other Operating	% Total Function /Dept Budget	% Total Fund Other Operating	Debt Service	% Total Function /Dept Budget	% Total Fund Debt Service
Police	\$110,944,079	85%	49%	\$18,656,849	14%	26%	\$0	0%	0%
Fire & Rescue	57,140,785	81%	25%	11,863,909	17%	16%	0	0%	0%
Keeping Us Safe Total	\$168,084,864	84%	75%	\$30,520,758	15%	42%	\$0	0%	0%
Public Utilities	\$426,946	16%	<1%	\$2,285,419	84%	3%	\$0	0%	0%
Public Works	9,248,370	48%	4%	7,558,297	39%	11%	552,218	3%	100%
Providing the Necessities Total	\$9,675,316	44%	4%	\$9,843,716	45%	14%	\$552,218	3%	100%
Planning & Building	\$10,437,575	53%	5%	\$8,430,388	43%	12%	\$0	0%	0%
Community Services	17,914,485	56%	8%	13,198,116	42%	18%	0	0%	0%
Convention, Sports and Entertainment	0	0%	0%	416,898	100%	<1%	0	0%	0%
Ensuring Quality of Life Total	\$28,352,060	56%	13%	\$22,045,402	43%	30%	\$0	0%	0%
City Council	\$816,596	76%	<1%	\$259,146	24%	<1%	\$0	0%	0%
City Administration	3,617,240	67%	2%	1,796,901	33%	2%	0	0%	0%
City Attorney	6,323,472	84%	3%	1,235,333	16%	2%	0	0%	0%
City Clerk	1,120,301	65%	<1%	584,308	34%	1%	0	0%	0%
Administering Efficient Government Total	\$11,877,609	75%	5%	\$3,875,688	25%	5%	\$0	0%	0%
Finance	\$5,221,303	46%	2%	\$6,021,128	54%	8%	\$0	0%	0%
Human Resources	2,113,762	78%	1%	599,387	22%	1%	0	0%	0%
Supporting Activities Total	\$7,335,065	53%	3%	\$6,620,515	47%	9%	\$0	0%	0%
Total Category	\$225,324,914		100%	\$72,906,079		100%	\$552,218		100%
Category % of Total		74%			24%		<1%		

General Fund Expenditures by Function and Category

	Capital Outlay	% Total Function /Dept Budget	% Total Fund Capital Outlay	Net Cost by Function/Department					
				Total Function /Dept Budget	% Total Fund	Department Revenue	% Total Function /Dept Budget	Net Contribution (Draw)	% Net Cost
Police	\$271,174	<1%	5%	\$129,872,102	43%	\$2,361,280	2%	\$(127,510,822)	49%
Fire & Rescue	1,327,006	2%	26%	70,331,700	23%	8,527,042	12%	(61,804,658)	24%
Keeping Us Safe Total	\$1,598,180	<1%	31%	\$200,203,802	66%	\$10,888,322	5%	\$(189,315,480)	73%
Public Utilities	\$0	0%	0%	\$2,712,365	1%	\$0	0%	\$(2,712,365)	1%
Public Works	2,062,200	11%	41%	19,421,085	6%	5,285,869	27%	(14,135,216)	5%
Providing the Necessities	\$2,062,200	9%	41%	\$22,133,450	7%	\$5,285,869	24%	\$(16,847,581)	6%
Planning & Building	\$752,223	4%	15%	\$19,620,186	7%	\$11,610,355	59%	\$(8,009,831)	3%
Community Services	567,813	2%	11%	31,680,414	10%	3,360,876	11%	(28,319,538)	11%
Convention, Sports and Entertainment	0	0%	0%	416,898	<1%	0	0%	(416,898)	<1%
Ensuring Quality of Life Total	\$1,320,036	3%	26%	\$51,717,498	17%	\$14,971,231	29%	\$(36,746,267)	14%
City Council	\$0	0%	0%	\$1,075,742	<1%	\$373,165	35%	\$(702,577)	<1%
City Administration	15,000	<1%	<1%	5,429,141	2%	2,008,291	37%	(3,420,850)	1%
City Attorney	0	0%	0%	7,558,805	3%	1,562,947	21%	(5,995,858)	2%
City Clerk	8,050	<1%	0%	1,712,659	<1%	483,823	28%	(1,228,836)	<1%
Administering Efficient Government Total	\$23,050	<1%	1%	\$15,776,347	5%	\$4,428,226	28%	\$(11,348,121)	4%
Finance	\$9,500	<1%	<1%	\$11,251,931	4%	\$4,643,978	41%	\$(6,607,953)	2%
Human Resources	4,500	<1%	0%	2,717,649	1%	931,455	34%	(1,786,194)	1%
Supporting Activities Total	\$14,000	<1%	<1%	\$13,969,580	5%	\$5,575,433	40%	\$(8,394,147)	3%
Total Category	\$5,017,466		100%	\$303,800,677	100%	\$41,149,081	14%	\$(262,651,596)	100%
Category % of Total	2%								

History of General Fund Expenditures by Function

This schedule details the General Fund expenditures history from FY 2008/09 to the present.

(in millions)

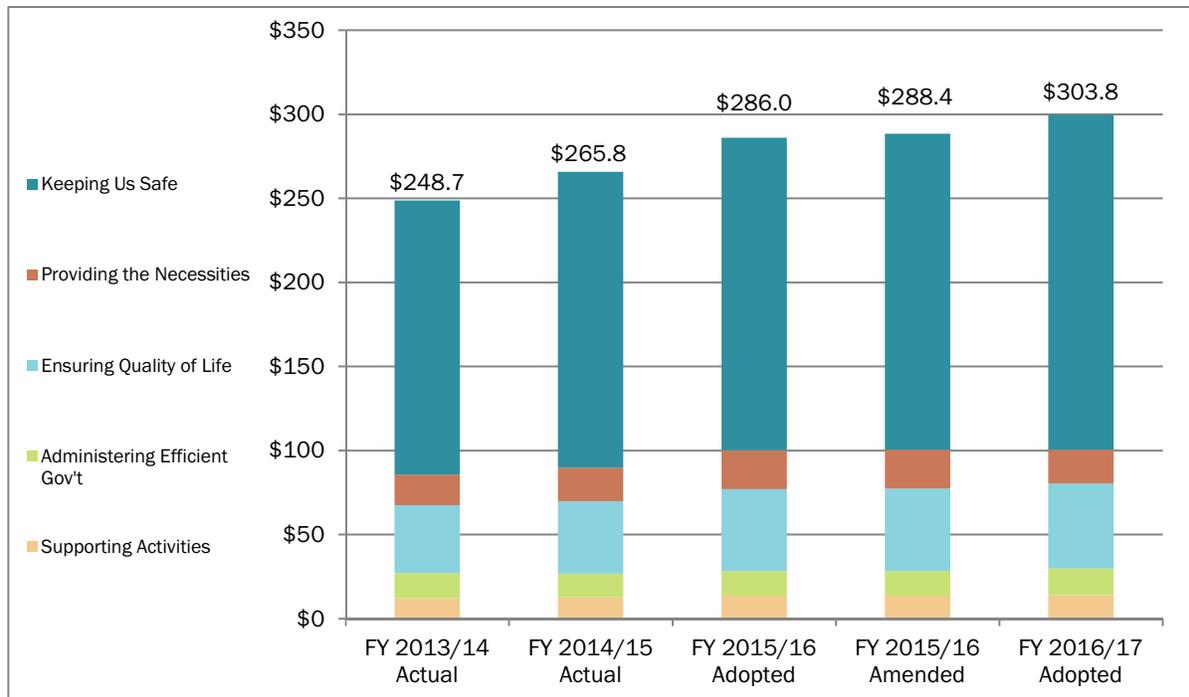


	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Actual
Keeping Us Safe	\$ 157.3	\$ 158.6	\$ 154.2	\$ 153.2	\$ 156.9
Providing the Necessities	15.1	17.3	14.9	15.8	16.6
Ensuring Quality of Life	46.9	39.9	38.5	34.5	37.5
Administering Efficient Government	12.4	11.7	11.9	11.0	13.2
Supporting Activities	11.5	11.7	11.8	11.8	11.4
Total	\$ 243.2	\$ 239.2	\$ 231.3	\$ 226.3	\$ 235.6

* May not sum due to rounding

History of General Fund Expenditures by Function

(in millions)



	FY 2013/14 Actual	FY 2014/15 Actual	FY 2015/16 Adopted	FY 2015/16 Amended	FY 2016/17 Adopted
Keeping Us Safe	\$ 163.1	\$ 176.1	\$ 186.0	\$ 187.9	\$ 200.2
Providing the Necessities	18.1	19.9	23.2	23.2	22.1
Ensuring Quality of Life	40.4	43.1	48.7	49.0	51.7
Administering Efficient Government	15.0	14.1	14.7	14.7	15.8
Supporting Activities	12.1	12.6	13.6	13.6	14.0
Total	\$ 248.7	\$ 265.8	\$ 286.0	\$ 288.4	\$ 303.8

* May not sum due to rounding

*Expenditure history by department has been restated to reflect the realignment of City Treasurer and Citywide GIS functions to the Finance Department.



Anaheim Resort Financial Impact

Introduction



The City of Anaheim boasts one of Southern California's most vibrant and diverse economies. Businesses of all sizes and specialties contribute to the City's tax base by producing revenues used to provide the core services that help Anaheim remain a desired location to raise a family and visit memorable attractions.

One feature that sets the Anaheim economy apart from those of its neighbors is the presence of the Anaheim Resort. This thriving hub of commerce is a destination recognized the world over and, in turn, plays host to more than 23 million visitors each year. While City officials and staff have long known

that the Anaheim Resort is important to Anaheim's financial health, it has not always been easy to quantify its overall impact.

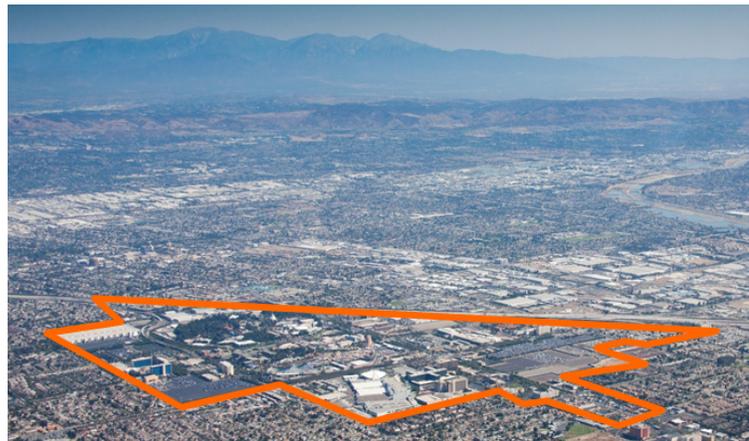
To piece together this intriguing puzzle, City staff set out to explore and analyze the net financial impact of the Anaheim Resort. To isolate and determine the net financial impacts of the Anaheim Resort, staff tracked data from a number of sources and made reasoned estimations for the costs of services provided by City Departments. To make these estimates, staff assumed that services provided by departments can serve as a reasonable proxy for how resources are spent throughout the City. This helps to filter the millions of transactions carried out in the City over the course of a fiscal year in order to produce a clear picture of the revenue flowing into, and out of, the Anaheim Resort. As a result of the analysis, the findings indicate the Resort pays for its costs of services and then contributes to the remainder of the City.

The Land

The Anaheim Resort covers 1,100 acres, and includes the area immediately surrounding The Disneyland Resort and Anaheim Convention Center.

Generally, the Anaheim Resort is bordered by Interstate 5, Vermont, Walnut and Chapman Avenues.

Its 1,100 acres represent less than 4% of Anaheim's total area of nearly 32,000 acres.



Resort Resources

Like all areas of the City, the Anaheim Resort generates revenue by assessing taxes and fees to residents, businesses, and visitors. However, the Disneyland Resort, the Anaheim Convention Center, along with the unique retail and dining options available within this area, attract a large number of visitors and tourist-oriented businesses to the Anaheim Resort. This includes hotels and pedestrian friendly developments that attract individuals to stay, shop, and dine. In order to estimate revenue generated by the Anaheim Resort, staff used prior year actual information for Anaheim Resort businesses and applied the percentage of each tax type to the City’s FY 2016/17 budget. In total, more than \$163.3 million dollars annually flows into the Anaheim Resort, which is over 50 percent of the City’s General Fund tax revenues, and are comprised of Transient Occupancy Taxes, Sales and Use Taxes, Property Taxes, and Business License Taxes. The following summarizes the allocation of taxes:

Revenues	Amount (In Millions)	Percent of City Total	Description
Transient Occupancy Tax	\$138.7	93%	The Anaheim Resort contains 79% of the City’s Hotel Rooms.
Sales and Use Tax	\$14.4	18%	The Anaheim Resort is home to 10% of Anaheim’s businesses.
Property Tax	\$9.4	13%	Generated within approximately 4% of Anaheim’s geographic area.
Business License Tax	\$0.8	12%	1% of Anaheim’s total business licenses are issued to companies located within the Anaheim Resort.
Total Revenues	\$163.3		

Outside of traditional revenue flows, the businesses within the Anaheim Resort have developed the Anaheim Resort Maintenance District (ARMD) which is supported by a self-imposed fee. The ARMD is a non-General Fund source that pays for enhanced maintenance of medians and parkway landscaping, resort signage, bus shelters, streetlights, and traffic lights. Similarly, the Anaheim Tourism Improvement District (ATID) is a self-assessed fee on the Anaheim Resort and Platinum Triangle hotels that is used to fund tourism, marketing and promotions and transportation projects that provide benefits directly to businesses found within the Tourism Improvement District. Projects and programs from these special assessments contribute to the overall look and feel of the Anaheim Resort, but are not funded by the General Fund.

Each of these categories indicates that the Anaheim Resort produces revenue beyond its geographical size and economic composition with respect to the rest of the City. Strong revenue generation is important, but in order to uncover the total picture of the Anaheim Resort’s financial impact on the City, it is necessary to examine the outflow of funds, also known as expenditures, as well.

Resort Outflows

Although all City expenditures are not tracked by geographic location, Finance Department staff was able to use relevant statistical data to estimate taxpayer supported costs originating within the Anaheim Resort. This was done by employing a rational methodology that approximates the allocation of expenditures for each department providing services within the area of examination.

As a first step, departments were classified in one of two groups-Operating or Support. Operating departments are those that provide direct services to specific locations within the City and whose

Anaheim Resort Financial Impact

costs can generally be attributed to a specific location where services are provided, such as Police, Fire and Community Services. Therefore, the costs of general government and supporting activities were allocated in the same proportion, which is 7%, as the overall operating departments.

The portion of services provided by each Operating department to the Anaheim Resort was compiled using service statistics as well as facilities and infrastructure data. For example, police and fire calls for service within the Anaheim Resort compared to all calls received determined the applicable percentage of costs that can be attributed to the Anaheim Resort. Support departments, such as Finance and Human Resources, provide services that cannot be directly attributed to specific locations, and therefore cannot be directly allocated to a certain neighborhood. Therefore a reasonable allocation was attributed for the support services based on the percentage of costs of the average amount of support provided by departments that provide direct services to the area.

The following is a summary of the amounts that flow out of the General Fund in support of the Anaheim Resort:

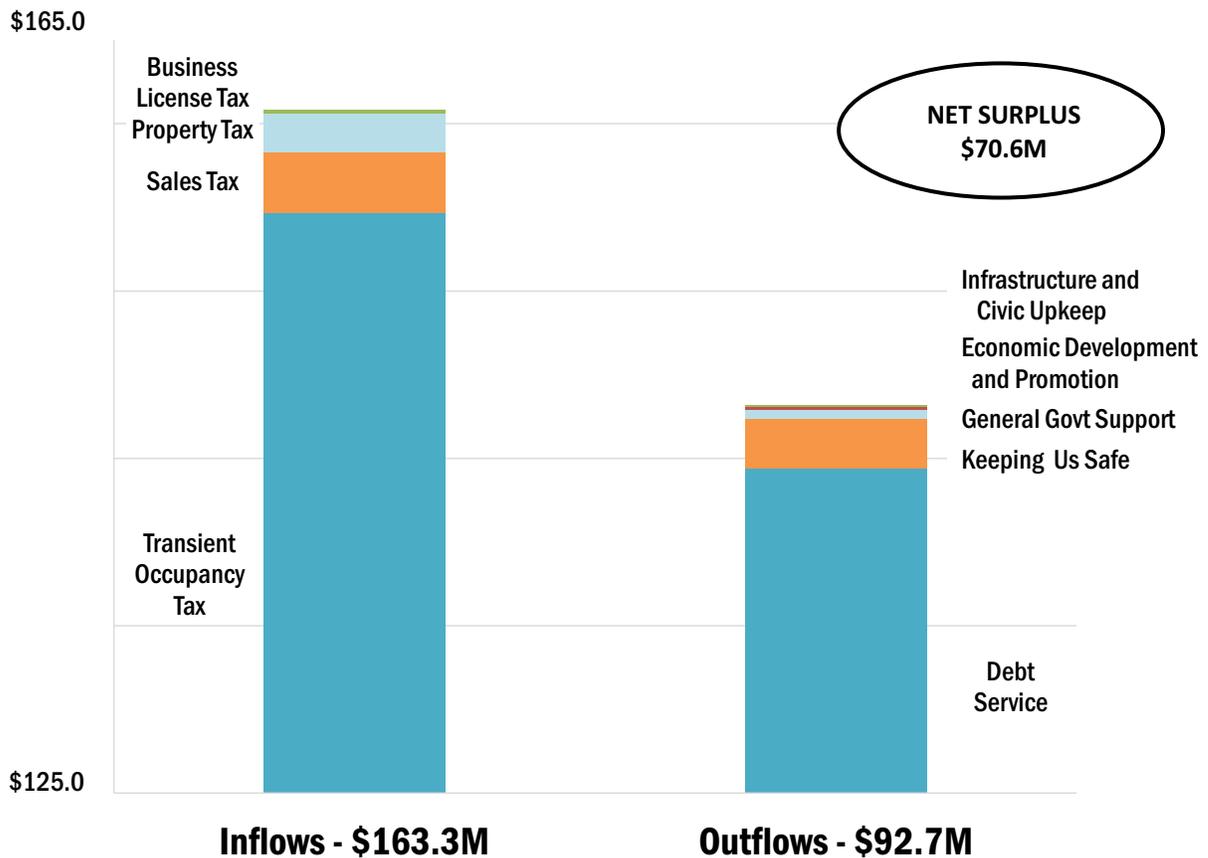
Expenditure	Amount (In Millions)	Description
Debt Service	\$77.7	Debt service for the 1997 Anaheim Resort Improvements (LPMR), 2014 Convention Center Expansion, and other previous Resort projects.
Public Safety	\$11.9	Funds public safety for the Anaheim Resort, which receives 5.3% of total calls for police service and 15.6% of total calls for fire service.
General Government Support	\$1.9	7% of general government and supporting services expenditures are allocated to the Anaheim Resort.
Economic Development and Promotion	\$0.9	These expenditures are related to economic incentives for the Doubletree Hotel.
Infrastructure and Civic Upkeep	\$0.3	Total includes expenditures on streetlights and other City-owned infrastructure.
Total Expenditures	\$92.7	

Total Cost v. Net Cost

While \$92.7 million dollars represents a large expenditure, it is important to evaluate this figure with respect to the revenue generated within the Anaheim Resort. Looking at Inflows and Outflows side by side illustrates the overall impact the Anaheim Resort has on the City’s General Fund.

Using this comparison, it is easy to see that Inflows from the Anaheim Resort far outweigh the outflows, indicating that, in terms of Net Cost, the Anaheim resort has a positive financial impact on the City of Anaheim. The surplus of \$70.6 million generated by the Anaheim Resort represents nearly 24% of the City’s General Fund ongoing expenditure budget which is available to provide core services across the City. So, while the activity of the Anaheim Resort takes place in a heavily concentrated area, its benefit is shared by the balance of Anaheim’s neighborhoods.

(in millions)



Budgeted Costs for Core Services by Neighborhood

Introduction

This section estimates the costs for core services based on Neighborhood Council Districts (Neighborhoods). The Anaheim Neighborhood Council Districts were formed to focus on the needs of the neighborhoods and are part of the Anaheim Neighborhood Improvement Program that uses an inter-departmental approach to improve the livability of Anaheim's neighborhoods.



Because each of the neighborhoods has varying population and size characteristics, the tables in this section present data by total dollar allocation, amount per capita and amount per square mile. The results indicate that the proportion of each neighborhoods' costs closely follows the proportion of its population. It should also be noted that while the East neighborhood has the largest area of land, it is still in line with the per capita costs throughout the City.

While this analysis focuses on the day-to-day operational services provided by the General Fund, the last table in this section summarizes investments in community amenities to better put into perspective all of the resources invested in each neighborhood.

Overall, the results of the analysis show that the distribution of City General Fund resources closely tracks with the population of each of the four neighborhoods within the City. Additionally, a review of the Capital Improvement Program also shows a distribution of resources that is consistent with the population of the neighborhoods as well as a commitment to meeting the needs of more distressed neighborhoods in the Western and Central portions of the City.

Neighborhood Allocations

To define the allocations by neighborhood, staff determined that services provided by the departments are a reasonable basis of how resources are spent throughout the City. As a first step, departments were classified in one of two groups - Operating or Support. Operating departments are those which provide direct services to specific locations within the City and whose costs can generally be attributed to where services are provided, such as Police, Fire & Rescue and Community Services. Support departments provide services that cannot be directly attributed to specific locations, and therefore cannot be directly allocated to a certain neighborhood, such as Finance and Human Resources. A reasonable allocation for these support departments will be to follow the overall allocations determined for all Operating departments.

The portion of services provided by each Operating department attributable to each neighborhood was compiled using service statistics as well as facilities and infrastructure data. For example, for Police and Fire & Rescue, the calls for service within a neighborhood compared to all calls received determined the applicable percentage of costs for that neighborhood. This in turn was used to identify the portion of the Operating department's Net Cost allocated to each neighborhood.

Budgeted Costs for Core Services by Neighborhood

The following table details the data used to define the neighborhood allocations for each department, and an explanation of why it was chosen as the basis.

Department	Allocation Basis	Explanation
Operating Departments		
Police	Calls for Service	Services provided are to specific addresses that can be located within a particular neighborhood.
Fire and Rescue	Calls for Service	Services provided are to specific addresses that can be located within a particular neighborhood.
Planning and Building	Proportion of Addresses	General services provided are to specific addresses that can be located within a particular neighborhood.
Public Utilities	Number of Streetlights	While most of Public Utilities services are fee-based and are not charged to the General Fund, the cost of maintenance and operation of streetlights are covered by the General Fund. The locations of streetlights can be linked to a particular neighborhood.
Public Works	Centerline Miles	General services provided are related to maintenance and repair of streets and pavement.
Community Services	Parks acreage ¹ , Libraries, Community Centers, Recreational/Neighborhood Services	Maintenance and operation of parks, libraries, and community centers, and delivery of neighborhood services are the majority of the General Fund expenditures and can be linked to specific neighborhoods
Community and Economic Development	N/A	No General Fund expenditures.
Convention, Sports & Entertainment	Assign all to the Resort	No costs included in final analysis.

1. Nature Centers are very different from the rest of City parks in that they require only minimal maintenance. As such, they were excluded from the Community Services allocation in order to maintain the consistency of the comparisons being performed.

Department	Allocation Basis	Explanation
Support Departments		
City Council City Administration City Attorney City Clerk Finance Human Resources	Follows the overall neighborhood allocation for Operating departments	Since these departments work in conjunction with the Operating departments, it is reasonable to assume that costs can be allocated to follow the Operating Departments' allocations.

Exclusions

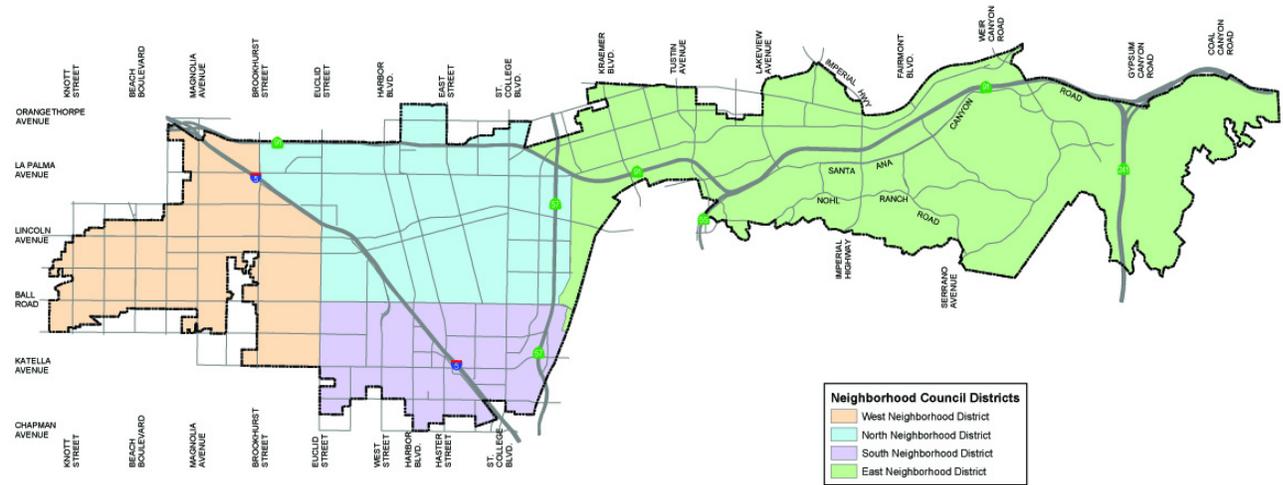
The preliminary analysis included all areas of the City. However, because of the 23 million annual visitors that the Resort supports, its inclusion distorted the level of service provided to the residents of the South neighborhood. As previous analysis had indicated that the Resort pays for its costs of services and then contributes to the remainder of the City. The section preceding this discusses the financial impact of the Anaheim Resort in greater detail.

Other significant exclusions from the analysis are special assessments, such as the Anaheim Resort Maintenance District (ARMD) and the Anaheim Tourism Improvement District (ATID), where the property and business owners have approved self-assessments to pay for the enhanced maintenance and features of the ARMD and the marketing, promotions and transportation needs of the ATID. Projects and programs from these special assessments may contribute to the improvement and development of specific neighborhoods, but are not funded by the General Fund.

Description	West	Central	South	East	Citywide
Base Data					
Net Cost (in millions)	\$78.8	\$91.9	\$28.3	\$49.9	\$248.9
Population	99,671	126,627	36,979	68,795	332,072
Square Miles	8.9	11.5	4.6	24.1	49.1
Average Costs					
Per Capita	\$790.7	\$725.7	\$765.1	\$725.0	\$749.5
Per Square Mile (in millions)	\$8.9	\$8.0	\$6.1	\$2.1	\$5.1
Proportions ¹					
Net Cost	32%	37%	11%	20%	100%
Population	30%	38%	11%	21%	100%
Square Miles	18%	24%	9%	49%	100%

1. Percentages rounded to nearest whole number for simplicity.

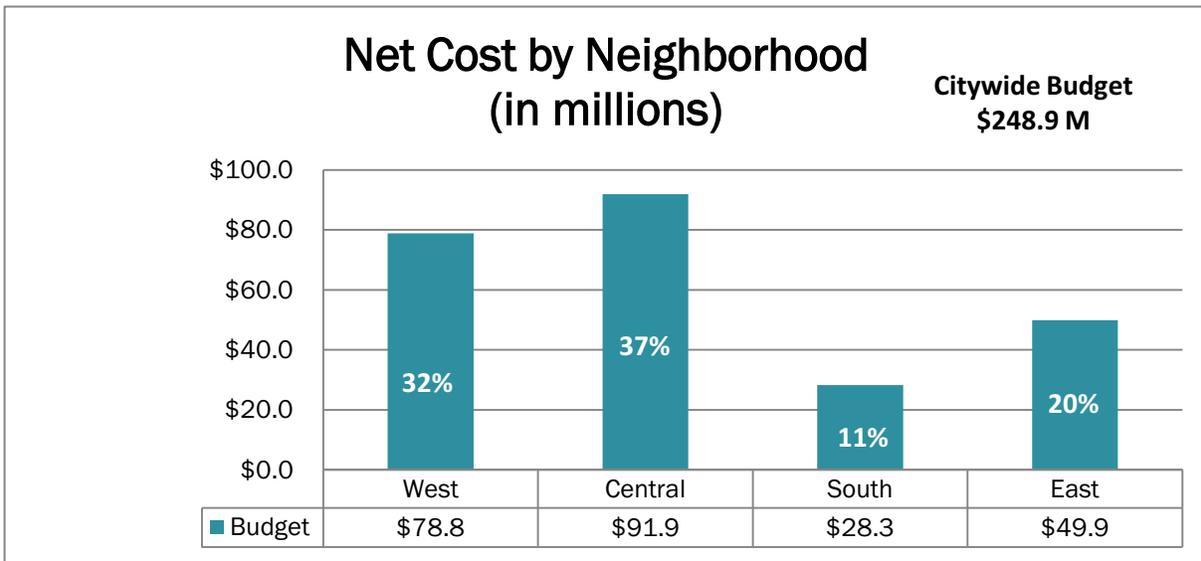
Budgeted Costs for Core Services by Neighborhood



Costs by Neighborhood

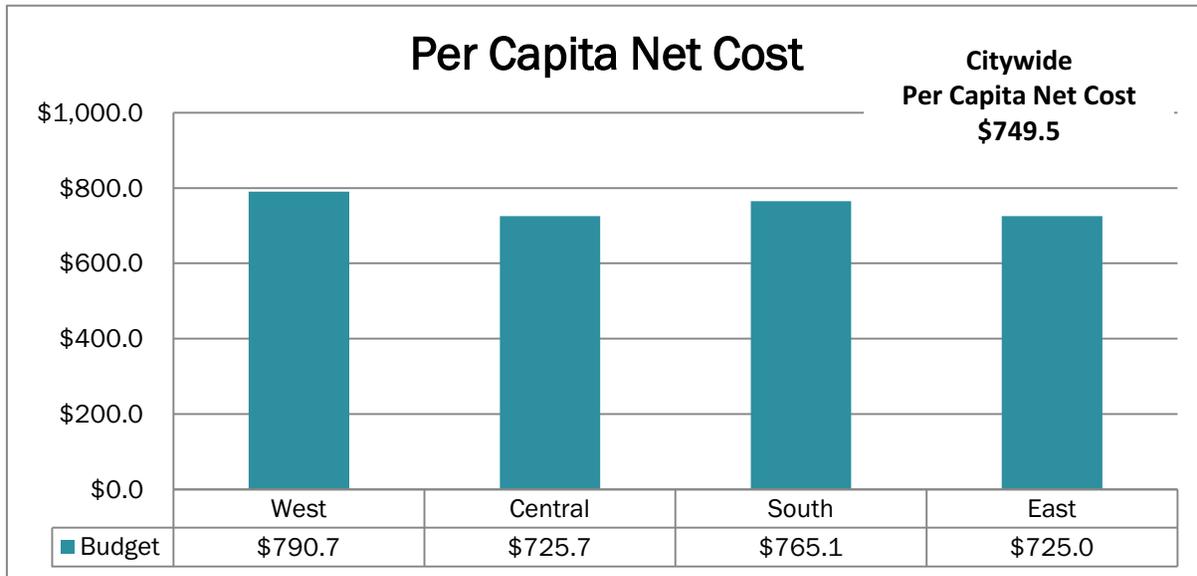
Anaheim has four established neighborhoods – West, Central, South, and East. The boundaries for each of these neighborhoods can be referenced in the map above. Each department’s Net Cost total was allocated to the neighborhoods, resulting in the amounts displayed below. The analysis shows the highest Net Cost in the Central neighborhood at \$91.9 million, or 37% of the overall Net Cost. The lowest is for the South at \$28.3 million, or 11% of the overall Net Cost of \$248.9 million.

Total Net Cost by Neighborhood



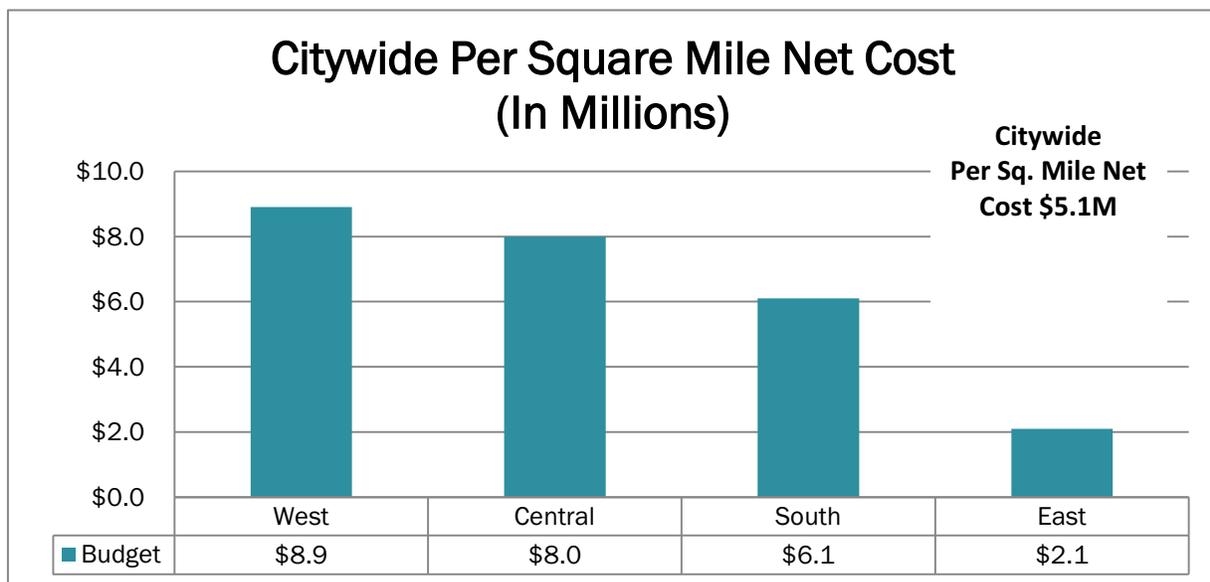
Per Capita Net Cost by Neighborhood

The Per Capita Net Costs represent the cost in relation to the population count for each neighborhood. The highest Per Capita Net Cost is found in the West neighborhood at \$790.8, the lowest in the East at \$725.0 Citywide across all neighborhoods, the Per Capita Net Cost is \$749.5.



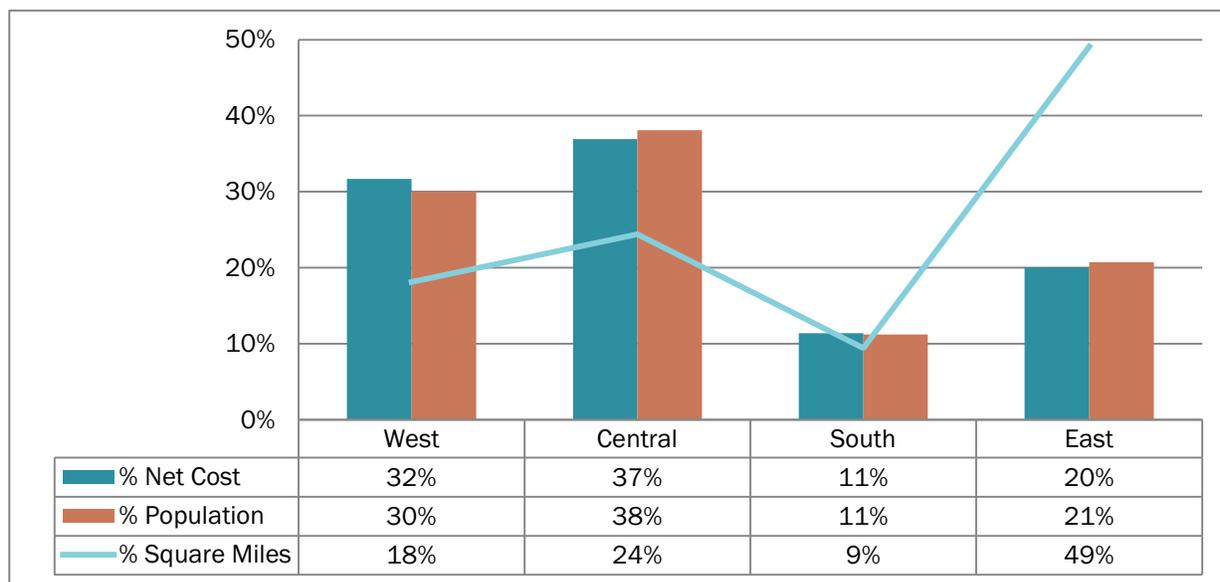
Per Square Mile Net Cost by Neighborhood

The Per Square Mile Net Costs represent the cost in relation to each square mile for each neighborhood. The West neighborhood has the highest Per Square Mile Net Cost at approximately \$8.9 million. The lowest is in the East at \$2.0 million. Citywide across all neighborhoods, the Per Square Mile Net Cost is \$5.1 million.



Comparison of Net Costs to Population and Area

The following diagram highlights the relationship between the proportion of Net Cost, and Population of the neighborhoods compared to the proportion of Area. As illustrated below, proportion of Net Cost for each neighborhood closely follows the proportion of Population. It should be noted that while the East neighborhood has the largest area, its cost is still in line with the per capita costs throughout the City.



Capital Improvement Projects by Neighborhood

The preceding analysis focused on operating costs of the General Fund which are primarily made up of personnel costs to support ongoing programs and day to day operations of the City. This section provides further information about the investment of resources in Community Amenities. These investments in capital improvements are typically one-time costs for construction or rehabilitation of amenities, and in general are funded by restricted grants and developer fees. Although these are not General Fund expenditures, the inclusion of this information is appropriate to better put into perspective all the resources invested in each neighborhood.

The City's future plans for investments to Community Amenities are illustrated in the Capital Improvement Program of the City's FY 2016/17 adopted budget. The following is a summary of the investments anticipated over the next five years in the City's Community Amenities by neighborhood:

Description	West	Central	South	East	Citywide
Total in Millions	\$0.8	\$1.5	\$8.1	\$2.3	\$12.7
Per Capita	\$8.4	\$12.1	\$219.0	\$33.4	\$38.4
Per Square Mile	\$94,382.0	\$132,825.1	\$1,760,870.6	\$95,436.7	\$260,030.3

The table above shows a significantly higher amount in the South, which benefits substantially from Platinum Triangle Fees that generate funds restricted to the development and improvement of community amenities within that specific neighborhood. Planned construction in the south includes a new community center, gym, and pocket park.

FY 2016/17 - FY 2020/21 Capital Improvement Program

Introduction

The Capital Improvement Program (CIP) is a projection of the City’s capital investments over a five-year period. The CIP is a fiscal and planning tool that allows the City to monitor all capital project costs, funding sources, departmental responsibilities, and timing. Each year, the CIP is reviewed within the context of ongoing city, county, state, and federal planning programs and policies. Capital investments involve major City projects that produce outputs having long and useful life spans. The minimum threshold for capital projects is \$50,000.

The CIP contained herein includes five years of projected capital needs. The first year of the program will become the capital budget for which project money will be authorized. The remaining four years of the CIP will serve as a financial plan for ongoing capital investments. The financial plan will be reviewed each year as the CIP is updated and prepared.

The City’s largest capital improvement project in FY 2016/17 will be the seventh expansion of the Anaheim Convention Center at the site of the existing Carpark 1 structure. Connected by a climate controlled sky-bridge, this LEED Silver expansion will include the replacement of 1,350 parking spaces and add approximately 450,000 gross square feet of space to be used for exhibit halls, ballrooms, flexible meeting space, meeting rooms, balconies, and lobby areas along with the necessary loading docks, kitchen, storage, circulation, and mechanical rooms. Approximately 200,000 square feet will be devoted to leasable, climate controlled, flexible multi-purpose space. This addition will allow the Anaheim Convention Center to stay competitive in the marketplace, grow with large annual events, attract meeting-intensive conventions and host concurrent conventions. Funded by bond proceeds, the project is estimated to cost \$190 million and is anticipated to be completed in fall 2017.

Organization of the CIP

The CIP is broken down into three sections. The first section describes some of the various funding sources used in the five-year capital plan. The second section is a summary of the funding sources by year and the projected costs. CIP projects are divided into the eight categories listed below, and the third section displays each project grouped into its appropriate category.

Transportation Improvements	Wastewater
Electric Systems	Recreation/Parks/Libraries
Water Systems	Downtown Projects/Municipal Facilities
Utilities Technology & Investment	Commercial Entertainment Venues

Each of the categories displays the projected costs for each of the next five years as well as the projects included in that category. Each project includes the cost for FY 2016/17, the five-year cost, and a brief description of each project. For projects where the operational cost impact is known, this information is also included.

Financing the CIP

The following are some of the major sources used to finance the projects presented in the CIP:

SPECIAL REVENUE FUNDS:

- ◆ *Gas Tax* – Financing is provided by the City’s share of the state tax on gasoline, which can be used only for the research, planning, construction, improvement, maintenance, and operation of public streets and highways or public mass transit guideways.
- ◆ *Community Development Block Grant (CDBG)* – Grant funding from Federal sources used in public infrastructure improvements, including the construction and rehabilitation of neighborhood facilities, such as community centers and libraries.

CAPITAL PROJECT FUNDS:

Street Construction Projects

- ◆ *Transportation Grants* – Grant funding from State and Federal sources that can only be used for transportation improvement projects in the City’s right-of-way.
- ◆ *Measure M2* – An initiative passed by Orange County voters to fund transportation improvements using revenue generated by a countywide half-cent sales tax. Funding is received from the Orange County Transportation Authority and is required to be spent on transportation projects.

Development Impact Projects

- ◆ *Platinum Triangle* – Development impact fees are used to pay for infrastructure improvements in the Platinum Triangle Area.

Mello-Roos Projects

- ◆ *Platinum Triangle, Katella Avenue Widening* – Mello-Roos bond proceeds are used to pay for infrastructure improvements in the Platinum Triangle Area, including Katella Avenue roadway widening to Platinum Triangle standards.

Community Services Facilities

- ◆ *Parksites and Playgrounds* – Funding for these projects is derived from State and Federal grants and developer fees.

Other Capital Improvements

- ◆ *Capital Improvements* – Funding for these projects is derived from bond proceeds.

ENTERPRISE FUNDS:

Convention, Sports and Entertainment Venues

- ◆ *Convention Center* – Funding from operational revenues generated by the Convention, Sports, & Entertainment Department to improve, upgrade and remodel the various facilities managed by this department. Bond proceed funds are being used for the Anaheim Convention Center Expansion (Betterment VII) project.

Electric Utility

- ◆ *Electric Utility* – Funding from the services rendered on a user surcharge basis to residents and businesses located in Anaheim. These sources also support the operation of the utility. The capital portion is used in part for underground conversions, transmission and distribution, and substations.

Water Utility

- ◆ *Water Utility* – Funding from the services rendered on a user surcharge basis to residents and businesses located in Anaheim. This revenue source also supports the operation of the utility. The capital portion is used in part for new transmission and distribution systems, production system improvements, production system replacements, and special facility projects.

Sanitation Utility

- ◆ *Sanitation Utility* – Funding from services rendered on a user surcharge basis to residents and businesses located in Anaheim. These sources also support the operation of the City’s solid waste, street sweeping, and wastewater collection and disposal system maintenance programs. The capital portion is used in part for sewer improvement projects.

FIDUCIARY FUNDS:

Successor Agency

- ◆ *Successor Agency Funds* – A group of funds used to account for the management, maintenance and disposal of real estate assets owned by the former Redevelopment Agency and provides for the oversight of its legal and fiscal obligations. Financing is provided by property tax trust funds and bond proceeds.

CIP Funding Sources Summary

Adopted [-----Information Only-----]

Sources of Funding	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	Funding Totals
SPECIAL REVENUE FUNDS						
Gas Tax	\$13,046,929	\$4,965,861	\$5,127,004	\$5,317,029	\$5,527,119	\$33,983,942
Community Development Block Grant (CDBG)	1,995,737	0	0	0	0	1,995,737
Special Revenue Funds Total	\$15,042,666	\$4,965,861	\$5,127,004	\$5,317,029	\$5,527,119	\$35,979,679
CAPITAL PROJECT FUNDS						
Street Construction Projects	\$34,347,380	\$274,000	\$268,352	\$150,000	\$50,000	\$35,089,732
Development Impact Projects	14,595,986	2,637,892	59,588	50,000	50,000	17,393,466
Mello-Roos Projects	16,129,075	0	0	0	0	16,129,075
Community Services Facilities	2,857,489	0	0	0	0	2,857,489
Storm Drain Construction Projects	160,000	0	0	0	0	160,000
Other Capital Improvements	14,290,270	0	0	0	0	14,290,270
Capital Project Funds Total	\$82,380,200	\$2,911,892	\$327,940	\$200,000	\$100,000	\$85,920,032
ENTERPRISE FUNDS						
Convention, Sports & Entertainment Venues	\$63,418,880	\$39,985,080	\$1,400,000	\$1,800,000	\$1,200,000	\$107,803,960
Electric Utility	103,631,753	61,727,000	57,016,000	50,502,000	53,352,000	326,228,753
Water Utility	20,669,114	25,033,903	28,588,136	20,997,217	21,129,244	116,417,614
Sanitation Utility	7,406,156	600,000	0	0	0	8,006,156
Enterprise Funds Total	\$195,125,903	\$127,345,983	\$87,004,136	\$73,299,217	\$75,681,244	\$558,456,483
FIDUCIARY FUNDS						
Successor Agency	\$3,009,400	\$0	\$0	\$0	\$0	\$3,009,400
Fiduciary Funds Total	\$3,009,400	\$0	\$0	\$0	\$0	\$3,009,400
Total Sources of Funding	\$295,558,169	\$135,223,736	\$92,459,080	\$78,816,246	\$81,308,363	\$683,365,594

CIP Funding Sources Summary

Expenditure Summary by Program Area	Adopted		[-----Information Only-----]			Funding Totals
	FY 2016/17	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	
Transportation Improvements	\$70,603,018	\$5,399,861	\$5,454,944	\$5,517,029	\$5,627,119	\$92,601,971
Electric Systems	96,909,000	61,505,000	56,794,000	50,280,000	53,130,000	318,618,000
Water Systems	20,221,931	24,955,903	28,510,136	20,919,217	21,051,244	115,658,431
Utilities Technology & Investment	7,169,936	300,000	300,000	300,000	300,000	8,369,936
Wastewater	7,566,156	600,000	0	0	0	8,166,156
Recreation/Parks/Libraries	16,467,489	2,477,892	0	0	0	18,945,381
Downtown Projects/ Municipal Facilities	13,201,759	0	0	0	0	13,201,759
Commercial Entertainment Venues	63,418,880	39,985,080	1,400,000	1,800,000	1,200,000	107,803,960
Total Expenditures	\$295,558,169	\$135,223,736	\$92,459,080	\$78,816,246	\$81,308,363	\$683,365,594

Transportation Improvements

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$70,603,018	\$5,399,861	\$5,454,944	\$5,517,029	\$5,627,119	\$92,601,971



Street Construction/ Reconstruction (Arterials)

FY 2016/17 Adopted Budget: \$26,798,133

Five-Year Total Budget: \$47,675,146

Total Project Cost: Ongoing

Construction Period: Ongoing

Funding Source: Various Transportation Funds and Grants

<p>Description & Criteria:</p>	<p>This section includes projects to provide and operate a safe, well-maintained and efficient transportation system. These public improvement projects include participation with other governmental agencies for improvements to intersections, arterial streets and freeway ramp interchanges. It also provides for the rehabilitation or reconstruction of streets to restore the structural integrity and extend the service life. In addition, corridor beautification, street trees, signage, historic street lighting, landscaping of parkways and enhancement of public easements are undertaken. Projects include: Riverdale Avenue: Lakeview to Tustin, Ball/Sunkist Intersection, Blue Gum Street/Miraloma Avenue/Coronado Street Pavement Reconstruction, Lincoln Avenue: Rio Vista to Riverbend Parkway, La Palma/State College Intersection Widening Improvements, Broadway Pavement Rehab: Anaheim to 200 feet West of Harbor, Lincoln Pavement Rehab: State College to Sunkist, La Palma/Magnolia Rehab, Cerritos Pavement Rehab: College to Sinclair, Lincoln Widening: East to Evergreen, Lincoln Widening: West to Harbor.</p>												
<p>Estimated Operating Impacts:</p>	<p>Completion of these projects will reduce operating costs as new asphalt roads will increase the life of the street resulting in less ongoing maintenance.</p>												
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 16.6%;">FY 2016/17</th> <th style="width: 16.6%;">FY 2017/18</th> <th style="width: 16.6%;">FY 2018/19</th> <th style="width: 16.6%;">FY 2019/20</th> <th style="width: 16.6%;">FY 2020/21</th> <th style="width: 16.6%;">5-Year Total</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">\$26,798,133</td> <td style="text-align: center;">\$4,950,861</td> <td style="text-align: center;">\$5,112,004</td> <td style="text-align: center;">\$5,302,029</td> <td style="text-align: center;">\$5,512,119</td> <td style="text-align: center;">\$47,675,146</td> </tr> </tbody> </table>	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total	\$26,798,133	\$4,950,861	\$5,112,004	\$5,302,029	\$5,512,119	\$47,675,146	
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total								
\$26,798,133	\$4,950,861	\$5,112,004	\$5,302,029	\$5,512,119	\$47,675,146								



Traffic Signal Modification

FY 2016/17 Adopted Budget: \$3,087,946

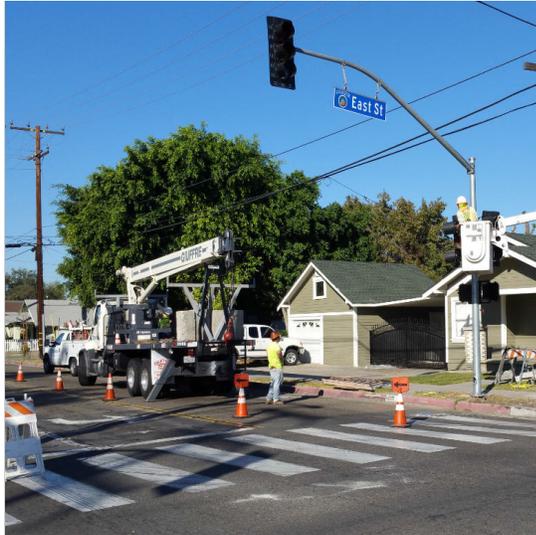
Five-Year Total Budget: \$3,845,886

Total Project Cost: Ongoing

Construction Period: Ongoing

Funding Source: Various Transportation Funds and Grants

Description & Criteria:	Projects include the undergrounding of existing overhead interconnect cables in conjunction with Public Utilities undergrounding efforts. Additional signal modification projects are identified throughout the year as needs arise and funding becomes available.				
Estimated Operating Impacts:	Completion of these projects will require routine maintenance, and appropriate funding will be included in the Public Works Department's operating budget as they are completed.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$3,087,946	\$280,000	\$277,940	\$150,000	\$50,000	\$3,845,886



New Traffic Signals

FY 2016/17 Adopted Budget: \$380,000

Five-Year Total Budget: \$480,000

Total Project Cost: \$1,315,000

Construction Period: 2014-2017

Funding Source: Developer Fees and State Grants

<p>Description & Criteria:</p>	<p>This project provides for the installation of new traffic signals to provide safe and efficient movement of vehicular traffic at intersections. Projects planned for FY 2016/17 include: Cerritos/Ninth and Western/Del Monte.</p>				
<p>Estimated Operating Impacts:</p>	<p>Completion of these projects will decrease vehicular accidents and increase traffic flow. There will be routine maintenance costs involved, which will be included in the Public Works Department's operating budget once the projects are completed.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$380,000</p>	<p>\$100,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$480,000</p>



Traffic Systems Management

FY 2016/17 Adopted Budget: \$710,582

Five-Year Total Budget: \$910,582

Total Project Cost: Ongoing

Construction Period: Ongoing

Funding Source: Various Transportation Funds and Grants

Description & Criteria: These projects will provide improvements to traffic signal system operations by installing system detectors, video detection, closed-circuit television (CCTV) cameras, traffic signal controllers, controller cabinet upgrades, Ethernet and fiber optic equipment, electrical service cabinet upgrades, communication hubs, signal interconnect upgrades, and pull boxes identified for each project scope.

Estimated Operating Impacts: Once completed these projects will decrease vehicular accidents and increase traffic flow. There will be routine maintenance costs involved, which will be included in the Public Works Department's operating budget once the projects are completed.

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$710,582	\$50,000	\$50,000	\$50,000	\$50,000	\$910,582



Anaheim Blvd-Street Improvement

FY 2016/17 Adopted Budget: \$29,400

Five-Year Total Budget: \$29,400

Total Project Cost: \$29,400

Construction Period: 2016-2017

Funding Source: Existing Revenue Bonds

<p>Description & Criteria:</p>	<p>This Project includes streetscape improvements on the east side of Anaheim Boulevard, from Water Street and Santa Ana Street, and on the west side of Anaheim Boulevard, from Elm Street to Santa Ana Street to support ongoing commercial and residential development.</p>				
<p>Estimated Operating Impacts:</p>	<p>These improvements will enhance the walkability and safety in and around the Packing House District, and is not expected to generate ongoing operational impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$29,400</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$29,400</p>



**Anaheim Rapid Connection (ARC) -
Engineering and Environmental Review**

FY 2016/17 Adopted Budget: \$12,736,000

Five-Year Total Budget: \$12,736,000

Total Project Cost: \$16,828,000

Review Period: 2015-2017

Funding Source: Various Transportation Grants

<p>Description & Criteria:</p>	<p>The Anaheim Rapid Connection (ARC) is envisioned to be an approximately 3.2-mile, high capacity fixed-guideway system, which will efficiently connect residents, workers and visitors to ARTIC, the Platinum Triangle, the Anaheim Resort and the Anaheim Convention Center. In October 2012, the City Council selected the Streetcar Alternative as the Locally Preferred Alternative for further study as part of the California and Federal environmental review process. Funding is currently slated for engineering and environmental review.</p>				
<p>Estimated Operating Impacts:</p>	<p>ARC will create new jobs in Anaheim, relieve traffic, improve air quality, and enable future growth.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$12,736,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$12,736,000</p>



Santa Ana Street Improvements - Anaheim to Olive

FY 2016/17 Adopted Budget: \$580,000

Five-Year Total Budget: \$580,000

Total Project Cost: \$580,000

Construction Period: 2016-2017

Funding Source: Existing Revenue Bonds

Description & Criteria:	This project provides improvements to the north side of Santa Ana Street (between Claudina Street and Olive Street) which includes pavement, new sidewalk, lighting and landscaping.				
Estimated Operating Impacts:	This project will complete the pedestrian link between the Colony Park residential neighborhood and the Packing House District Development Project.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$580,000	\$0	\$0	\$0	\$0	\$580,000



Railroad Improvements

FY 2016/17 Adopted Budget: \$427,822
 Five-Year Total Budget: \$491,822
 Total Project Cost: \$1,500,000
 Construction Period: 2014-2017
 Funding Source: Various Transportation Funds

<p>Description & Criteria:</p>	<p>The City is collaborating with the Orange County Transportation Authority to separate vehicle and train traffic by constructing the following: vehicle underpass at Kraemer Boulevard; bridge at Orangethorpe Avenue; vehicle overpass at Tustin Avenue/Rose Drive; bridge along Lakeview Avenue and vehicle underpass at State College Boulevard.</p>				
<p>Estimated Operating Impacts:</p>	<p>When completed, these projects will allow cars to cross over or under the railroad tracks, improving safety and access, enhancing economic vitality, removing delays, and improving air and noise conditions by eliminating the need for train horns. These projects will require routine maintenance, and appropriate funding will be included in the Public Works Department's operating budget as they are completed.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$427,822</p>	<p>\$19,000</p>	<p>\$15,000</p>	<p>\$15,000</p>	<p>\$15,000</p>	<p>\$491,822</p>



West Neighborhood: Streetlights–Kathryn, Rancho, & Woodley

FY 2016/17 Adopted Budget: \$307,224

Five-Year Total Budget: \$307,224

Total Project Cost: \$307,224

Construction Period: 2016-2017

Funding Source: Community Development Block Grant and Anaheim Public Utilities Funds

<p>Description & Criteria:</p>	<p>The work to be undertaken consists of installing 27 LED street lights along Kathryn Drive, Ranchito Street and Woodley Avenue. The work includes installation of light poles, foundations, conduit, conductors, pull boxes and concrete work.</p>				
<p>Estimated Operating Impacts:</p>	<p>This priority project for the West Anaheim District will improve roadway visibility and safety, without adding a significant cost for ongoing maintenance.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$307,224</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$307,224</p>



Design/Install Street Lights

FY 2016/17 Adopted Budget: \$401,164

Five-Year Total Budget: \$401,164

Total Project Cost: \$401,164

Construction Period: 2016-2017

Funding Source: Community Development Block Grant and Public Utilities Funds

<p>Description & Criteria:</p>	<p>This project will install new streetlights in under lit neighborhoods throughout the City. These improvements will increase visibility, safety, and enhance the overall well-being of community members in these areas.</p>				
<p>Estimated Operating Impacts:</p>	<p>Completion of the project will require routine maintenance, and appropriate funding will be included in the Public Utilities operating budget once completed.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$401,164</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$401,164</p>



Brookhurst Street Widening

FY 2016/17 Adopted Budget: \$6,384,680

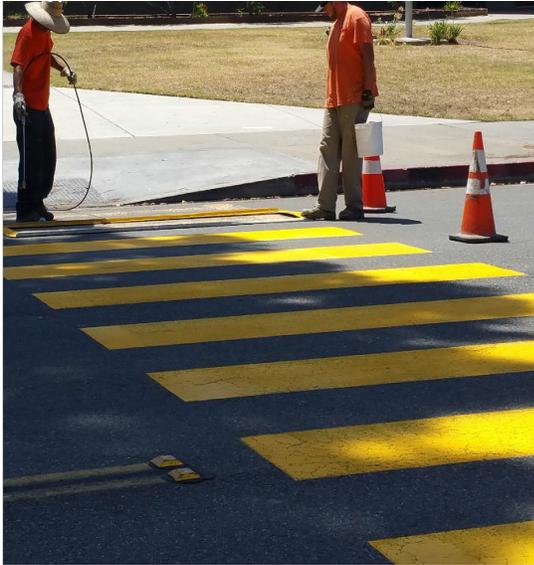
Five-Year Total Budget: \$6,384,680

Total Project Cost: \$21,730,000

Construction Period: 2016-2017

Funding Source: Measure M2 and Gas Tax

<p>Description & Criteria:</p>	<p>This 0.4 mile long project will widen Brookhurst Street from four lanes to six lanes. At the south boundary of the project, the alignment will match improvements constructed as part of the I-5 Freeway widening project. Since the Brookhurst Street underpass between the eastbound and westbound SR-91 Freeway interchanges provides two through lanes per direction of travel, the proposed third northbound lane will be dropped as a right-turn lane on to the SR-91 eastbound on-ramp. Six-foot-wide northbound and southbound Class II bike lanes, as well as a new raised and landscaped medians will also be provided along the length of the roadway segment. In addition to the roadway capacity improvements, this project will construct ten-foot wide parkways/sidewalks, eight-foot high sound walls, and a water quality bio-swale integrating a public education element which will also improve the areas drainage facilities and provide a beautification amenity to the area through landscaping and pedestrian facilities.</p>				
<p>Estimated Operating Impacts:</p>	<p>Completion of this project will reduce maintenance costs as new asphalt roads will increase the life of the street. In addition, this project will increase traffic safety and capacity, resulting in a smooth flow of traffic.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$6,384,680</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$6,384,680</p>



La Palma Avenue Safe Route to School

FY 2016/17 Adopted Budget: \$528,465

Five-Year Total Budget: \$528,465

Total Project Cost: \$805,196

Construction Period: 2014-2017

Funding Source: Federal Grants

<p>Description & Criteria:</p>	<p>This project will provide a safe route to school along the south side of La Palma Avenue from the East Street intersection to 500 feet west of East Street by designing and constructing a sidewalk gap closure along the south side of the location, including 350 linear feet of new 5- foot wide sidewalk, curb and gutter, and associated drainage facilities.</p>				
<p>Estimated Operating Impacts:</p>	<p>Completion of this project will require routine maintenance, and appropriate funding will be included in the Public Works Department's operating budget once it is completed.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$528,465</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$528,465</p>



Katella Avenue Widening

FY 2016/17 Adopted Budget: \$20,000

Five-Year Total Budget: \$20,000

Total Project Cost: \$11,017,000

Construction Period: 2014-2017

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>This project is necessary to accommodate the future Anaheim Rapid Connection (ARC) fixed guideway and will remove an existing Union Pacific Rail Road (UPRR) railroad track spur crossing Katella Avenue between Lewis Street and the I-5 Freeway.</p>				
<p>Estimated Operating Impacts:</p>	<p>There are no additional operating impacts expected from this project, and the planned improvements will facilitate future growth in the Platinum Triangle.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$20,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$20,000</p>



Platinum Triangle Infrastructure Improvements

FY 2016/17 Adopted Budget: \$16,035,742

Five-Year Total Budget: \$16,035,742

Total Project Cost: \$28,630,000

Construction Period: 2015-2017

Funding Source: Developer Contribution Capital

<p>Description & Criteria:</p>	<p>This project provides infrastructure improvements for the Platinum Triangle area that will include sidewalks, driveways, curb and gutter, asphalt pavement, concrete bus pads, raised medians, traffic signal improvements, utilities, sewers, storm drains, landscaping of raised medians along with parkways and drainage system improvements.</p>				
<p>Estimated Operating Impacts:</p>	<p>Development in the Platinum Triangle area will bring new jobs to Anaheim and increase sales tax revenue.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$16,035,742</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$16,035,742</p>



Neighborhood Rehab - Sabina

FY 2016/17 Adopted Budget: \$2,175,860

Five-Year Total Budget: \$2,175,860

Total Project Cost: \$2,462,788

Construction Period: 2015-2017

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>This project will remove and replace the pavement in the roadway, apply slurry seal, replace damaged areas of concrete (sidewalk, curb and gutter, and ADA access ramps, driveway approach), repaint and/or install pavement markings, remove trees, plant new trees, trim existing trees, and refurbish the parkways with the installation of a new irrigation system and drought tolerant plants. This project will reduce resident complaints, enhance the ride quality of the streets, minimize sidewalk repairs, and improve the overall aesthetic of the neighborhood.</p>				
<p>Estimated Operating Impacts:</p>	<p>Completion of these projects will require routine maintenance, and appropriate funding will be included in the Public Works Department's operating budget as they are completed.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,175,860</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$2,175,860</p>

Electric Systems

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$96,909,000	\$61,505,000	\$56,794,000	\$50,280,000	\$53,130,000	\$318,618,000



Streetlight Addition and Improvement

FY 2016/17 Adopted Budget: \$825,000

Five-Year Total Budget: \$4,125,000

Total Project Cost: \$4,125,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds; Neighborhood Improvement Funds and CDBG

Description & Criteria:	This project will install streetlights at the request of various City departments and developers to improve the safety and security of the affected areas.				
Estimated Operating Impacts:	When requested by another City department, expenses are partially reimbursed. When requested by a developer, expenses are fully reimbursed. The addition of streetlights should have no impact on the operating budget. The number of streetlights to be added is a very small percentage of what already exists and is easily absorbed by the existing streetlight maintenance budget.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$825,000	\$825,000	\$825,000	\$825,000	\$825,000	\$4,125,000



Substation Projects

FY 2016/17 Adopted Budget: \$38,969,000

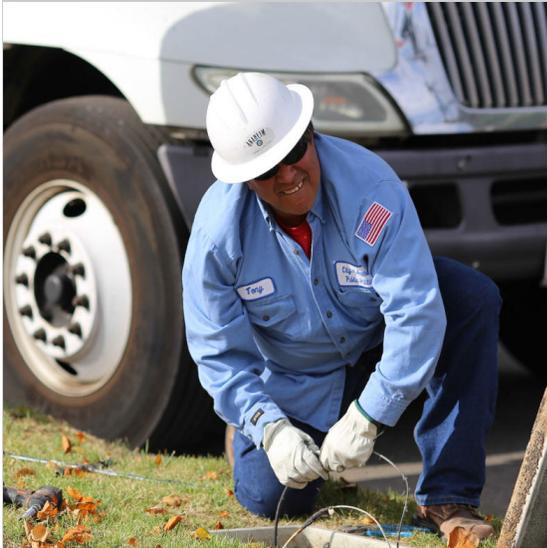
Five-Year Total Budget: \$79,848,000

Total Project Cost: \$79,848,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds

<p>Description & Criteria:</p>	<p>This project will upgrade or replace substation equipment such as transformers, circuit breakers, switchgears, and various switches in the City's existing substations thereby increasing electric system reliability. Construction of Harbor Substation to address load growth in Anaheim due to increasing economic and developmental activity such as new hotels, housing developments, and commercial/industrial expansion.</p>				
<p>Estimated Operating Impacts:</p>	<p>There is no material operating impact because the newer equipment has lower maintenance costs.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$38,969,000</p>	<p>\$19,115,000</p>	<p>\$11,264,000</p>	<p>\$5,000,000</p>	<p>\$5,500,000</p>	<p>\$79,848,000</p>



System Reliability Improvements

FY 2016/17 Adopted Budget: \$2,325,000

Five-Year Total Budget: \$11,625,000

Total Project Cost: \$11,625,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds

Description & Criteria:	This is an ongoing program to upgrade and replace electric distribution infrastructure, such as poles, underground switches, and transformers in order to improve reliability and increase capacity.				
Estimated Operating Impacts:	This project is not anticipated to generate any additional operating impacts.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$2,325,000	\$2,325,000	\$2,325,000	\$2,325,000	\$2,325,000	\$11,625,000



System Automation

FY 2016/17 Adopted Budget: \$2,950,000

Five-Year Total Budget: \$14,650,000

Total Project Cost: \$14,650,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds and Federal Grants

<p>Description & Criteria:</p>	<p>The automation of existing overhead and underground switches will significantly improve response time to restore service during an outage. Automation will provide for remote monitoring and control of switches to minimize the need of field crews to perform switching tasks during an outage or during routine maintenance activities.</p>				
<p>Estimated Operating Impacts:</p>	<p>Although the new devices added for automation will require additional maintenance, the net impact on the operating budget is reduced due to operational efficiencies gained from the automation projects.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,950,000</p>	<p>\$2,875,000</p>	<p>\$2,975,000</p>	<p>\$2,925,000</p>	<p>\$2,925,000</p>	<p>\$14,650,000</p>



Direct Buried Cable Replacement

FY 2016/17 Adopted Budget: \$5,500,000

Five-Year Total Budget: \$27,500,000

Total Project Cost: \$27,500,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds

<p>Description & Criteria:</p>	<p>Anaheim Public Utilities’ Direct Buried Cable Program is an aggressive program to replace aging cable through prioritized analytics to determine areas most prone to outages. In the 1980s, developers who sought the lowest capital cost dropped a form of cable into trenches and covered it with dirt. Today, many of those cables have begun to deteriorate and are in need of replacement. With the more developed underground technology, the cables being put in today help to ensure a stronger, more reliable electric system.</p>				
<p>Estimated Operating Impacts:</p>	<p>There is no material operating impact because the newer equipment has lower maintenance costs.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$5,500,000</p>	<p>\$5,500,000</p>	<p>\$5,500,000</p>	<p>\$5,500,000</p>	<p>\$5,500,000</p>	<p>\$27,500,000</p>



System Expansion

FY 2016/17 Adopted Budget: \$2,900,000

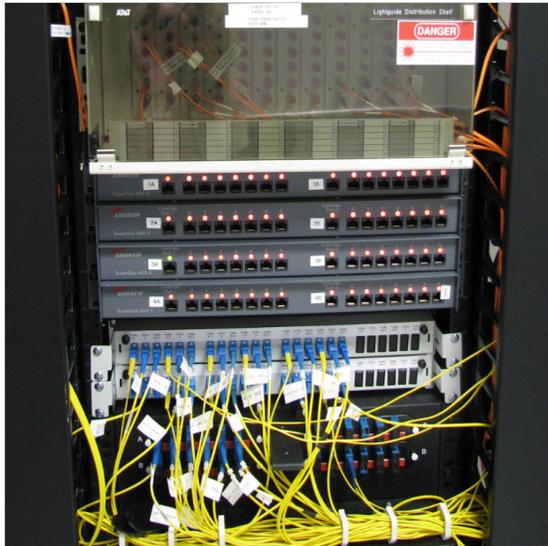
Five-Year Total Budget: \$12,720,000

Total Project Cost: \$12,720,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds and Electric Fees

<p>Description & Criteria:</p>	<p>These projects support the expansion of transmission and distribution of electrical facilities to serve new and/or upgraded residential, commercial, or industrial properties and developments. Expenses are typically reimbursed by the customers or the developers.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project is not anticipated to generate any additional operating impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,900,000</p>	<p>\$2,725,000</p>	<p>\$2,365,000</p>	<p>\$2,365,000</p>	<p>\$2,365,000</p>	<p>\$12,720,000</p>



Telecommunication Capital

FY 2016/17 Adopted Budget: \$900,000

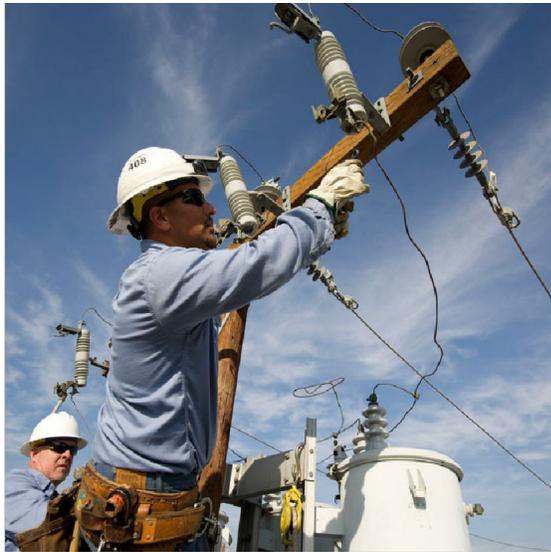
Five-Year Total Budget: \$4,450,000

Total Project Cost: \$4,450,000

Construction Period: Ongoing

Funding Source: Electric Revenues and Water Revenues

<p>Description & Criteria:</p>	<p>This program implements design and construction of projects to upgrade and expand the fiber optic infrastructure to Electric, Water, and City facilities; utilized to purchase 800 MHz dispatch radios; and implements cell site, Wi-Fi access, and spare fiber optic leasing.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project is not anticipated to generate any additional operating impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$900,000</p>	<p>\$900,000</p>	<p>\$900,000</p>	<p>\$900,000</p>	<p>\$850,000</p>	<p>\$4,450,000</p>



Transmission and Distribution

FY 2016/17 Adopted Budget: \$27,000,000

Five-Year Total Budget: \$82,150,000

Total Project Cost: \$82,150,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds and Electric Fees

<p>Description & Criteria:</p>	<p>These projects enhance and support the reliability and capacity of the 69kV and the 12kV systems to meet forecasted load growth throughout the City. The projects include: pole relocations, overhead and underground reliability upgrade, direct buried cable replacement, line extensions, and new distribution circuits.</p>				
<p>Estimated Operating Impacts:</p>	<p>New electric facilities will require routine maintenance and improvements to existing facilities will reduce routine maintenance resulting in a minimal net impact to the Utility's operating budget.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$27,000,000</p>	<p>\$13,350,000</p>	<p>\$15,500,000</p>	<p>\$11,300,000</p>	<p>\$15,000,000</p>	<p>\$82,150,000</p>



System Undergrounding

FY 2016/17 Adopted Budget: \$12,840,000

Five-Year Total Budget: \$69,500,000

Total Project Cost: \$69,500,000

Construction Period: Ongoing

Funding Source: Electric Revenues

<p>Description & Criteria:</p>	<p>This program converts overhead power and communication lines to new underground electrical and communication systems along major thoroughfares. Projects are implemented using the criteria of geographical diversity, coordination with other City projects, City image, engineering options, and available funds.</p>				
<p>Estimated Operating Impacts:</p>	<p>Undergrounded lines, on average, have fewer outages. The net impact to the Utility's operating budget is minimal.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$12,840,000</p>	<p>\$11,290,000</p>	<p>\$12,890,000</p>	<p>\$16,890,000</p>	<p>\$15,590,000</p>	<p>\$69,500,000</p>



Transformers/Capacitors

FY 2016/17 Adopted Budget: \$2,700,000

Five-Year Total Budget: \$12,050,000

Total Project Cost: \$12,050,000

Construction Period: Ongoing

Funding Source: Electric Revenue Bonds

Description & Criteria:	The funds budgeted for this program are used to procure overhead, pad-mounted and submersible distribution transformers and capacitor banks for all electric transmission and distribution capital projects.				
Estimated Operating Impacts:	This project is not anticipated to generate any additional operating impacts.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$2,700,000	\$2,600,000	\$2,250,000	\$2,250,000	\$2,250,000	\$12,050,000

Water Systems

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$20,221,931	\$24,955,903	\$28,510,136	\$20,919,217	\$21,051,244	\$115,658,431



Water Field Capital

FY 2016/17 Adopted Budget: \$1,805,000

Five-Year Total Budget: \$9,302,000

Total Project Cost: \$9,302,000

Construction Period: Ongoing

Funding Source: Water services Capital Budget, Bond funding

Description & Criteria:	These projects allow field crews to replace capital assets that include pumps, motors, valves, pipes, hydrants and appurtenances.				
Estimated Operating Impacts:	Improvements will enhance reliability and effectiveness throughout the water system as part of ongoing citywide operation and maintenance programs.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$1,805,000	\$1,818,000	\$1,847,000	\$1,888,000	\$1,944,000	\$9,302,000



Water Wells

FY 2016/17 Adopted Budget: \$2,734,000

Five-Year Total Budget: \$10,285,000

Total Project Cost: \$10,285,000

Construction Period: Ongoing

Funding Source: Bond funded water capital

<p>Description & Criteria:</p>	<p>This project includes construction of new Well No. 59, a high capacity potable water well located near Cerritos Ave and 9th St. The new well will replace Well No. 36, which is at the end of its useful life.</p>				
<p>Estimated Operating Impacts:</p>	<p>These projects will increase system capacity and reduce ongoing maintenance costs.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,734,000</p>	<p>\$434,000</p>	<p>\$1,231,000</p>	<p>\$2,673,000</p>	<p>\$3,213,000</p>	<p>\$10,285,000</p>



Pumping/Regulating Stations

FY 2016/17 Adopted Budget: \$919,000

Five-Year Total Budget: \$9,527,000

Total Project Cost: \$9,527,000

Construction Period: Ongoing

Funding Source: Bond funded water capital

<p>Description & Criteria:</p>	<p>This is an ongoing program to rehabilitate or replace existing deteriorated water pumping and regulating systems throughout the water distribution system. Current projects include citywide replacement or rehabilitation of various pressure regulating stations.</p>				
<p>Estimated Operating Impacts:</p>	<p>These improvements will ensure adequate water flows and pressures, and will maintain or improve water system reliability.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$919,000</p>	<p>\$967,000</p>	<p>\$4,417,000</p>	<p>\$1,458,000</p>	<p>\$1,766,000</p>	<p>\$9,527,000</p>



Water Storage

FY 2016/17 Adopted Budget: \$2,053,000

Five-Year Total Budget: \$3,526,000

Total Project Cost: \$3,526,000

Construction Period: 2017-2020

Funding Source: Bond funded water capital

<p>Description & Criteria:</p>	<p>Current projects includes the rehabilitation of a 4 million gallon reservoir and replacement of pump station at La Palma Complex. The rehabilitation work is also needed to meet seismic requirements. Additionally, scheduled work includes the Windy Ridge Water Storage Tank project installation of a new 1.6 million gallon storage tank at the east end of Anaheim. This project will provide redundancy and reliability to the highest elevation of the City, improving reliability of services, as well as flows to fire hydrants in the event of an emergency.</p>				
<p>Estimated Operating Impacts:</p>	<p>The program includes the installation of new storage facilities and the rehab/replacement of existing water storage facilities. These projects are critical in ensuring good water pressure and uninterrupted service citywide.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,053,000</p>	<p>\$1,055,000</p>	<p>\$0</p>	<p>\$418,000</p>	<p>\$0</p>	<p>\$3,526,000</p>



Water Mains

FY 2016/17 Adopted Budget: \$4,221,000

Five-Year Total Budget: \$53,678,000

Total Project Cost: \$53,678,000

Construction Period: Ongoing

Funding Source: Bond funded water capital

<p>Description & Criteria:</p>	<p>This is an ongoing program of installing new and replacing aged or substandard water mains citywide. Projects in FY 2017 include replacement of water mains in Katella Avenue (Harbor to West St), Alderdale Avenue and Maychelle Drive, Westford Street, Calle Principia, Solomon Drive, Loara Drive, and other locations throughout the City.</p>				
<p>Estimated Operating Impacts:</p>	<p>These upgrades will improve water quality, improve the system's capability to meet fire flow requirements, increase service reliability, reduce system leaks, and prevent future pipeline failures.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$4,221,000</p>	<p>\$12,440,000</p>	<p>\$11,522,000</p>	<p>\$12,834,000</p>	<p>\$12,661,000</p>	<p>\$53,678,000</p>



Water Development Services

FY 2016/17 Adopted Budget: \$443,931

Five-Year Total Budget: \$2,358,431

Total Project Cost: \$2,358,431

Construction Period: Ongoing

Funding Source: Developer Contributed Capital

<p>Description & Criteria:</p>	<p>These projects provide water development services, specifically water capital projects to support development. These enhancements support water development services for projects ranging from single family homes, commercial tenant improvement, to large multi-use developments. Support roles include reviewing, guiding, and designing water improvements.</p>				
<p>Estimated Operating Impacts:</p>	<p>These projects expand the reach of the City's water system and encourage the continued growth of both residential and commercial developments.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$443,931</p>	<p>\$461,903</p>	<p>\$469,136</p>	<p>\$491,217</p>	<p>\$492,244</p>	<p>\$2,358,431</p>



Water System Reliability

FY 2016/17 Adopted Budget: \$8,046,000

Five-Year Total Budget: \$26,982,000

Total Project Cost: \$26,982,000

Construction Period: Ongoing

Funding Source: Bond funded water capital, and pending grant funds from State Water Resources Control Board.

<p>Description & Criteria:</p>	<p>Program includes ongoing citywide replacement, upgrades, and new installations of water facilities or components as related to water treatment, security, system control, usage of recycled water, to maintain or enhance water supply and system reliability.</p> <p>Projects in the current fiscal year include the Lenain Water Treatment Plant Rehabilitation and Expansion, Downtown Anaheim Recycled Water Expansion, and Anaheim South Recycled Water Project.</p>				
<p>Estimated Operating Impacts:</p>	<p>These projects will assist in maintaining or enhancing our system reliability. The projects will also free up more potable water to help the drought situation, as well as help Anaheim meet its State-required water reduction plan.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$8,046,000</p>	<p>\$7,780,000</p>	<p>\$9,024,000</p>	<p>\$1,157,000</p>	<p>\$975,000</p>	<p>\$26,982,000</p>

Utilities Technology and Investment

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$7,169,936	\$300,000	\$300,000	\$300,000	\$300,000	\$8,369,936



Energy Generation Projects

FY 2016/17 Adopted Budget: \$5,450,000

Five-Year Total Budget: \$5,450,000

Total Project Cost: \$5,450,000

Construction Period: 2016-2017

Funding Source: Public Benefit Funds

Description & Criteria:	<p>Projects in this area are energy generating projects, mainly small, community-oriented renewable generation that will be piloted to engage and benefit the community, and help Anaheim continue reducing greenhouse gases for a more sustainable future.</p> <p>The project planned for the current fiscal year is named The Solar for Schools Program, and involves construction of solar generating facilities mounted on carports that will provide approximately 1.2 MW of energy while providing shade in the form of a carport structure at six schools in Anaheim.</p>				
Estimated Operating Impacts:	<p>The operating impact will be minimal as system monitoring and maintenance of these facilities will be performed by a solar maintenance provider to ensure warranties remain valid. Lease payments to the school for use of their land will be offset by retail revenue received for the sale of energy produced at each site.</p>				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$5,450,000	\$0	\$0	\$0	\$0	\$5,450,000

		CIS Replacement			
		<p>FY 2016/17 Adopted Budget: \$419,936</p> <p>Five-Year Total Budget: \$419,936</p> <p>Total Project Cost: \$14,298,894</p> <p>Construction Period: 2016-2017</p> <p>Funding Source: Electric and Water Utility Revenues</p>			
Description & Criteria:	The second phase of the CIS project will focus on enhancing customer self-service options and making additional improvements to back office processes. New features will be added to the My Account web portal and a new mobile APP for viewing account information and making payments will be deployed.				
Estimated Operating Impacts:	New technologies are expected to reduce operational and support costs and any operating impact would be very minimal.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$419,936	\$0	\$0	\$0	\$0	\$419,936



Computer Equipment Replacement

FY 2016/17 Adopted Budget: \$300,000

Five-Year Total Budget: \$1,500,000

Total Project Cost: \$1,500,000

Construction Period: Ongoing

Funding Source: Electric and Water Utility Revenues

Description & Criteria:	This ongoing program will replace existing PCs, laptops, printers, servers, and network devices as required. This project is established to replace obsolete equipment and add computer hardware required to operate and maintain the electric and water systems.				
Estimated Operating Impacts:	This project will modernize equipment used by employees and is not anticipated to generate any additional operating impacts.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000



MDMS Replacement

FY 2016/17 Adopted Budget: \$1,000,000

Five-Year Total Budget: \$1,000,000

Total Project Cost: \$1,000,000

Construction Period: 2016-2017

Funding Source: Electric and Water Utility Revenues

<p>Description & Criteria:</p>	<p>The existing meter data management system (MDMS) is outdated and will be upgraded or replaced. Anaheim uses a meter data management system to capture, process, and analyze information received from electric and water utility meters throughout the city. Upgrading to a new system will ensure compatibility with existing hardware and software investments while providing enhanced functionality to system users.</p>				
<p>Estimated Operating Impacts:</p>	<p>The new MDMS system is expected to reduce operational and support costs. Old systems typically have compatibility issues with newer hardware and software; this new system will be more compatible with existing software and hardware, reducing costs associated with software maintenance, patches, or fixes.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$1,000,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$1,000,000</p>

Wastewater

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$7,566,156	\$600,000	\$0	\$0	\$0	\$8,166,156



Storm Drain Construction

FY 2016/17 Adopted Budget: \$160,000

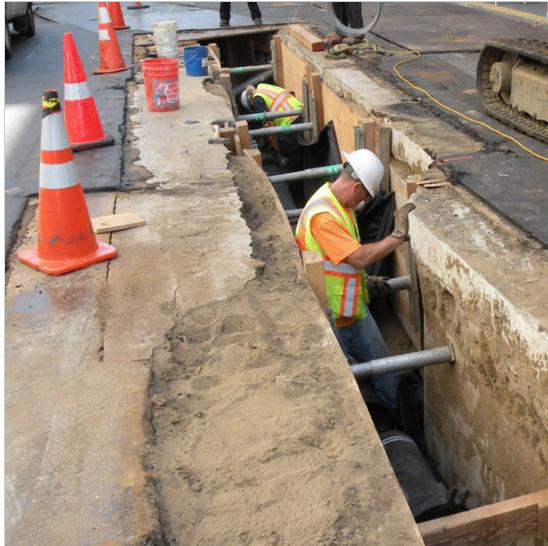
Five-Year Total Budget: \$160,000

Total Project Cost: \$355,000

Construction Period: 2015-2017

Funding Source: Developer Fees

Description & Criteria:	The Master Plan of Storm Drainage for South and East Santa Ana River Tributary Areas will identify storm drain system needs within the study area and recommend the necessary improvements.				
Estimated Operating Impacts:	This project is not anticipated to generate any additional operating impacts, and will improve the capture of rain and other runoff moving across impervious surfaces in the study area.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$160,000	\$0	\$0	\$0	\$0	\$160,000



Sewer Construction

FY 2016/17 Adopted Budget: \$7,406,156

Five-Year Total Budget: \$8,006,156

Total Project Cost: \$17,191,375

Construction Period: 2015-2018

Funding Source: Existing Sewer Bond Proceeds

<p>Description & Criteria:</p>	<p>This funding supports the construction and major repair of sewers and also allows the City to conduct studies that assess the physical condition of the sanitary sewer system. Project areas include:</p> <ol style="list-style-type: none"> 1) Central Anaheim Area 2) Sewer Improvements 3) Model 91: Westport/Reseda 4) Model 6: Crescent Avenue/Loara Street/North Street/Beverly Drive 5) Model 13: Orangewood Avenue: Euclid Street to Janette Lane 6) SS YMCA for Alomar & Loara-Euclid-Brande 7) SS Cerritos & Ninth-Bayless-Walnut Siphon Replacement. 				
<p>Estimated Operating Impacts:</p>	<p>Completion of these projects will result in reduced maintenance costs associated with sewer backup and spills.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$7,406,156</p>	<p>\$600,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$8,006,156</p>

Recreation, Parks and Libraries

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$16,467,489	\$2,477,892	\$0	\$0	\$0	\$18,945,381



Central Library Greenspace

FY 2016/17 Adopted Budget: \$110,000

Five-Year Total Budget: \$110,000

Total Project Cost: \$110,000

Construction Period: 2016-2017

Funding Source: Community Development Block Grant

Description & Criteria:	This project provides the funds needed to create a handicap-accessible and safe outdoor space for Central Library Children's programming. Costs include removal of unsafe trees, grading for safe transitions, installing an iron gate, adding security lights, benches, drinking fountains, trash cans, new trees and plantings.				
Estimated Operating Impacts:	This outdoor space will be used during Library operating hours for supervised Children's programs. The Children's Green Space will be used to help develop early literacy skills, gross motor skills, and social skills through interactive, dramatic play and art programs. No additional operational impacts are expected.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$110,000	\$0	\$0	\$0	\$0	\$110,000



Pioneer Park

FY 2016/17 Adopted Budget: \$827,489

Five-Year Total Budget: \$827,489

Total Project Cost: \$827,489

Construction Period: 2016-2017

Funding Source: Developer Fees

Description & Criteria:	This project will replace the existing restroom structure with an ADA compliant facility and include the development of a lighted perimeter exercise trail.				
Estimated Operating Impacts:	These improvements will increase the usability of this park by area residents by creating a fully accessible restroom and a formal exercise trail. No additional operational impact is anticipated.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$827,489	\$0	\$0	\$0	\$0	\$827,489



Various Parks (Citywide)

FY 2016/17 Adopted Budget: \$500,000

Five-Year Total Budget: \$500,000

Total Project Cost: \$500,000

Construction Period: 2016-2017

Funding Source: Developer Fees

<p>Description & Criteria:</p>	<p>This project includes various updates and repairs to existing Parks throughout the City, which may include play area renovations and restroom improvements.</p>				
<p>Estimated Operating Impacts:</p>	<p>This will improve the overall look and usability of various City facilities and is not expected to generate any additional operating impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$500,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$500,000</p>



Maxwell Park Improvements

FY 2016/17 Adopted Budget: \$600,000

Five-Year Total Budget: \$600,000

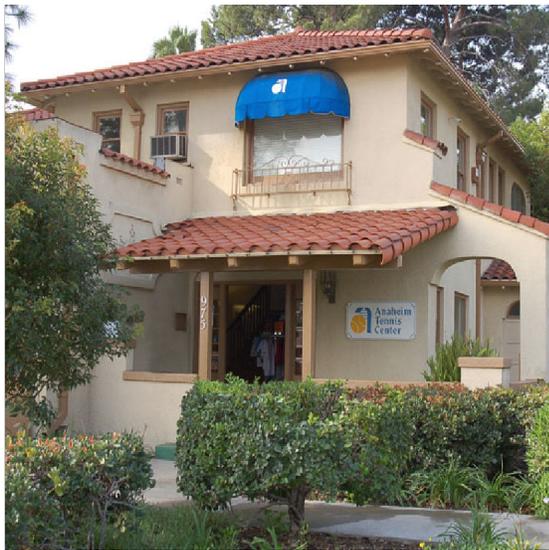
Total Project Cost: \$600,000

Construction Period: 2016-2017

Funding Source: Developer Fees

Description & Criteria:	The former therapeutic center structure will be evaluated for redevelopment, with the potential of a new community center and dog park.				
Estimated Operating Impacts:	Potential impacts will be identified during the evaluation.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$600,000	\$0	\$0	\$0	\$0	\$600,000

This page updated and republished on 6/2/2016



Wagner House Improvements

FY 2016/17 Adopted Budget: \$2,700,000

Five-Year Total Budget: \$2,700,000

Total Project Cost: \$2,700,000

Construction Period: 2016-2017

Funding Source: Platinum Triangle Fees

<p>Description & Criteria:</p>	<p>This project will remodel existing Wagner House, which currently hosts the operational center, reception area, lobby space, pro shop, a meeting room, restrooms, storage, and offices for the Anaheim Tennis Center. The remodel will modernize the architectural and engineering systems of the facility and maintain compliance with all applicable codes.</p>				
<p>Estimated Operating Impacts:</p>	<p>No additional maintenance cost are anticipated however, improvements to this center will increase public access to tennis and overall usage of the facility, which could result in an increase of revenue generation to the City.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,700,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$2,700,000</p>



Founders' Park

FY 2016/17 Adopted Budget: \$90,000

Five-Year Total Budget: \$90,000

Total Project Cost: \$90,000

Construction Period: 2016-2017

Funding Source: Developer Fees

<p>Description & Criteria:</p>	<p>This project will install a patio cover between existing carriage house and restroom facility.</p>				
<p>Estimated Operating Impacts:</p>	<p>No additional operating impacts are anticipated. The patio cover will augment venue space that has been highly requested by community members for weddings and other special events.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$90,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$90,000</p>



Ponderosa Park Improvements

FY 2016/17 Adopted Budget: \$8,000,000

Five-Year Total Budget: \$10,477,892

Total Project Cost: \$11,157,892

Construction Period: 2015-2018

Funding Source: Developer Fees

<p>Description & Criteria:</p>	<p>This project will include an 18,000 square foot family resource center (including a new gymnasium, dance room, and teen center) along with park improvements that feature a 9,000 square foot skate park, a new playground, water spray park, and community garden.</p>				
<p>Estimated Operating Impacts:</p>	<p>Additional operating costs are not anticipated. These improvements will revitalize this park and family resource center to better respond to the needs of the surrounding community.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$8,000,000</p>	<p>\$2,477,892</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$10,477,892</p>



Pearson Cactus Garden Renovations

FY 2016/17 Adopted Budget: \$100,000

Five-Year Total Budget: \$100,000

Total Project Cost: \$100,000

Construction Period: 2016-2017

Funding Source: Developer Fees

<p>Description & Criteria:</p>	<p>This project will renovate the existing cactus garden to improve the overall health of the plant specimens and improve the condition of the garden.</p>				
<p>Estimated Operating Impacts:</p>	<p>The renovated garden will serve as a unique amenity to the community and is not expected to generate any additional operating impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$100,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$100,000</p>



Brookhurst Community Center Improvements

FY 2016/17 Adopted Budget: \$240,000

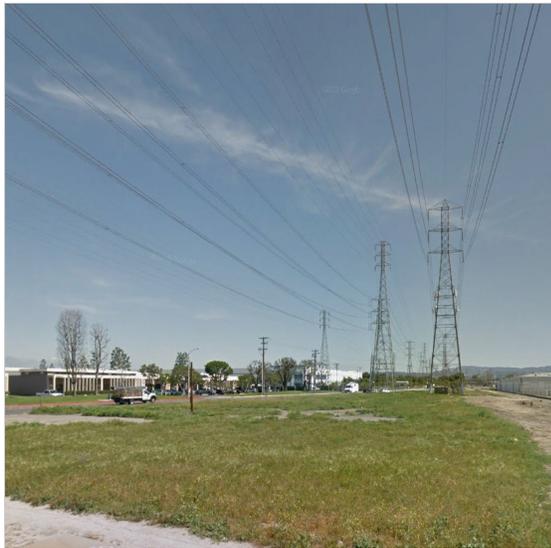
Five-Year Total Budget: \$240,000

Total Project Cost: \$240,000

Construction Period: 2016-2017

Funding Source: Developer Fees

Description & Criteria:	This project will develop a new reception area and remodel the existing patio.				
Estimated Operating Impacts:	These improvements will better serve the community by creating a formal reception area, and remodeling the patio will create opportunities for events such as weddings. No additional operational costs are anticipated.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$240,000	\$0	\$0	\$0	\$0	\$240,000



Palo Verde Park

FY 2016/17 Adopted Budget: \$100,000

Five-Year Total Budget: \$100,000

Total Project Cost: \$100,000

Construction Period: 2016-2017

Funding Source: Developer Fees

Description & Criteria:	This project will develop a pocket park in a vacant lot owned by Southern California Edison.				
Estimated Operating Impacts:	This new park will provide much needed outdoor space to enjoy recreational opportunities for the densely populated Platinum Triangle area. Annual maintenance costs are expected to be minimal.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$100,000	\$0	\$0	\$0	\$0	\$100,000



Anaheim Coves North

FY 2016/17 Adopted Budget: \$2,300,000

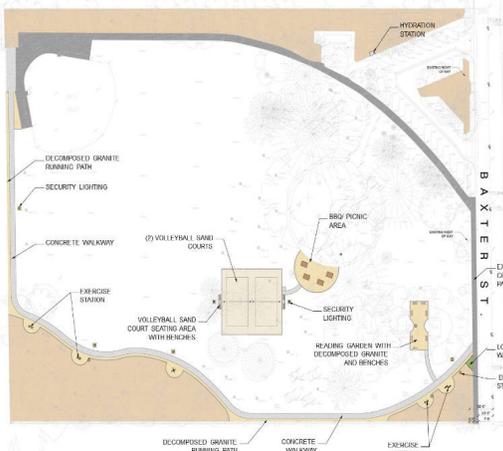
Five-Year Total Budget: \$2,300,000

Total Project Cost: \$2,300,000

Construction Period: 2016-2017

Funding Source: Developer Fees

<p>Description & Criteria:</p>	<p>This project includes the development of a 0.9 mile trail and 11.4 acre of open space on the Orange County Water District (OCWD), Southern California Edison (SCE), and the Orange County Flood District property on the west side of the Santa Ana River bank, between Frontera Street and Lincoln Avenue.</p>				
<p>Estimated Operating Impacts:</p>	<p>This segment will provide a vital connection to Anaheim Coves and the Santa Ana Regional Trail, and will also expand community member access to nature areas. Once completed, ongoing annual maintenance costs will be budgeted accordingly.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,300,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$2,300,000</p>



Edison Park

FY 2016/17 Adopted Budget: \$400,000

Five-Year Total Budget: \$400,000

Total Project Cost: \$400,000

Construction Period: 2016-2017

Funding Source: Developer Fees

EDISON PARK IMPROVEMENTS

Description & Criteria:	Park improvements include extending the walking path and lighting around the park, adding outdoor exercise equipment, an additional volleyball court in the center of the park, and a hydration center.				
Estimated Operating Impacts:	Additional operating costs are not anticipated, and this park improvement will increase accessibility for community members to exercise in the park throughout the year.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$400,000	\$0	\$0	\$0	\$0	\$400,000



Avon Dakota Community Center

FY 2016/17 Adopted Budget: \$500,000

Five-Year Total Budget: \$500,000

Total Project Cost: \$500,000

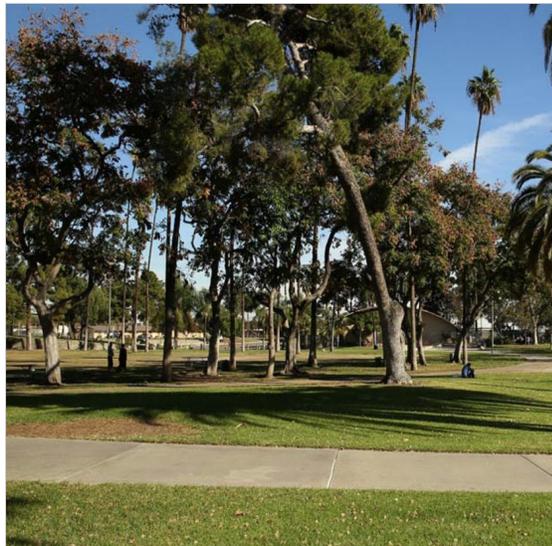
Construction Period: 2016-2017

Funding Source: Community Development Block Grant

Description & Criteria:	The new community center will be developed in conjunction with additional residential units, and will provide the neighborhood residents with easy access to social and supportive services.				
Estimated Operating Impacts:	The facility is not anticipated to generate any additional operating impacts as the facility will be run by a non-profit agency.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$500,000	\$0	\$0	\$0	\$0	\$500,000

Downtown Projects and Municipal Facilities

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$13,201,759	\$0	\$0	\$0	\$0	\$13,201,759



La Palma-Stadium

FY 2016/17 Adopted Budget: \$500,000

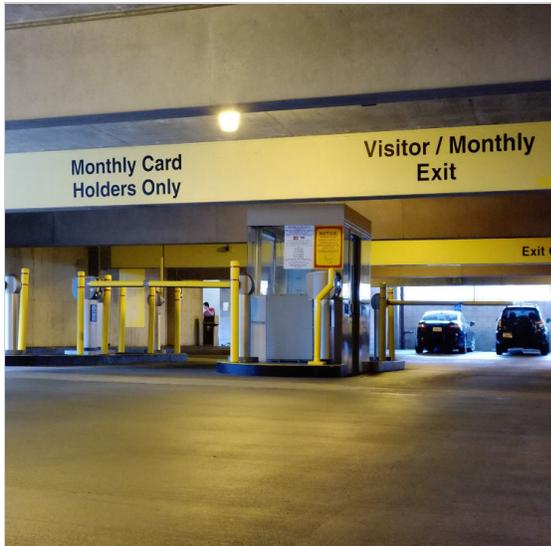
Five-Year Total Budget: \$500,000

Total Project Cost: \$10,000,000

Construction Period: Ongoing

Funding Source: Developer Fees and State Grant Funding

Description & Criteria:	This project involves a redesign and redevelopment of the existing facilities on the west side of La Palma Park to replace underused areas with soccer fields and related support structures.				
Estimated Operating Impacts:	Soccer fields rank among the highest priorities of Anaheim residents and these improvements would directly respond to these needs. Additional maintenance costs are anticipated and will be allocated through the budgetary process; the cost will be determined once the remodel plans are finalized through the community input process.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$500,000	\$0	\$0	\$0	\$0	\$500,000



CtrCity Parking Operations Upgrade

FY 2016/17 Adopted Budget: \$2,400,000

Five-Year Total Budget: \$2,400,000

Total Project Cost: \$2,400,000

Construction Period: 2016-2017

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>The CtrCity Parking Operations Upgrade provides for consistent and efficient monitoring, management and operation of the 3,500 space shared parking pool for CtrCity. The upgrade will provide a prototype best practices approach to management that can be utilized for additional shared parking pools in the City. The improvements include new or replacement controls, one consistent software system, monitored sensors for each space, space available displays at entrances, and the ability to utilize an APP for locating most convenient available parking given a desired destination (ie The Rinks, or the Packard Building, or the Utility Department).</p>				
<p>Estimated Operating Impacts:</p>	<p>These improvements are expected to streamline operations across multiple facilities and lower operating costs while reducing the number of staff currently required to direct parking traffic and provide enforcement.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,400,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$2,400,000</p>



Anaheim West Tower–Second Floor Rehabilitation

FY 2016/17 Adopted Budget: \$250,000

Five-Year Total Budget: \$250,000

Total Project Cost: \$250,000

Construction Period: 2016-2017

Funding Source: Community Development Block Grant and Housing Funds

<p>Description & Criteria:</p>	<p>This project will rehabilitate and remove non-ADA compliant facilities at the Housing Intake Center on the second floor of the Anaheim West Tower.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project will increase accessibility and is not anticipated to generate any additional operating impacts.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$250,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$250,000</p>



Historic Preservation Program

FY 2016/17 Adopted Budget: \$427,349

Five-Year Total Budget: \$427,349

Total Project Cost: \$427,349

Construction Period: 2016-2017

Funding Source: Community Development Block Grant

<p>Description & Criteria:</p>	<p>This project includes the rehabilitation of an existing historic building located at 883 South Anaheim Boulevard for use as business space. The rehabilitation will include the restoration of wood windows and doors, new interior and exterior paint, new HVAC units and lighting, new landscape and hardscape, enhanced ADA accessibility, and new carpet.</p>				
<p>Estimated Operating Impacts:</p>	<p>Modernized fixtures will reduce ongoing maintenance and utility costs, while enhanced ADA accessibility will enable the property to be used as a new family resource center.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$427,349</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$427,349</p>



La Palma Station Retrofit

FY 2016/17 Adopted Budget: \$2,300,000

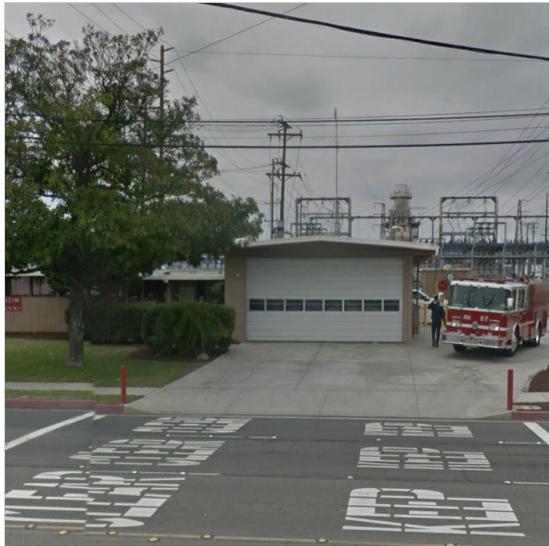
Five-Year Total Budget: \$2,300,000

Total Project Cost: \$2,300,000

Construction Period: 2016-2017

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>The Fire Annex at 4950 E. La Palma will be retrofitted to house an engine or truck company. Construction will begin in FY 2016/17 after various soils and structural tests have been completed.</p>				
<p>Estimated Operating Impacts:</p>	<p>Fire Station 8, which houses an engine and truck company, will be split with one unit being moved to a retrofitted building at 4950 E. La Palma. The retrofitting of this facility to house a company will impact operations by improving some response times by nearly 50%. Maintenance costs for the new station will be estimated when plans are finalized. There is no anticipated change to staffing costs as the company will be transferred from an existing station.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,300,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$2,300,000</p>



Station #5 Relocation

FY 2016/17 Adopted Budget: \$4,128,410

Five-Year Total Budget: \$4,128,410

Total Project Cost: \$4,128,410

Construction Period: 2016-2017

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>A new fire station will be constructed at 2540 E. La Palma Avenue (at Sunkist) to accommodate Engine 5 and personnel for the purpose of improving emergency response times in east Anaheim. The property was purchased in Fiscal Year 2015/16. Site development has begun and construction will begin in Fiscal Year 2016/17.</p>				
<p>Estimated Operating Impacts:</p>	<p>Kraemer Station 5 is located in the central-east section of the City, which is comprised of mostly heavy industrial occupancies. Station 5 also responds to both the 91 and 57 freeways. Analysis of response data indicates that relocating Station 5 to this new location will improve response times in the eastern section of Anaheim and to freeway incidents with minimal change to existing operating costs.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$4,128,410</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$4,128,410</p>



City Hall Seismic Retrofit

FY 2016/17 Adopted Budget: \$3,196,000

Five-Year Total Budget: \$3,196,000

Total Project Cost: \$3,196,000

Construction Period: 2016-2017

Funding Source: Federal Emergency Management Agency (FEMA) Grant and Existing Bond Proceeds

Description & Criteria:	Retrofit and repairs of City Hall to increase safety of the building in the event of a seismic event.				
Estimated Operating Impacts:	There are no additional operating impacts expected from this project.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$3,196,000	\$0	\$0	\$0	\$0	\$3,196,000

Commercial Entertainment Venues

FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$63,418,880	\$39,985,080	\$1,400,000	\$1,800,000	\$1,200,000	\$107,803,960



Anaheim Convention Center Expansion (Betterment VII)

FY 2016/17 Adopted Budget: \$60,000,000

Five-Year Total Budget: \$90,000,000

Total Project Cost: \$190,000,000

Construction Period: 2014 - 2018

Funding Source: Existing Bond Proceeds

<p>Description & Criteria:</p>	<p>The site for the Project is the Anaheim Convention Center (ACC) existing Carpark 1 parking structure. The expansion will consist of: 1) Architecturally compatible design with existing facility; 2) Approximately 450,000 gross square feet of space to be used for exhibit halls, ballrooms, flexible meeting space, office and meeting rooms, and an interior bridge/skyway, of which approximately 200,000 square feet will be devoted to leasable, climate controlled, flexible multi-purpose space; 3) All necessary front-of-house, back-of-house and circulation; 4) Outdoor areas to maximize special event activity and existing views; 5) Replacement of the existing parking inventory on the project site with 1,400 spaces; 6) Loading docks to accommodate needs of the new space; 7) Climate controlled connection to existing space; 8) Finish quality equal to, or above, that of most recently constructed existing space at ACC; and 9) At least LEED Silver for New Construction.</p>				
<p>Estimated Operating Impacts:</p>	<p>Once completed and fully booked, Convention Center annual operating revenues are estimated to increase by \$4.2 million, whereas its annual operating costs are estimated to increase by \$2.2 million. This will result in estimated net contributions to the Convention Center fund reserves of \$2 million annually.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$60,000,000</p>	<p>\$30,000,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$90,000,000</p>



Escalator & Elevator Modernization

FY 2016/17 Adopted Budget: \$2,898,940

Five-Year Total Budget: \$5,134,020

Total Project Cost: \$5,134,020

Construction Period: 2016-2018

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>This project modernizes the internal components of the elevators and escalators so that they remain easily serviceable. It also includes the complete overhaul of drive chains, handrails, rollers and tracks on the building's aging escalators to extend the life and reliability.</p>				
<p>Estimated Operating Impacts:</p>	<p>When elevators or escalators are not available for their intended purpose, clients suffer. If outages happen at the wrong time with the wrong units, losing valuable clients becomes a possibility. It is difficult to approximate the revenue loss that such an event might cost, but this project is a routine task of the maintenance of the building.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$2,898,940</p>	<p>\$2,235,080</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$5,134,020</p>



Air Handler Replacements & Automation

FY 2016/17 Adopted Budget: \$300,000

Five-Year Total Budget: \$2,500,000

Total Project Cost: \$2,500,000

Construction Period: 2016-2020

Funding Source: Convention Center Enterprise Funds

Description & Criteria:	Replacement and automation of air handlers at the Convention Center, which are mostly original to the 1967 construction of the facility.				
Estimated Operating Impacts:	This project may generate a decrease in maintenance costs associated with repairs. It is also anticipated that automating more of the building will bring about optimized use of energy at a reduced cost.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$300,000	\$0	\$400,000	\$1,800,000	\$0	\$2,500,000



Facility Doors and Lighting Upgrades

FY 2016/17 Adopted Budget: \$219,940

Five-Year Total Budget: \$219,940

Total Project Cost: \$219,940

Construction Period: 2016-2017

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>This project category is for the maintenance and upgrading of the facility's doors and lighting systems as they relate to the security of the building.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project will improve the security of the Convention Center, and is not anticipated to generate any additional operating impacts as routine maintenance costs are already being incurred.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$219,940</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$219,940</p>



Carpet Replacement and Upgrades

FY 2016/17 Adopted Budget: \$0

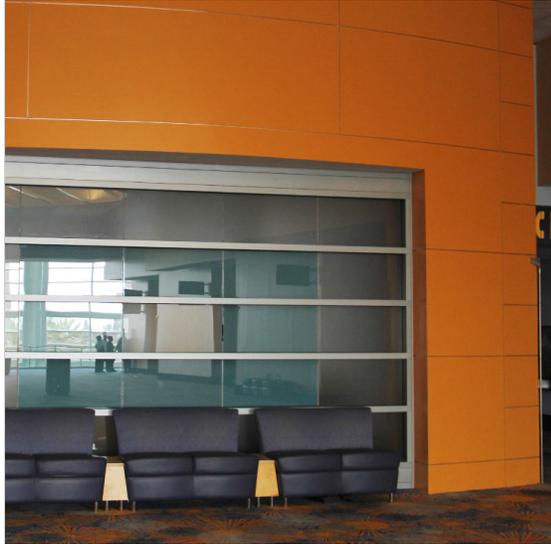
Five-Year Total Budget: \$4,000,000

Total Project Cost: \$4,000,000

Construction Period: 2017-2018

Funding Source: Convention Center Enterprise Funds

Description & Criteria:	This project provides for the replacement of floor coverings in the lobbies, Arena, meeting rooms, hall corridors, and offices based on usage, wear and tear, and sun exposure.				
Estimated Operating Impacts:	Regular replacement of floor coverings maintains a pleasing appearance of the center. The floor coverings have to be well-kept at all times. The Arena, meeting rooms, hall corridors and office carpets are normally replaced every fifteen (15) years.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000



Convention Center Restroom Upgrade

FY 2016/17 Adopted Budget: \$0

Five-Year Total Budget: \$2,000,000

Total Project Cost: \$2,000,000

Construction Period: 2017-2018

Funding Source: Convention Center Enterprise Funds

Description & Criteria:	Upgrading of the restrooms located at the exhibit halls and the Arena with new faucets, sinks, partitions, and other fixtures.				
Estimated Operating Impacts:	This project will enhance facility appearance, and is not anticipated to generate any additional operating impacts as routine maintenance costs are already being incurred.				
FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	5-Year Total
\$0	\$2,000,000	\$0	\$0	\$0	\$2,000,000



Exhibit Hall Concession Stands Remodel

FY 2016/17 Adopted Budget: \$0

Five-Year Total Budget: \$1,000,000

Total Project Cost: \$1,000,000

Construction Period: 2017-2018

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>This project will retrofit the existing concession stand in Hall D, the largest exhibit hall, to provide additional area and reflect a restaurant/grill atmosphere.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project is anticipated to generate a net increase in food concession sales.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$0</p>	<p>\$1,000,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$1,000,000</p>



Car Park Paving and Upgrades

FY 2016/17 Adopted Budget: \$0

Five-Year Total Budget: \$500,000

Total Project Cost: \$500,000

Construction Period: 2017-2018

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>This project includes the paving and upgrading of the Convention Center's seven (7) parking areas to maintain their structural reliability.</p>				
<p>Estimated Operating Impacts:</p>	<p>This project will improve the safety and satisfaction of Convention Center guests, and is not anticipated to generate any additional operating impacts as routine maintenance costs are already being incurred.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$0</p>	<p>\$500,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$500,000</p>



Palm Court Readerboard

FY 2016/17 Adopted Budget: \$0

Five-Year Total Budget: \$150,000

Total Project Cost: \$150,000

Construction Period: 2017-2018

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>This project will install installation of a readerboard at the Palm Court that is similar to the Katella Readerboard but on a much smaller scale.</p>				
<p>Estimated Operating Impacts:</p>	<p>The digital board will replace an existing static directional sign. This will help reduce the expenses associated with the use of temporary signage.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$0</p>	<p>\$150,000</p>	<p>\$0</p>	<p>\$0</p>	<p>\$0</p>	<p>\$150,000</p>



Chiller/Cooling Tower Replacement

FY 2016/17 Adopted Budget: \$0

Five-Year Total Budget: \$2,300,000

Total Project Cost: \$4,350,000

Construction Period: Ongoing

Funding Source: Convention Center Enterprise Funds

<p>Description & Criteria:</p>	<p>Replacement and automation of chillers and cooling towers in the facility that are over 40 years old and have outlived their useful life.</p>				
<p>Estimated Operating Impacts:</p>	<p>The project may generate a decrease in maintenance costs associated with repairs. It is also anticipated that the new energy efficient equipment will result in utility costs savings.</p>				
<p>FY 2016/17</p>	<p>FY 2017/18</p>	<p>FY 2018/19</p>	<p>FY 2019/20</p>	<p>FY 2020/21</p>	<p>5-Year Total</p>
<p>\$0</p>	<p>\$100,000</p>	<p>\$1,000,000</p>	<p>\$0</p>	<p>\$1,200,000</p>	<p>\$2,300,000</p>



Definition of Terms

Definitions of terms and acronyms used in the Operating and Capital sections of the budget are listed and defined below:

Accrual Basis of Accounting – the method of accounting under which transactions are recognized when they occur regardless of the timing of related cash flows.

ADA – Americans with Disabilities Act.

AFJC – Now OCFJC, Orange County Family Justice Center.

Anaheim Rapid Connection (ARC) – a high capacity fixed-guideway system that will connect ARTIC, the Platinum Triangle, the Anaheim Resort Area and the Convention Center.

Anaheim Tourism Improvement District – a special assessment district established to support marketing, promotion and transit project costs in the Resort Area.

APFA – Anaheim Public Financing Authority.

Appropriation – an authorization made by the City Council that permits City departments to make expenditures of governmental resources. All appropriations that have not been expended or lawfully encumbered lapse at the end of the fiscal year. The City Council may increase or decrease appropriations by majority vote. The City Manager may transfer appropriations within a department. All increases or transfers between departments must be approved by the City Council.

Appropriations Limit – as a governmental entity in the State of California, the City is subject to the Gann Spending Limit Initiative, which limits the amount of annual appropriations of tax proceeds. See City Financial Information to review the calculation.

AQMD – Air Quality Management District.

ARC – Anaheim Rapid Connection.

ARTIC – Anaheim Regional Transportation Intermodal Center.

Asset – resources owned or held that have an economic value.

ATID – Anaheim Tourism Improvement District.

Balanced Budget – a budget in which income (revenue) is equal to expenditures. A budget may also be balanced with the use of operating reserves.

BIT - (See Budget, Investment and Technology Commission).

Bond – a written promise to pay a designated amount (called the principal), at a specific date in the future, together with periodic interest at a specified rate. In the budget, these payments are identified as debt service. Bonds are usually used to obtain long-term financing for capital improvements.

Bond Rating – an opinion of a credit rating agency as to a debt issuer's overall financial capacity to meet its financial commitments as they come due. It is a measure of risk associated with a debt issuer's ability to pay its debt.

Budget

Capital – (see Capital).

Operating – a fiscal plan detailing current operating programs, including an estimate of expenditures and the means to finance them.

Budget, Investment and Technology Commission (BIT) – a City commission that reviews and makes recommendations to the City Council concerning the City’s budget, investment policy and information technology.

Budgetary Control – the control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAB – (Police) Chief’s Advisory Board.

CAFR – (see Comprehensive Annual Financial Report).

CARB – California Air Resources Board.

CalPERS – California Public Employees’ Retirement System.

CalTrans – California Department of Transportation.

Capital

Capital Improvement (also, Capital Project) – refers to a specific project in the CIP. The City of Anaheim budgets at the project level. Capital projects are major projects (water lines, streets, parks, buildings, etc.) having a long-term nature/life, constructed or acquired for the public good.

Capital Improvement Program (CIP) – a five-year fiscal plan detailing the amount and timing of anticipated capital expenditures. The City Council adopts the first year of the CIP and approves the entire five-year plan in concept. It is updated annually with the adoption of the budget. The last section of this budget document contains the City’s CIP.

Capital outlay – one of four categories of expense (see expense category). Capital outlay expenditures result in the acquisition of, or addition of, capital assets or infrastructure. These expenditures may occur in either an operating program (e.g., the purchase of a computer) or a capital project (e.g., land acquisition). Conversely, a capital project may have other categories of expense (e.g., labor costs for administrative personnel working on the project or other operating costs for materials and/or supplies that are not capital items).

Capital Projects funds – established to account for resources used for the acquisition and construction of capital facilities by the City, except those financed by proprietary funds. The individual funds comprising this grouping are as follows: Community Services Facilities, Development Impact Projects, Mello-Roos Projects, Storm Drain Construction Projects, Street Construction Projects, Transportation Improvement Projects, and Other Capital Improvements. These and other funds (including Special Revenue, Enterprise and General Fund) comprise the funding sources for the CIP.

Capital Assets – assets of long-term nature that are intended to continue to be held or used for a period of more than one year, such as land, buildings, infrastructure, machinery, furniture, and other equipment.

Definition of Terms

Capital Budget – (see Capital, Capital Improvement Program).

Capital Improvements – (see Capital, Capital Project).

Capital Improvement Program (CIP) – (see Capital).

Capital Outlay – (see Capital).

Cash Basis of Accounting – a basis of accounting under which revenue and expenses are recognized when cash is received and cash is paid.

Category of Expense – (see Expense Category).

CCRU – (see Community Care Response Unit).

CDBG – (see Community Development Block Grant).

CIP – (see Capital).

CNAC – (Police) Chief’s Neighborhood Advisory Council.

CPT – Community Policing Teams.

CUPA – Certified Unified Program Agency.

Community Care Response Unit - Anaheim Fire & Rescue’s Community Care Response Unit (CCRU) is a specially equipped ambulance that responds to low level, non-urgent medical requests. Staffed by a certified Nurse Practitioner and an Anaheim Fire Captain/Paramedic, the CCRU provides emergency medical service at an appropriate response level while reserving other department emergency vehicles and personnel to respond to more urgent medical calls.

Community Development Block Grant (CDBG) – a federally funded program, the main objective of which is the development of viable urban communities through the provision of decent housing, a suitable living environment and economic opportunity, principally for low to moderate income persons.

Comprehensive Annual Financial Report (CAFR) – the audited annual financial report of a government, which encompasses all funds.

Consumer Price Index (CPI) – an index that tracks the prices of a specified set of goods and services purchased by consumers, providing a measure of inflation (often considered a cost-of-living index).

Debt Service – the repayment of principal and/or interest on borrowed funds.

Debt Service Funds – governmental fund type used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Department – a major administrative unit of the City, which indicates overall management responsibility for an operation or a group of related operations within a functional area, and the organizational level at which the budget is adopted and controlled.

Depreciation – a non-cash expense representing the systemic and rational allocation of the cost of a capital asset over its useful life.

Definition of Terms

DFEH – Department of Fair Employment and Housing.

Division – an organizational unit that indicates management responsibility for an operation or group of related operations within a functional area, subordinate to the department level of the organization.

EEOC – Equal Employment Opportunity Commission

Encumbrance – commitment related to unperformed (executory) contracts for goods or services.

Enterprise Funds – funds established to account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. The following funds operate on an enterprise basis: Water Utility, Electric Utility, Sanitation Utility, Golf Courses, Convention, Sports and Entertainment Venues and ARTIC.

EOC – Emergency Operations Center.

Expenditure – the payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense – charges incurred (whether paid immediately or accrued) for operations, maintenance, interest or other charges.

Expense Category – there are four expense categories: Personnel (also referred to as Labor), Other Operating, Debt Service, and Capital Outlay.

Fees – (see User Charges).

FERC – Federal Energy Regulatory Commission.

Fiduciary Funds – funds used to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary category includes pension (and other employee benefit) trust funds, investment trust funds, private-purposed trust funds, and agency funds.

Fire Joint Powers Authorities – consists of three joint powers authorities, Metro Cities Fire Authority, North Net Training Center, and the Orange County Cities Hazardous Materials Emergency Response Authority (OCCHMERA). See individual authority name for definitions.

Fiscal Year (FY) – any yearly accounting period, regardless of its relationship to a calendar year. The fiscal year for the City begins on July 1 of each year and ends on June 30 of the following year. It is designated by the calendar year in which it ends.

Five-Year Plan – a five year look at General Fund revenues, expenditures and projected fund balances covering the adopted budget and four out years.

Full Cost Recovery – includes recovery of all costs attributable directly to a service or program, as well as a reasonable share of indirect costs related to the service or program.

Function – an operational grouping of related departments.

Fund – an independent fiscal and accounting entity with a self-balancing set of accounts.

Definition of Terms

Fund Balance – the balance of accumulated revenues minus expenditures in a fund that can be further defined as restricted (for specific purpose) or unrestricted (available for appropriation). (See Reserved/Unreserved Fund Balance).

FY – (see Fiscal Year).

GAAP – Governmental Accounting Standards Board.

GDP – Gross Domestic Product.

General Fund – this fund is one of five governmental fund types and typically serves as the chief operating fund of a government. The General Fund is used to account for all financial resources except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP) – the conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

General Obligation Bonds – bonds that are issued and secured by either, the full faith and credit of the issuing government or by a promise to levy property taxes in an unlimited amount, as necessary to pay debt service, or both. General obligation bonds of local agencies are typically only payable from ad valorem property taxes.

Geographic Information System (GIS) – a computer system capable of integrating, storing, editing, analyzing, sharing, and displaying geographically-referenced information.

GFOA – Government Finance Officers Association.

GIS – (see Geographic Information System).

Governmental Funds – funds generally used to account for tax-supported activities. There are five different types of governmental funds. Anaheim's governmental funds include the General Fund, Other General Purpose funds, Special Revenue funds, Debt Service funds and Capital Projects funds.

GASB - Governmental Accounting Standards Board.

Grant – a contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending on the grantee.

HazMat – (see Orange County Cities Hazardous Materials Emergency Response Authority).

HUD – Federal Housing and Urban Development.

Indirect Cost – a cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.

Infrastructure – the physical assets of a government (e.g., streets, sewers, public buildings and parks).

Internal Service Funds – used to account for the financing of centralized services to different funds and City departments on a cost reimbursement basis (including replacement costs). Internal Service funds of the City include General Benefits and Insurance, Motorized Equipment, Information and Communication Services, and Municipal Facilities Maintenance.

Leadership in Energy & Environmental Design - LEED (Leadership in Energy and Environmental Design) is a rating system used worldwide in design and construction that recognizes sustainability and environmental responsibility in the areas of energy efficiency, indoor environmental quality, materials selection, sustainable site development and water savings.

Lease Payment Measurement Revenues (LPMR) – in 1997, the Anaheim Public Financing Authority issued lease revenue bonds to finance the construction of improvements in the Anaheim Resort. The amount of each lease payment to be made by the City under the lease agreement is measured by Lease Payment Measurement Revenues.

LEED – (see Leadership in Energy & Environmental Design).

LPMR – (see Lease Payment Measurement Revenues).

Measure M2 – an initiative passed by Orange County voters to fund transportation improvements using revenue generated by a countywide half-cent sales tax. The various cities of Orange County receive funding from the Orange County Transportation Authority (OCTA) and are required to spend the monies on transportation projects.

Metro Cities Fire Authority – a joint powers authority that provides fire emergency dispatch services for eight cities in Orange County.

Modified Accrual Basis of Accounting – the basis of accounting, according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

NAC – Neighborhood Advisory Councils. The leadership group of a neighborhood association that formally advises City staff to create and implement a neighborhood improvement action plan.

NERC – North American Electric Reliability Council.

Net Cost/Surplus – annual deficiency or excess of revenues over expenses, which decreases or increases the available balance of a particular fund.

North Net Training Center – a joint powers authority that consolidates resources of 3 Orange County cities to provide a fire training center.

NPDES – National Pollutant Discharge Elimination System.

OCCHMERA – (see Orange County Cities Hazardous Materials Emergency Response Authority).

OCFJC – Orange County Family Justice Center.

OCTA – Orange County Transportation Authority.

Operating Budget – (see Budget).

Operating Category – a category of expense that includes materials, supplies and small equipment. It can be found in both operating and capital budgets.

Operating Expenditure – divided into four categories, personnel, other operating, debt service and capital outlay; expenses required for a department to function.

Definition of Terms

Operating Reserves – unrestricted funds, usually accumulated over several years that are available for appropriation (also see Unreserved Fund Balance).

Operating Revenues – funds the government receives as income to pay for ongoing operations, such as taxes, fees from specific services, interest earnings, and grant revenues.

Orange County Cities Hazardous Materials Emergency Response Authority – a joint powers authority that consolidates resources of two Orange County cities to provide hazardous materials emergency response services to seven subscribing cities.

Other General Purpose Funds – these specialized funds represent General Fund obligations and are reported with the General Fund in the City's Comprehensive Annual Financial Report (CAFR). Other General Purpose funds of the City include the Half Cent Sales Tax for Public Safety, Arena, Litigation Reserve, Police Outside Reimbursements, Economic Development, Mother Colony, Library Donations, M. Roston Memorial and Deposits funds.

PACE – Public Awareness through Citizen Education.

Pay-as-you-go Basis – a term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

Performance Indicators – specific quantitative and qualitative measures of work performed as an objective of specific departments or divisions.

PERS – (see CalPERS).

Personnel Services – a budget category used to capture the costs associated with employing full-time and part-time employees.

Proprietary Fund – funds that focus on the determination of operating income, changes in net assets (or cost recovery), financial position, and cash flows. There are two different types of proprietary funds: Enterprise funds and Internal Service funds.

Recognized Obligation Payment Schedule (ROPS) – A required document, approved by the Successor Agency's Oversight Board and the State of California's Department of Finance, that sets forth the minimum amounts and dates of payments required by enforceable obligations of the Successor Agency for each six-month fiscal period.

Reserved Fund Balance (also known as restricted fund balance) – the portion of a fund's balance that is restricted for a specific purpose by legislative or legal requirements.

Restricted Fund Balance – (see Reserved Fund Balance).

Revenue – sources of income financing the operations of government.

RFP – Request for Proposal.

ROPS – (see Recognized Obligation Payment Schedule).

Special Revenue Funds – used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. The City's Special Revenue funds include: Gas Tax, Workforce Development, CDBG, Grants, Anaheim Resort Maintenance District, Anaheim Tourism Improvement District, Housing Authority and Narcotic Asset Forfeiture.

Definition of Terms

Structural Deficit – a fiscal imbalance created when ongoing expenditures exceed ongoing revenues.

Structural Reductions – measures that either decrease or eliminate ongoing costs or generate new, ongoing revenues.

Successor Agency – A legally separate entity from the City whose purpose is to fulfill the existing enforceable obligations held by the former Redevelopment Agency and dissolve all of the remaining assets that are to be distributed among local taxing entities.

Surplus - annual excess of revenues over expenses, which increases the available balance of a particular fund

TOT – (see Transient Occupancy Tax).

Transfers To/From – amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Transient Occupancy Tax (TOT) – a tax on hotel, motel and timeshare stays of less than 30 days. The rate is currently 15%.

Triple Flip – in March 2004, California voters approved the Governor’s budget measure which called for (among other things) the implementation of the “Triple Flip” to generate a dedicated revenue stream for bond repayment. One-quarter of Anaheim’s sales tax revenues are re-directed by the State and replaced with an equal amount of property tax revenues. Because the basis for the calculation of this replacement revenue will continue to be the amount of taxable sales generated in Anaheim, the City records this replacement revenue in the sales tax category.

UASI – (see Urban Area Security Initiative).

Unreserved Fund Balance (also known as unrestricted fund balance) – the portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

Unrestricted Fund Balance – (see Unreserved Fund Balance).

Urban Area Security Initiative (UASI) –sponsored by the United States Department of Homeland Security, a grant program to make funds available to cities to enhance security and overall preparedness to prevent, respond to, and recover from acts of terrorism.

User Charges – the payment of a fee for direct receipt of a public service by the party who benefits from the service.

V&CB – (see Visitor and Convention Bureau).

Visit Anaheim – (see Visitor and Convention Bureau).

Visitor and Convention Bureau (V&CB) – an independent organization that contracts with the City to promote conventions and other tourism in Anaheim. The payment to the V&CB is budgeted in the Convention, Sports & Entertainment Department.

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